



PORTLAND PUBLIC SCHOOLS
OFFICE OF SCHOOL MODERNIZATION
501 North Dixon Street / Portland, OR 97227
Telephone: (503) 916-2222

Date: February 13, 2020
To: School Board
From: Marina Cresswell, Senior Director, Office of School Modernization
Subject: OSM Quarterly Report

BACKGROUND

In November 2012 and May 2017 voters approved general obligation bonds to complete capital improvement projects for Portland Public Schools. The District's Office of School Modernization staff has developed a set of performance measures to provide management information for the staff and reporting tools for the Bond Accountability Committee and the Board's oversight role. Performance metrics for the 2012/2017 bond program are based on the Balanced Scorecard (BSC).

RELATED POLICIES/BEST PRACTICES

The provided documentation includes metrics tracking the performance of the District's Equity in Public Purchasing and Contracting Policy.

ANALYSIS OF SITUATION

The bond program continues to make progress planning, designing and completing capital improvements. The attached documentation provides an overview of recent accomplishments and current status.

FISCAL IMPACT

The current combined (2012/2017) program budget is \$1.4 billion. The provided documentation includes detailed financial information.

COMMUNITY ENGAGEMENT (IF APPLICABLE)

The bond program continues to engage internal and external stakeholders through public workshops, targeted project meetings, open houses, etc. Design Advisory Groups are active for Benson.

TIMELINE FOR IMPLEMENTATION / EVALUATION

The provided information includes detailed project schedule information.

BOARD OPTIONS WITH ANALYSIS

N/A

CONNECTION TO BOARD GOALS

N/A

STAFF RECOMMENDATION

N/A

As a member of the PPS Executive Leadership Team, I have reviewed this staff report.

_____ *(Initials)*

ATTACHMENTS (from 1/22/20 Bond Accountability Committee Meeting)

- A. Bond Accountability Committee Meeting Minutes
- B. Bond Accountability Committee PowerPoint Presentation
- C. Project Management Cost Summary
- D. 2012 Program Cost Summary
- E. 2017 Program Cost Summary
- F. Health and Safety Costs
- G. Performance Audit Tracker



School Improvement Bond Update

Bond Accountability Committee

Meeting

January 22, 2020



Agenda

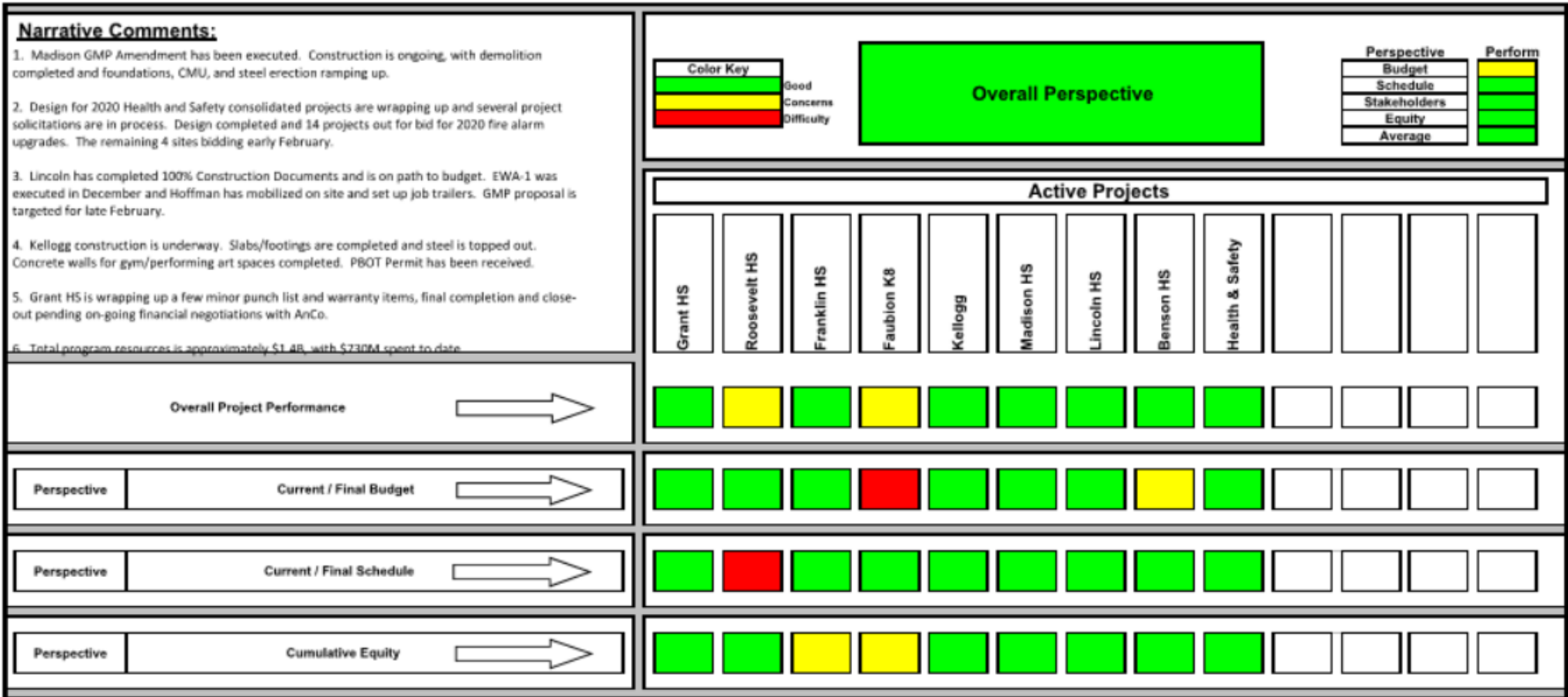
- **Welcome & Introductions** 5:30 pm
- **Public Comments** 5:35 – 5:45 pm
- **Balanced Scorecard** 5:45 – 6:15 pm
- **Program Update** 6:15 – 6:30 pm
- **Project Updates (incl Madison Risk)** 6:30 – 8:15 pm
- **Questions** 8:15 – 8:30 pm
- **Wrap-Up and Adjourn**



Public Comment



Balanced Scorecard - Overall





Balanced Scorecard - Budget

<p>Narrative Comments:</p> <ol style="list-style-type: none"> Grant HS Modernization is working through close-out of AnCo contract. Unexpected requests for additional costs are in process of being reviewed and addressed. Grant is currently forecasted to be on budget, but tight management of remaining funds will be necessary. Kellogg is under contract and forecasted to be on-budget. Madison GMP Amendment was approved by BOE at \$4.1M over budget. Project team moving forward utilizing project contingency funds to address budget gap. Risk management strategies are in place to support reducing budget gap. Team will present risk update to BAC at January 2020 meeting. Lincoln 50% CD estimates were within budget. 100% CD's received December 20th, buy out and final estimates are in process with GMP expected mid February. Benson has submitted Design Phase Approval for Schematic Design, with budget within 1.3% of target. 50% DD Design phase approval due January 31st. More detailed cost information is needed for Marshall swing site and Multiple Pathways building. Initial estimates for swing sites are coming in higher than expected. 			<p>Color Key</p> <table border="1"> <tr><td>Green</td><td>Good</td></tr> <tr><td>Yellow</td><td>Concerns</td></tr> <tr><td>Red</td><td>Difficulty</td></tr> </table>		Green	Good	Yellow	Concerns	Red	Difficulty	<div style="background-color: yellow; border: 2px solid black; padding: 10px; display: inline-block;">Budget Perspective</div>		<table border="1"> <tr><th colspan="2">Strategic Obj.</th></tr> <tr><td>A</td><td>Green</td></tr> <tr><td>B</td><td>Green</td></tr> <tr><td>C</td><td>Yellow</td></tr> <tr><td>D</td><td>Green</td></tr> <tr><td>Average</td><td>Green</td></tr> </table>		Strategic Obj.		A	Green	B	Green	C	Yellow	D	Green	Average	Green																					
			Green	Good																																											
Yellow	Concerns																																														
Red	Difficulty																																														
Strategic Obj.																																															
A	Green																																														
B	Green																																														
C	Yellow																																														
D	Green																																														
Average	Green																																														
<p>Active Projects</p> <table border="1"> <tr> <td>Grant HS</td> <td>Roosevelt HS</td> <td>Franklin HS</td> <td>Faubion K8</td> <td>Kellogg</td> <td>Madison HS</td> <td>Lincoln HS</td> <td>Benson HS</td> <td>Health & Safety</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Green</td> <td>Green</td> <td>Yellow</td> <td>Yellow</td> <td>Yellow</td> <td>Green</td> <td>Green</td> <td>Yellow</td> <td>Green</td> <td></td> <td></td> <td></td> <td></td> </tr> </table>							Grant HS	Roosevelt HS	Franklin HS	Faubion K8	Kellogg	Madison HS	Lincoln HS	Benson HS	Health & Safety					Green	Green	Yellow	Yellow	Yellow	Green	Green	Yellow	Green																			
Grant HS	Roosevelt HS	Franklin HS	Faubion K8	Kellogg	Madison HS	Lincoln HS	Benson HS	Health & Safety																																							
Green	Green	Yellow	Yellow	Yellow	Green	Green	Yellow	Green																																							
<table border="1"> <tr> <th>Strategic Objectives</th> <th>Performance Measures</th> <th>Performance Targets</th> </tr> </table>			Strategic Objectives	Performance Measures	Performance Targets																																										
Strategic Objectives	Performance Measures	Performance Targets																																													
<p>Objective A Project Budget and Scope Aligned</p> <table border="1"> <tr> <td>1</td> <td>Initial Project Budget and Scope Identified</td> <td>Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency</td> </tr> <tr> <td>2</td> <td>Master Plan Budget and Scope Aligned</td> <td>Red < 0% Project Contingency</td> </tr> </table>			1	Initial Project Budget and Scope Identified	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency	2	Master Plan Budget and Scope Aligned	Red < 0% Project Contingency	<table border="1"> <tr> <td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Green</td><td></td><td></td><td></td><td></td> </tr> <tr> <td>Green</td><td>Green</td><td>Green</td><td>Green</td><td>Yellow</td><td>Green</td><td>Green</td><td>Red</td><td>Green</td><td></td><td></td><td></td><td></td> </tr> </table>										Green	Green	Green	Green	Green	Green	Green	Green	Green					Green	Green	Green	Green	Yellow	Green	Green	Red	Green							
1	Initial Project Budget and Scope Identified	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency																																													
2	Master Plan Budget and Scope Aligned	Red < 0% Project Contingency																																													
Green	Green	Green	Green	Green	Green	Green	Green	Green																																							
Green	Green	Green	Green	Yellow	Green	Green	Red	Green																																							
<p>Objective B Planning & Design Costs within Budget</p> <table border="1"> <tr> <td>3</td> <td>Schematic Design Budget and Scope Aligned</td> <td>Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency</td> </tr> <tr> <td>4</td> <td>Design Dev Budget and Scope Aligned</td> <td>Yellow 0% - 10% Project Contingency Red < 0% Project Contingency</td> </tr> <tr> <td>5</td> <td>Construct Docs Budget and Scope Aligned</td> <td>Red < 0% Project Contingency</td> </tr> </table>			3	Schematic Design Budget and Scope Aligned	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency	4	Design Dev Budget and Scope Aligned	Yellow 0% - 10% Project Contingency Red < 0% Project Contingency	5	Construct Docs Budget and Scope Aligned	Red < 0% Project Contingency	<table border="1"> <tr> <td>Yellow</td><td>Green</td><td>Green</td><td>Green</td><td>Red</td><td>Green</td><td>Green</td><td>Green</td><td></td><td></td><td></td><td></td><td></td> </tr> <tr> <td>Red</td><td>Green</td><td>Green</td><td>Green</td><td>Yellow</td><td>Red</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td> </tr> </table>										Yellow	Green	Green	Green	Red	Green	Green	Green						Red	Green	Green	Green	Yellow	Red							
3	Schematic Design Budget and Scope Aligned	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency																																													
4	Design Dev Budget and Scope Aligned	Yellow 0% - 10% Project Contingency Red < 0% Project Contingency																																													
5	Construct Docs Budget and Scope Aligned	Red < 0% Project Contingency																																													
Yellow	Green	Green	Green	Red	Green	Green	Green																																								
Red	Green	Green	Green	Yellow	Red																																										
<p>Objective C Construction Costs within Budget</p> <table border="1"> <tr> <td>6</td> <td>Project Budget and Scope Aligned at Construction Award / GMP</td> <td>Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency</td> </tr> <tr> <td>7</td> <td>Project Budget and Scope Aligned at 50% Complete</td> <td>Green > 5% Project Contingency Yellow 0% - 5% Project Contingency Red < 0% Project Contingency</td> </tr> </table>			6	Project Budget and Scope Aligned at Construction Award / GMP	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency	7	Project Budget and Scope Aligned at 50% Complete	Green > 5% Project Contingency Yellow 0% - 5% Project Contingency Red < 0% Project Contingency	<table border="1"> <tr> <td>Yellow</td><td>Yellow</td><td>Yellow</td><td>Yellow</td><td>Green</td><td>Yellow</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td> </tr> <tr> <td>Yellow</td><td>Green</td><td>Red</td><td>Red</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td> </tr> </table>										Yellow	Yellow	Yellow	Yellow	Green	Yellow								Yellow	Green	Red	Red												
6	Project Budget and Scope Aligned at Construction Award / GMP	Green > 10% Project Contingency Yellow 0% - 10% Project Contingency Red < 0% Project Contingency																																													
7	Project Budget and Scope Aligned at 50% Complete	Green > 5% Project Contingency Yellow 0% - 5% Project Contingency Red < 0% Project Contingency																																													
Yellow	Yellow	Yellow	Yellow	Green	Yellow																																										
Yellow	Green	Red	Red																																												
<p>Objective D Project within Budget</p> <table border="1"> <tr> <td>8</td> <td>Current Project Budget</td> <td>Within Budgeted Amount</td> </tr> </table>			8	Current Project Budget	Within Budgeted Amount	<table border="1"> <tr> <td>Green</td><td>Green</td><td>Green</td><td>Red</td><td>Green</td><td>Green</td><td>Green</td><td>Yellow</td><td>Green</td><td></td><td></td><td></td><td></td> </tr> </table>										Green	Green	Green	Red	Green	Green	Green	Yellow	Green																							
8	Current Project Budget	Within Budgeted Amount																																													
Green	Green	Green	Red	Green	Green	Green	Yellow	Green																																							



Budget Update:

Combined Project Cost Summary Report for Capital Improvement Bond Program

January 2020

Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
2012 Bond							
Franklin HS Modernization	81,585,655	31,931,825 ¹	113,517,480	112,495,728	113,517,480	-	112,354,168
Multiple Sites - Teen Parent-Playgrounds - 4833 - FY19	-	170,000 ²	170,000	160,130	170,000	-	144,879
Franklin - Repairs - 5145 - FY20	-	258,245 ³	258,245	123,483	258,245	-	75,924
Grant HS Modernization	88,336,829	70,633,488 ⁴	158,970,317	158,240,022	158,970,317	-	153,232,513
Grant - GHS Grant Bowl Improvements - 4919 - FY19	-	250,000 ⁵	250,000	132,970	250,000	-	22,198
Roosevelt HS Modernization	68,418,695	33,252,919 ⁶	101,671,614	100,846,250	101,671,614	-	99,250,072
Roosevelt - Modulars-relocated and store - 4435 - FY17	-	186,749 ⁷	186,749	186,749	186,749	-	186,749
Roosevelt - Phase IV Modernization - 5171 - FY20	-	115,000 ⁸	115,000	113,960	115,000	-	56,673
Roosevelt - Window Replacement - 5193 - FY20	-	100,000 ⁹	100,000	81,010	100,000	-	-
Faubion Add-Ons - 4918 - DA004 - FY19	-	125,000 ¹⁰	125,000	124,376	125,000	-	105,269
Faubion Replacement	27,035,537	22,875,014 ¹¹	49,910,551	49,703,543	49,910,551	-	49,697,026
Improvement Project 2013	9,467,471	2,495,669 ¹²	11,963,140	11,963,139	11,963,140	-	11,963,139
Improvement Project 2014	13,620,121	4,191,667 ¹³	17,811,788	17,811,788	17,811,788	-	17,811,788
Improvement Project 2015	13,521,066	102,076 ¹⁴	13,623,142	13,497,438	13,497,438	(125,704)	13,497,438
Improvement Project 2015 - Maplewood	-	1,518,698 ¹⁵	1,518,698	1,518,698	1,518,698	-	1,518,698
Improvement Project 2015 - SCI	-	2,057,686 ¹⁶	2,057,686	2,057,686	2,057,686	-	2,057,686
Improvement Project 2016	15,274,437	1,386,346 ¹⁷	16,660,783	16,468,882	16,468,977	(191,806)	16,405,180
GROUP 3 (IP 2017)	6,796,707	15,356,628 ¹⁸	22,153,335	21,990,290	22,153,335	-	21,515,554
Improvement Project 2018	9,062,119	(9,062,120) ¹⁹	-	-	-	-	-
Improvement Project 2019	-	- ²⁰	-	-	-	-	-
Master Planning - Benson HS	191,667	206,975 ²¹	398,642	398,642	398,642	-	398,642
Master Planning - Cleveland HS	191,667	(191,667) ²²	-	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667) ²³	-	-	-	-	-
Master Planning - Lincoln HS	191,667	165,427 ²⁴	357,094	357,094	357,094	-	357,094
Master Planning - Madison HS	191,667	132,413 ²⁵	324,080	324,070	324,080	-	324,070
Master Planning - Wilson HS	191,667	(191,667) ²⁶	-	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,070,103 ²⁷	4,070,103	4,070,103	4,070,103	-	4,070,103
Tubman Swing Site - Bond 2012	-	1,164,776 ²⁸	1,164,776	1,164,776	1,164,776	-	1,164,776
Swing Sites & Transportation	9,550,000	(9,550,000) ²⁹	-	-	-	-	-
Educational Specification	-	275,168 ³⁰	275,168	275,168	275,168	-	275,168
Debt Repayment	45,000,000	-	45,000,000	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(54,214,729) ³¹	38,966,632	31,708,750	36,316,376	(2,650,256)	26,195,439
	482,000,000	119,620,021	601,620,022	590,814,747	598,652,255	(2,967,767)	577,680,247
Additional Funding Resource (if/When Needed)	-	10,000,000 [*]	10,000,000	-	-	(10,000,000)	-
	482,000,000	129,620,021	611,620,022	590,814,747	598,652,255	(12,967,767)	577,680,247

* In February 2017 OSM was directed to proceed with design and construction of Grant HS under the direction an additional \$10M would be made available to OSM if/when needed.



Budget Update:

Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
2017 Bond							
Benson HS Modernization	202,000,000	(148,347,500) ³³	53,652,500	25,206,203	295,113,000	241,460,500	5,622,013
Benson HS Modernization - Kenton Swing Site-Mult Pathways - 5013	-	5,500,000 ³³	5,500,000	1,049,352	2,900,000	(2,600,000)	27,460
Benson HS Modernization - Marshall Swing Site - 5006	-	14,050,000 ³⁴	14,050,000	1,432,816	9,370,000	(4,680,000)	96,179
Benson HS Modernization - Mult Pathways to Graduation - 4999	-	5,500,000 ³⁵	5,500,000	124,093	50,345,000	44,845,000	16,586
Kellogg Replacement	45,000,000	14,811,150 ³⁶	59,811,150	52,446,455	59,811,150	-	16,340,897
Lincoln HS Replacement	187,000,000	55,500,000 ³⁷	242,500,000	35,472,888	242,500,000	-	12,199,263
Madison HS Modernization	146,000,000	55,502,500 ³⁸	201,502,500	184,231,315	201,502,500	-	37,415,825
	580,000,000	2,516,150	582,516,150	299,963,122	861,541,650	279,025,500	71,718,224
Benson HS Modernization: Pre-Design - Pre-Bond	-	561,725 ³⁹	561,725	561,725	561,725	-	561,725
Kellogg Replacement: Pre-Design - Pre-Bond	-	385,873 ⁴⁰	385,873	385,873	385,873	-	385,873
Lincoln HS Modernization: Pre-Design - Pre-Bond	-	378,557 ⁴¹	378,557	378,557	378,557	-	378,557
Madison HS Modernization: Pre-Design - Pre-Bond	-	274,297 ⁴²	274,297	274,297	274,297	-	274,297
Cleveland HS Modernization-Pre-Design - Pre-Bond - 4964 - FY19	-	153,100 ⁴³	153,100	153,000	153,100	-	59,215
Jefferson HS Modernization-Pre-Design - Pre-Bond - 4965 - FY19	-	151,800 ⁴⁴	151,800	151,300	151,800	-	82,451
Wilson HS Modernization-Pre Design - Pre-Bond - 4966 - FY19	-	151,700 ⁴⁵	151,700	151,600	151,700	-	77,947
2017 Bond Program: Pre-Design - Pre-Bond	-	81,323 ⁴⁶	81,323	81,323	81,323	-	81,323
2017 Bond Program	210,000,000	(79,599,056) ⁴⁷	130,400,944	24,161,125	110,133,179	(20,267,765)	15,128,040
	210,000,000	(77,460,681)	132,539,319	26,298,801	112,271,554	(20,267,765)	17,029,428
Chapman - Re-Roof - Bond Funded - 4671 - FY18	-	2,842,000 ⁴⁸	2,842,000	621,247	2,842,000	-	443,467
Creative Science - ADA Accommodation-Access Control - 5049 - FY20	-	12,855 ⁴⁹	12,855	12,855	12,855	-	-
GROUP 2 - Fire Alarm / Sprinkler	-	8,533,136 ⁵⁰	8,533,136	4,134,336	8,533,136	-	3,165,189
GROUP 4 - ASBESTOS	-	3,033,661 ⁵¹	3,033,661	1,486,081	1,486,081	(1,547,580)	1,401,120
Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18	-	10,185 ⁵²	10,185	10,185	10,185	-	10,185
Harrison Park - K Classrooms-Abate Asbestos from floor tiles - 4441 - FY18	-	24,009 ⁵³	24,009	24,009	24,009	-	24,009
Hayhurst - SRGP-Bond - 5028 - FY19	-	4,423,500 ⁵⁴	4,423,500	3,896,388	4,157,777	(265,723)	2,148,949
Hoxford - Wood Shop Floor-Asbestos - 4573 - FY18	-	41,523 ⁵⁵	41,523	41,523	41,523	-	41,523
Jackson - Health & Safety Improvements-Bond - 5030 - FY19	-	6,653,721 ⁵⁶	6,653,721	6,040,116	6,653,721	-	2,981,526
Jefferson - Camera-Pull Stations - 4528 - FY17	-	30,859 ⁵⁷	30,859	30,859	30,859	-	30,859
Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19	-	1,147,966 ⁵⁸	1,147,966	1,129,514	1,147,966	-	1,094,311
Lee - Roof Repair - 4497 - FY18	-	97,000 ⁵⁹	97,000	97,000	97,000	-	97,000
Lent - Radon Mitigation - 4344 - FY17	-	59,512 ⁶⁰	59,512	59,512	59,512	-	59,512
Lent - SRGP Design - 5194 - FY20	-	46,000 ⁶¹	46,000	28,040	46,000	-	-
Marysville - Radon Mitigation-Rms 137-138-139 - 4939 - FY20	-	21,334 ⁶²	21,334	18,284	21,334	-	-
Multi-2018-4675-Bond-Security-PKG1-FY18-19	-	3,062,749 ⁶³	3,062,749	1,822,055	3,062,749	-	642,953
Multi-2018-5025-Bond-Security-PKG2-FY19	-	2,949,744 ⁶⁴	2,949,744	1,841,997	2,949,744	-	197,806
Multi-2018-5026-Bond-Security-PKG3-FY19	-	2,962,600 ⁶⁵	2,962,600	195,637	2,962,600	-	2,112
Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	-	32,540,735 ⁶⁶	32,540,735	32,012,680	32,272,680	(268,055)	31,917,354
Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19	-	1,400,000 ⁶⁷	1,400,000	1,395,016	1,400,000	-	1,243,747
Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20	-	100,000 ⁶⁸	100,000	-	100,000	-	-
Multiple Sites - Day CPM Management Services - 4610 - FY18	-	1,977,243 ⁶⁹	1,977,243	1,975,804	1,977,243	-	1,588,401
Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - X0114	-	507,151 ⁷⁰	507,151	383,606	507,151	-	383,606
Multiple Sites - Floor Replacement-Bond Compensible - 4565 - FY18	-	124,841 ⁷¹	124,841	124,841	124,841	-	124,841
Multiple Sites - Health & Safety Group 1 Design - 5153 - FY20	-	919,568 ⁷²	919,568	780,971	919,568	-	57,793
Multiple Sites - Health & Safety Group 2 Design - 5154 - FY20	-	1,137,400 ⁷³	1,137,400	969,000	1,137,400	-	151,975
Multiple Sites - Lead in Water Repairs - 4517 - FY17	-	7,129,459 ⁷⁴	7,129,459	2,635,937	7,129,459	-	2,185,833
Multiple Sites - Lead Paint Abatement - BOND	-	10,050,000 ⁷⁵	10,050,000	49,323	10,050,000	-	39,080
Multiple Sites - Lead Paint Abatement - Emergency Declaration	-	1,273,501 ⁷⁶	1,273,501	1,273,500	1,273,501	-	1,273,500
Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 - FY17	-	577,004 ⁷⁷	577,004	577,003	577,003	-	577,003
Multiple Sites - Radon Mitigation - 4609 - FY18	-	113,354 ⁷⁸	113,354	113,354	113,354	-	113,354



Budget Update:

2012 Program Costs Summary

January 2020

	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	15,117,563	11,626,560 ¹	26,744,123	22,152,401	(4,591,721)	21,785,420
Bond Issuance Costs	3,000,000	(921,346) ²	2,078,654	2,056,501	(22,153)	2,067,450
PBOT IGA	5,000,000	-	5,000,000	4,000,000	(1,000,000)	-
OCIP	-	2,857,473 ³	2,857,473	2,857,473	-	2,342,568
Escalation	45,000,000	(45,000,000) ⁴	-	-	-	-
Fund 424	-	0 ⁵	-	-	-	-
Bond Premium	-	- ⁶	-	-	-	-
Contingency - OSM	5,063,798	(2,777,416) ⁷	2,286,382	5,250,000	2,963,618	-
Contingency - BOE Reserves	20,000,000	(20,000,000) ⁸	-	-	-	-
Additional Criteria Financing (FHS/RHS)	-	- ⁹	-	-	-	-
Future Interest Earnings	-	-	-	-	-	-
Grand Totals	93,181,361	(54,214,729)	38,966,632	36,316,376	(2,650,256)	26,195,439



Budget Update:

2017 Program Costs Summary

January 2020

	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	40,000,000	9,825,737 ¹	49,825,737	52,317,725	2,491,988	10,079,151
Bond Issuance Costs	-	2,159,753 ²	2,159,753	5,000,000	2,840,247	2,159,753
OCIP	-	3,000,000 ³	3,000,000	5,000,000	2,000,000	2,889,137
Escalation	-	-	-	-	-	-
Contingency - OSM	20,000,000	7,999,932 ⁴	27,999,932	17,572,521	(10,427,411)	-
Bond Premium	-	- ⁵	-	-	-	-
Corporate Receipts Tax (SSA)	-	-	-	4,400,000	4,400,000	-
Future Interest Earnings	-	-	-	(21,572,589)	(21,572,589)	-
	60,000,000	22,985,422	82,985,422	62,717,657	(20,267,765)	15,128,040
ACCESSIBILITY - UNALLOCATED BUDGET	10,000,000	(9,554,440) ⁶	445,560	445,560	-	-
ASBESTOS - UNALLOCATED BUDGET	12,000,000	(6,853,101) ⁷	5,146,899	5,146,899	-	-
FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET	25,849,990	(16,157,409) ⁸	9,692,581	9,692,581	-	-
LEAD PAINT - UNALLOCATED BUDGET	16,623,936	(12,833,349) ⁹	3,790,587	3,790,587	-	-
RADON - UNALLOCATED BUDGET	1,126,125	(261,236) ¹⁰	864,889	864,889	-	-
ROOFS - UNALLOCATED BUDGET	50,907,949	(46,335,275) ¹¹	4,572,674	4,572,674	-	-
SECURITY - UNALLOCATED BUDGET	5,000,000	(5,000,000) ¹²	-	-	-	-
WATER FIXTURES/PIPES - UNALLOCATED BUDGET	28,492,000	(8,867,447) ¹³	19,624,553	19,624,553	-	-
OSCIM GRANT - UNALLOCATED BUDGET	-	3,277,779 ¹⁴	3,277,779	3,277,779	-	-
	150,000,000	(102,584,478)	47,415,522	47,415,522	-	-
	210,000,000	(79,599,056)	130,400,944	110,133,179	(20,267,765)	15,128,040



Budget Update:

Health & Safety Funding Allocation
January 2020

	Total Funds	Committed	Spent To Date	Balance	Unalloc Balance
Bond Fund Category: DS001 - Accessibility	9,200,000	8,381,846	7,716,256	1,483,744	Accessibility
2017 Bond Program: Accessibility - Unallocated Budget	445,560	-	-	445,560	445,560
Project Name: GROUP 3 (IP 2017)	3,593,412	3,470,609	3,353,246	240,166	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	4,411,028	4,360,240	4,360,010	51,018	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	750,000	550,997	3,000	747,000	
Bond Fund Category: DS002 - Asbestos Remediation	10,590,806	3,498,813	3,468,743	7,571,257	Asbestos
2017 Bond Program: Asbestos - Unallocated Budget	5,146,899	-	-	5,596,093	5,146,899
Project Name: GROUP 4 - ASBESTOS	3,033,661	1,468,876	1,401,120	1,632,541	
Project Name: Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18	10,185	-	10,185	-	
Project Name: Harrison Park - K Classrooms-Abate Asbestos from floor tiles - 4441 - FY18	24,009	-	24,009	-	
Project Name: Hosford - Wood Shop Floor-Asbestos - 4573 - FY18	41,523	-	41,523	-	
Project Name: Jackson - Health & Safety Improvements-Bond - 5030 - FY19	66,361	-	-	66,361	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	658,511	638,502	638,502	20,009	
Project Name: Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19	1,400,000	1,391,436	1,243,747	156,253	
Project Name: Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20	100,000	-	-	100,000	
Project Name: Multiple Sites - Floor Replacement Bond Compensible - 4565 - FY18	101,044	-	101,044	-	
Project Name: Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	8,614	-	8,614	-	
Bond Fund Category: DS003 - Fire Sprinkler/Alarms	23,781,991	9,416,429	8,540,440	15,241,551	Fire Sprink/Alarm
2017 Bond Program: Fire Alarm/Sprinkler - Unallocated Budget	9,692,587	-	-	9,692,587	9,692,587
Project Name: GROUP 2 - Fire Alarm / Sprinkler	8,533,136	4,132,714	3,165,189	5,367,947	
Project Name: GROUP 3 (IP 2017)	4,327,785	4,156,793	4,234,417	93,368	
Project Name: Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19	1,147,966	1,126,922	1,094,311	53,655	
Project Name: Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - XD114	46,523	-	46,523	-	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	34,000	-	-	34,000	
Bond Fund Category: DS004 - Lead Paint Stabilization	14,624,624	28,614	873,117	13,651,535	Lead Paint
2017 Bond Program: Lead Paint - Unallocated Budget	3,790,587	-	-	3,690,615	3,790,587
Project Name: Multiple Sites - Lead Paint Abatement - BOND	10,000,000	20,000	39,080	9,960,920	
Project Name: Multiple Sites - Lead Paint Abatement - Emergency Declaration - 4284 - FY17	395,243	-	395,243	-	
Project Name: Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 -FY17	438,795	-	438,795	-	
Project Name: Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	-	8,614	-	-	
Bond Fund Category: DS005 - Radon Mitigation	1,036,035	18,284	149,812	886,223	Radon
2017 Bond Program: Radon - Unallocated Budget	864,889	-	-	864,889	864,889
Project Name: Lent - Radon Mitigation - 4344 - FY17	38,938	-	38,938	-	
Project Name: Marysville - Radon Mitigation-Rms 137-138-139 - 4939 - FY20	21,334	18,284	-	21,334	
Project Name: Multiple Sites - Radon Mitigation - 4609 - FY18	110,875	-	110,875	-	
Bond Fund Category: DS006 - Roof Improvements	47,284,507	37,430,427	31,114,067	15,721,246	Roof
2017 Bond Program: Roofs - Unallocated Budget	4,572,674	-	-	4,123,480	4,572,674
Project Name: Chapman - Re-Roof - Bond Funded - 4671 - FY18	2,842,000	578,119	443,467	2,398,533	
Project Name: GROUP 3 (IP 2017)	10,582,496	10,153,897	10,349,897	232,599	
Project Name: Hayhurst - SRGP-Bond - 5028 - FY19	1,923,500	1,375,051	799,277	1,124,223	
Project Name: Jackson - Health & Safety Improvements-Bond - 5030 - FY19	6,587,360	5,975,108	2,981,526	3,605,834	
Project Name: Lee - Roof Repair - 4497 - FY18	96,750	96,750	96,750	-	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	3,781,759	3,781,759	3,781,759	-	
Project Name: Multiple Sites - Health & Safety Group 1 Design - 5153 - FY20	919,568	780,971	57,793	861,775	
Project Name: Multiple Sites - Health & Safety Group 2 Design - 5154 - FY20	1,137,400	969,000	151,975	985,425	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	7,408,000	6,996,344	5,710,311	1,697,689	
Project Name: Sitton - Health & Safety Improvements-Bond - 5027 - FY19	7,433,000	6,723,428	6,741,312	691,688	
Bond Fund Category: DS007 - Security Improvements	9,322,221	4,127,802	1,138,924	8,183,297	Security
2017 Bond Program: Security - Unallocated Budget	-	-	-	-	-
Project Name: Creative Science - ADA Accommodation-Access Control - 5049 - FY20	12,855	12,855	-	12,855	
Project Name: Jefferson - Camera-Pull Stations - 4528 - FY17	30,859	-	30,859	-	
Project Name: Multi-2018-4675-Bond-Security-PKG1 FY18-19	3,062,749	1,818,138	642,953	2,419,796	
Project Name: Multi-2018-5025-Bond-Security-PKG2-FY19	2,949,744	1,838,090	197,806	2,751,938	



Balanced Scorecard - Equity

Please see handout in packet.



Balanced Scorecard - Schedule

Narrative Comments:

- Grant HS punch-list is 99% completed and working through several warranty repairs. 95% of closeout documents have been submitted and are under review.
- Roosevelt: all work completed, final project financial close out in process.
- Kellogg construction is underway and on schedule. PW permit received, all foundations / slabs completed, gym tilt walls up and steel is topped out. Framing and roof deck installation has started.
- Madison HS demolition is completed, construction is underway and on schedule. Work on foundations, slabs, and CMU has started and team is accelerating steel to avoid potential schedule delays. Building permit expected by March and PW permit in 60% review process.
- Lincoln 100% CDs received December 20th. Early Work Amendment approved and Hoffman has mobilized on site. Job trailers have been set up and bleacher demolition started. EWA expected soon for steel and steel fab to avoid delays.
- Benson 100% SDs DPA completed, 50% DD's received December 15th. Intensive destructive investigation on-going. Land use application being submitted for Marshal and master schedules

Color Key		Schedule Perspective	Strategic Obj.	Perform
	Good			
	Concerns			
	Difficulty			

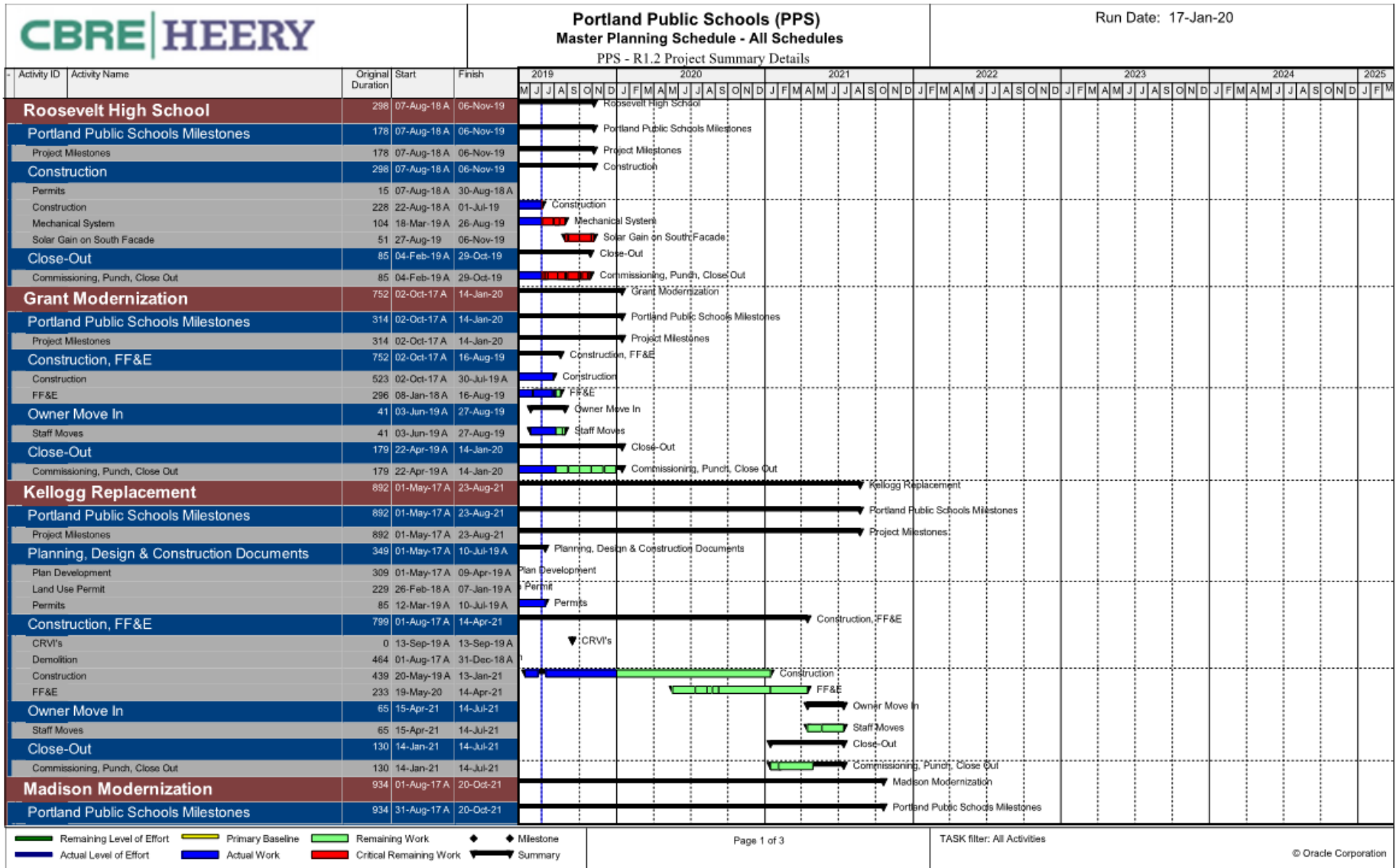
Active Projects

Grant HS	Roosevelt HS	Franklin HS	Faubion K8	Kellogg	Madison HS	Lincoln HS	Benson HS	Health & Safety				

Strategic Objectives	Performance Measures	Performance Targets
Objective A	1 Baseline Schedule Established	Green = completed
Objective B Planning, Permitting & Design Phases on Schedule (measured from baseline schedule)	2 Design Contract Award 3 Schematic Design Completed 4 Design Development Completed 5 Construction Contract Documents 6 Land Use Permit Approved 7 Building Permit Approved	Green = < 0 weeks impact Yellow = 0 - 4 weeks Red > 4 weeks
Objective C Construction on Schedule (measured from baseline sched)	8 Construction Started 9 Substantial Completion 10 Final Completion	Green = < 0 weeks impact Yellow = 0 - 4 weeks Red > 4 weeks
Objective D Meet Occupancy Schedule Target	11 Occupancy On Schedule	On target for school opening
Objective E Meet Turnover Schedule Target	12 Turnover On Schedule	Green = < 10 mo after open Yellow = 10-12 mo after open Red => 12 mo after open



Schedule Updates – Modernization Projects



█ Remaining Level of Effort
 █ Primary Baseline
 █ Remaining Work
 ◆ Milestone
█ Actual Level of Effort
 █ Actual Work
 █ Critical Remaining Work
 ◀ Summary

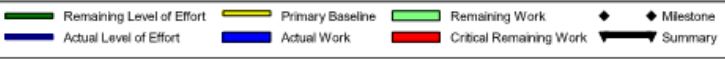
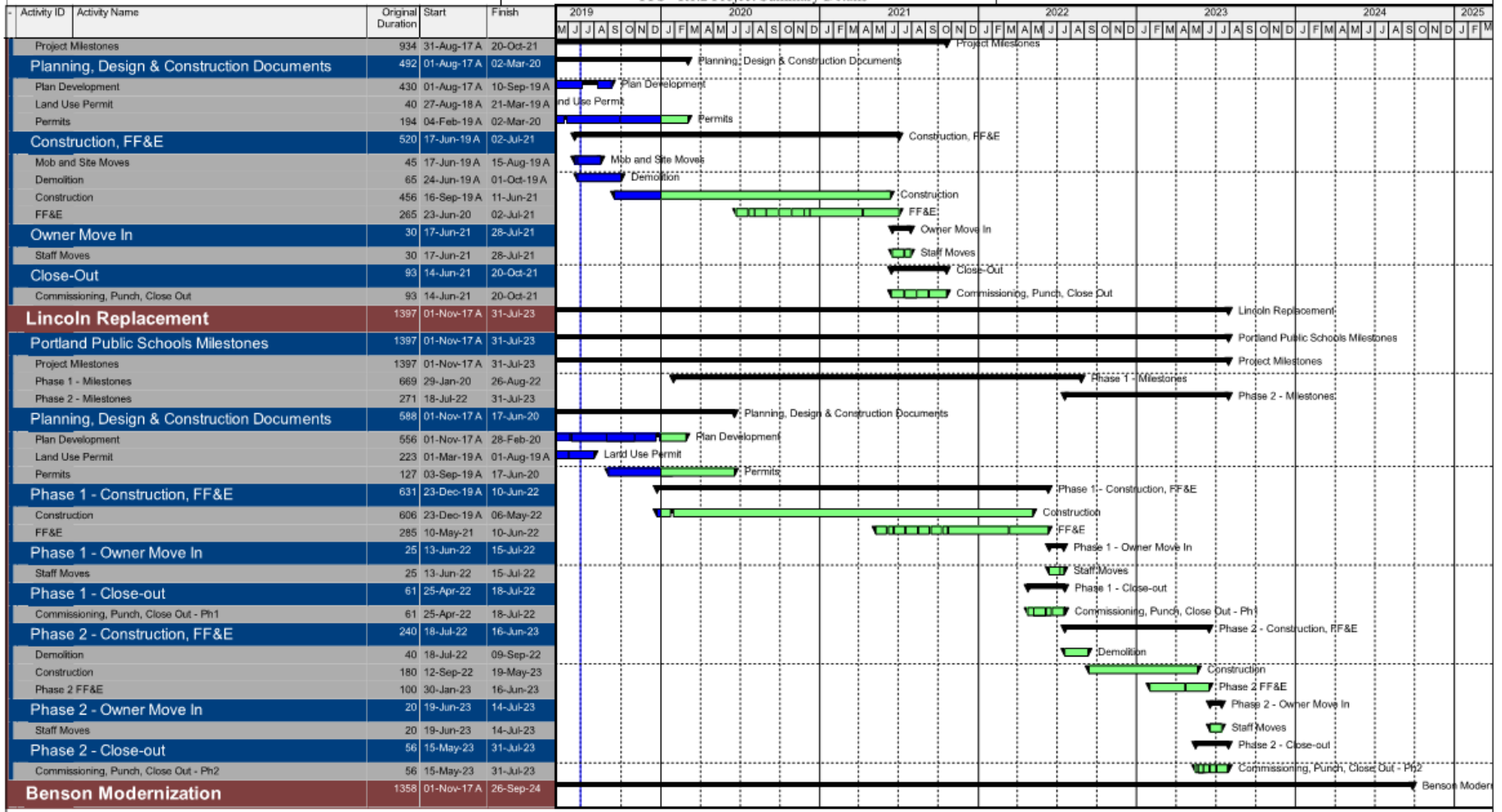


Schedule Updates – Modernization Projects



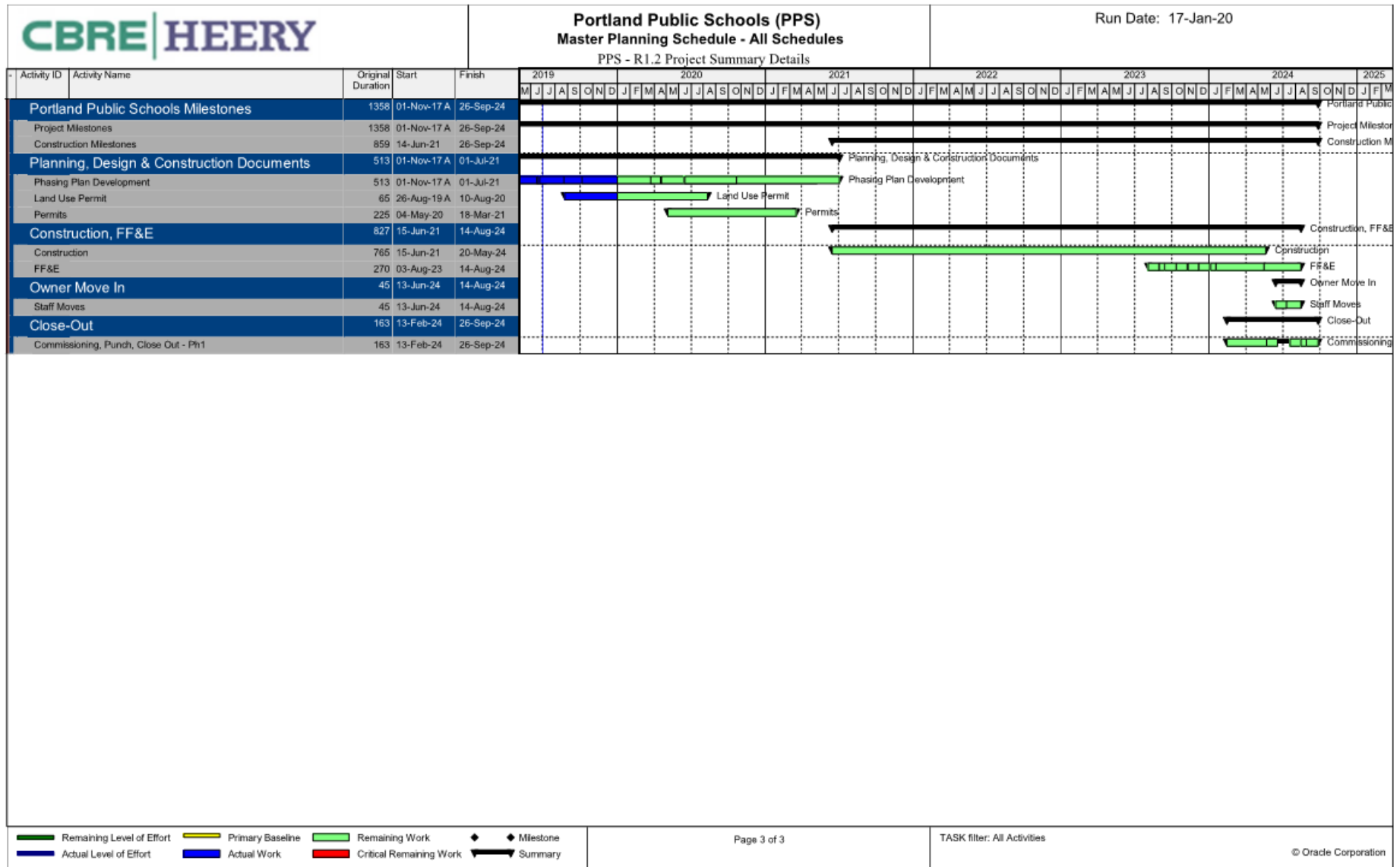
Portland Public Schools (PPS) Master Planning Schedule - All Schedules PPS - R1.2 Project Summary Details

Run Date: 17-Jan-20



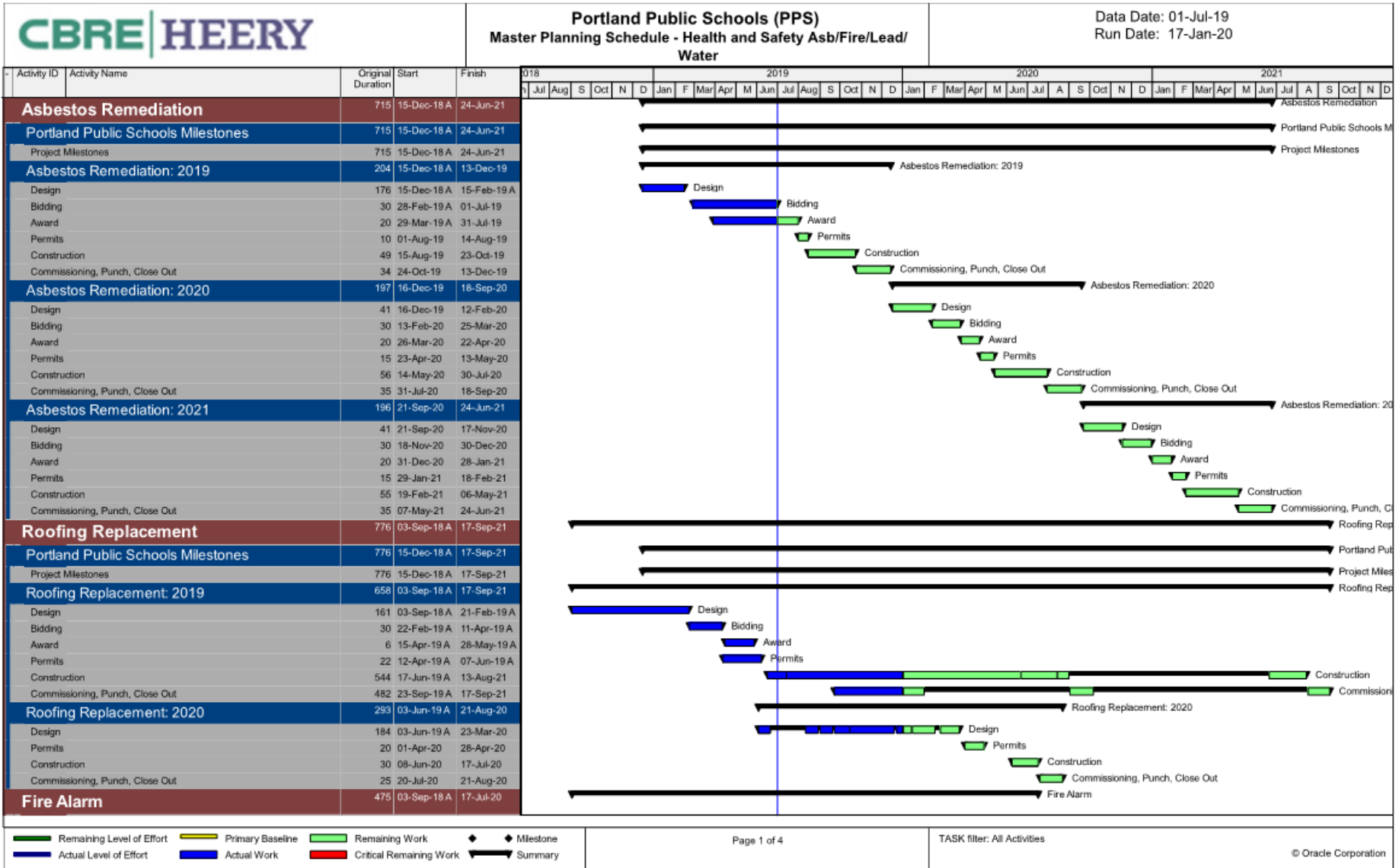


Schedule Updates – Modernization Projects





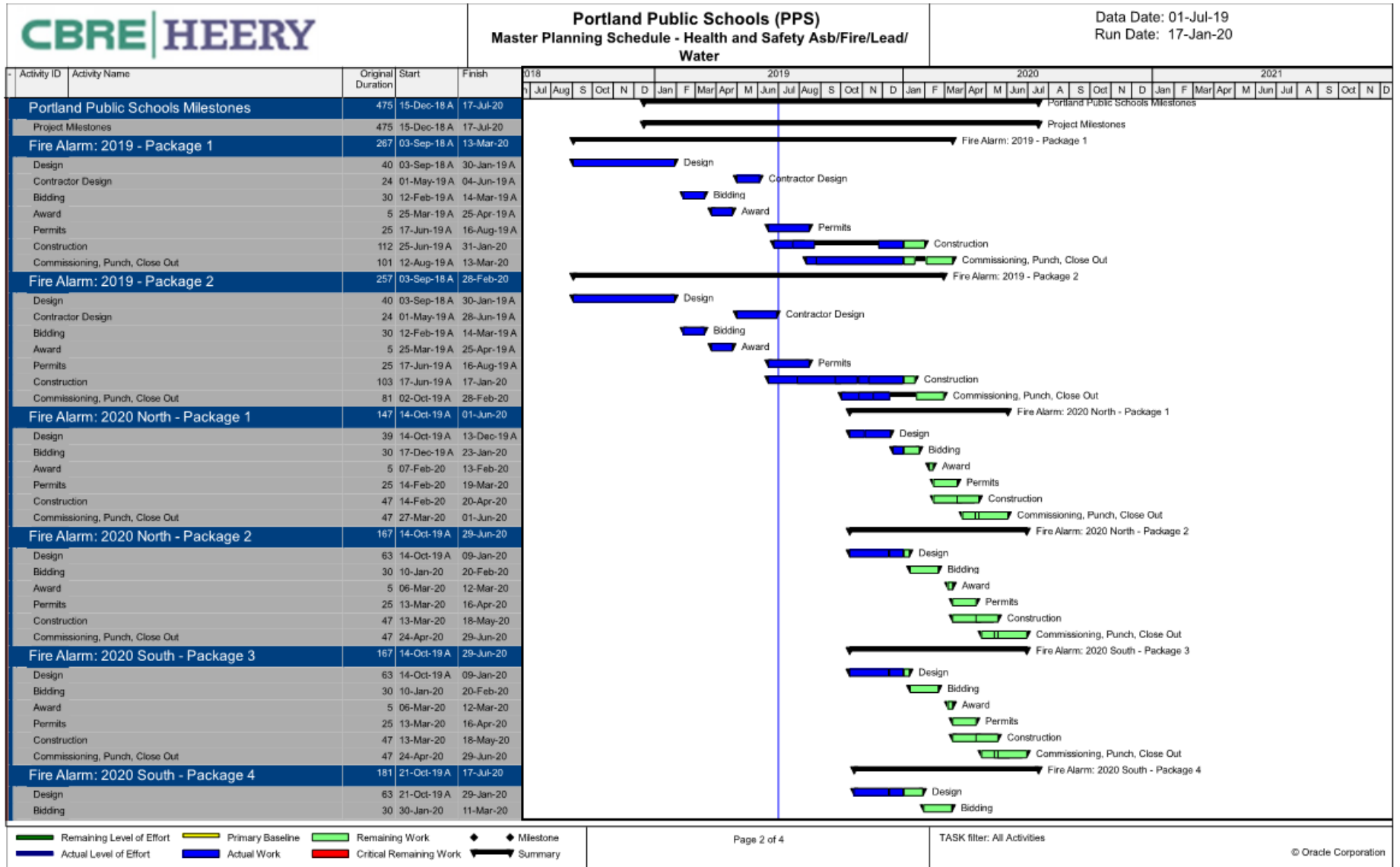
Schedule Updates – Health & Safety Projects



█ Remaining Level of Effort
 █ Primary Baseline
 █ Remaining Work
 ◆ Milestone
█ Actual Level of Effort
 █ Actual Work
 █ Critical Remaining Work
 ▼ Summary



Schedule Updates – Health & Safety Projects



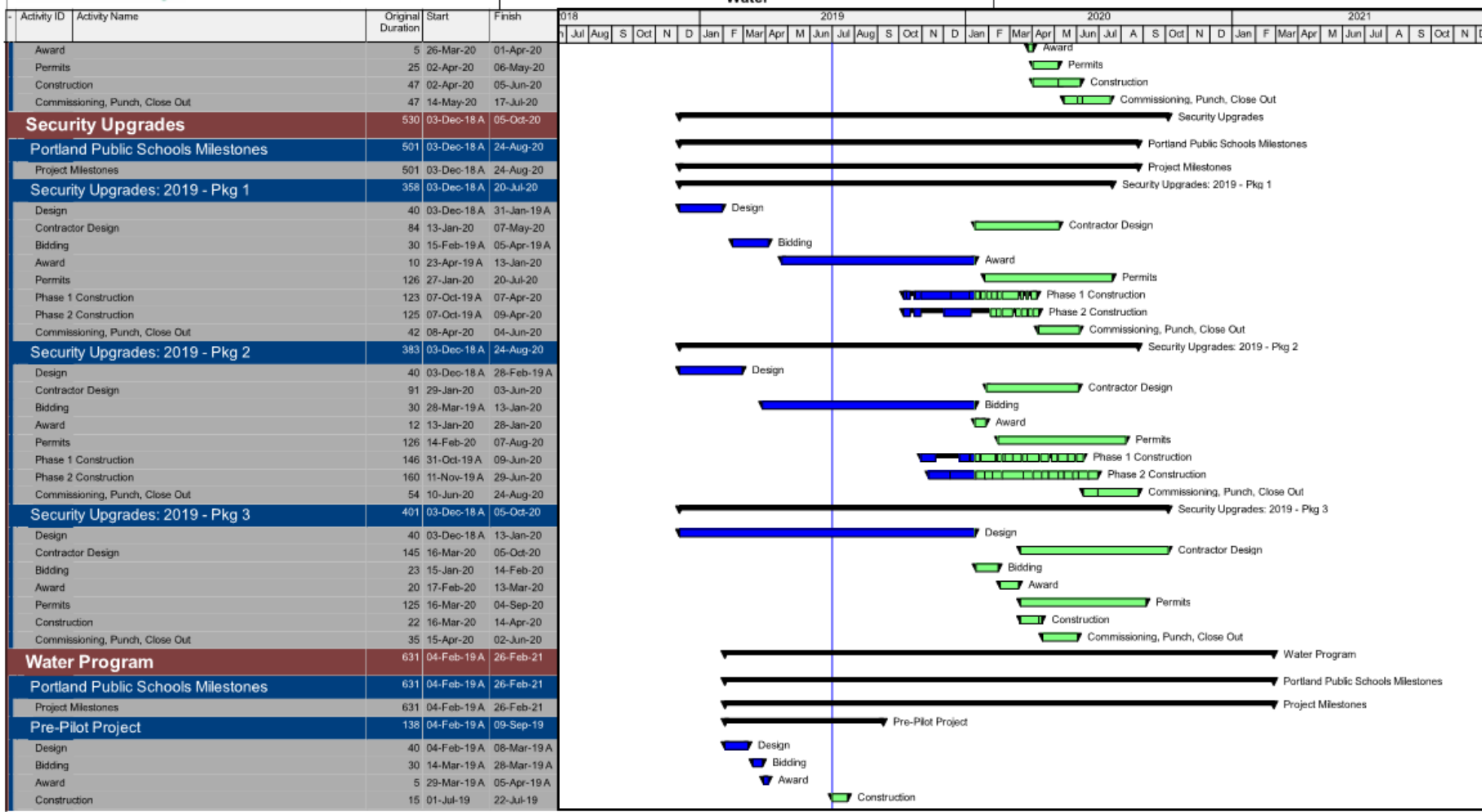
█ Remaining Level of Effort
 █ Primary Baseline
 █ Remaining Work
 ◆ Milestone
 █ Actual Level of Effort
 █ Actual Work
 █ Critical Remaining Work
 ◀▶ Summary



Schedule Updates – Health & Safety Projects

**Portland Public Schools (PPS)
Master Planning Schedule - Health and Safety Asb/Fire/Lead/
Water**

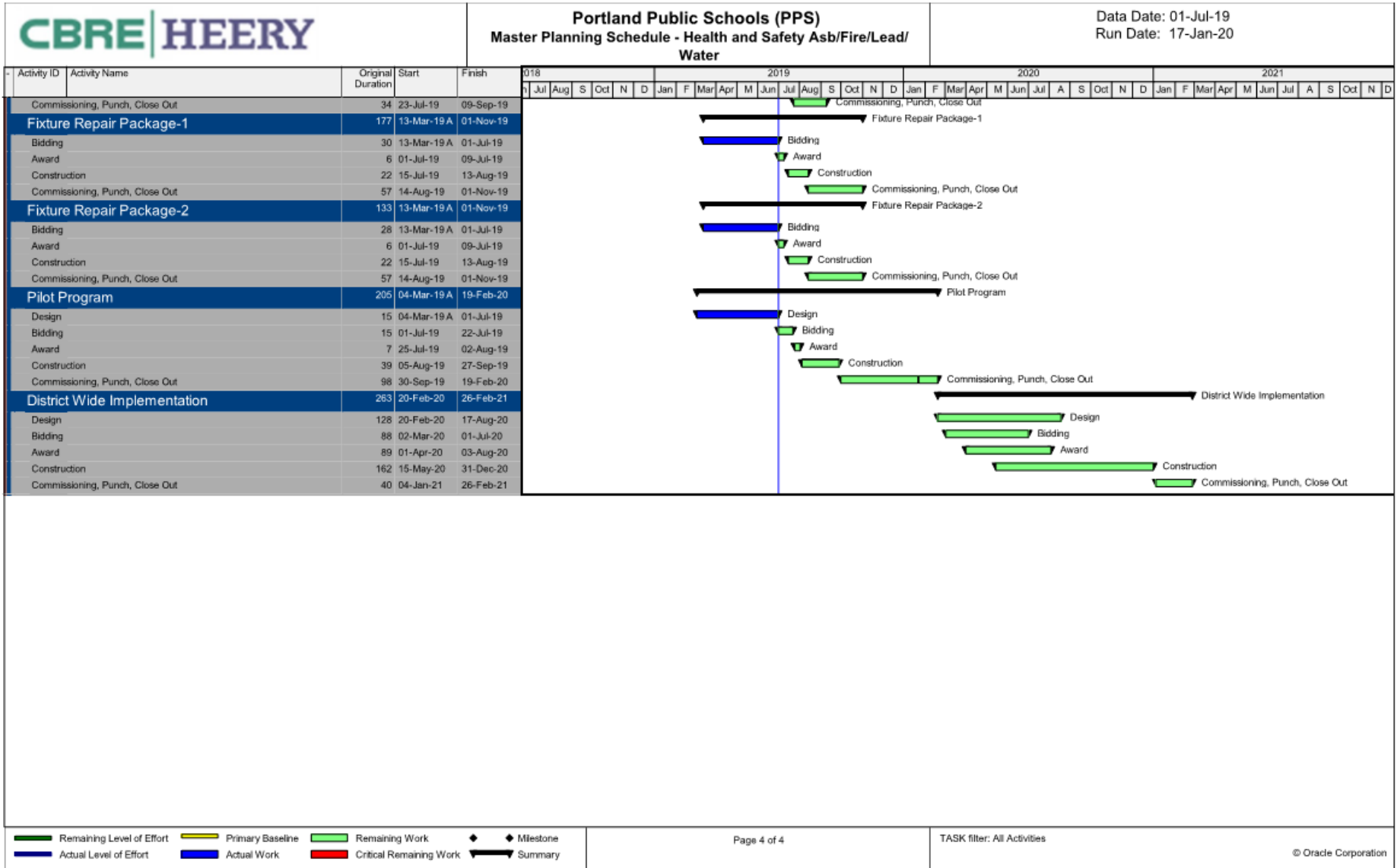
Data Date: 01-Jul-19
Run Date: 17-Jan-20



Remaining Level of Effort
 Primary Baseline
 Remaining Work
 Milestone
 Actual Level of Effort
 Actual Work
 Critical Remaining Work
 Summary



Schedule Updates – Health & Safety Projects



█ Remaining Level of Effort
 █ Primary Baseline
 █ Remaining Work
 ◆ Milestone
█ Actual Level of Effort
 █ Actual Work
 █ Critical Remaining Work
 Summary



Accomplishments

Turnover Process

- Grant project is implementing a successful turnover program, testing templates and handover schedules.
- Roosevelt negotiated and closed out all outstanding Change Requests.
- Franklin final accounting of CM/GC contract completed, and commitment in process of being closed out.

Audits

- OSM has been working with SEC to provide data for the Year 2 audit.
- Processes for audit implementation have been set up, codified, and reviewed by SEC.
- Steady progress is being made in developing strategies to implement outstanding recommendations (expect more completions by next BAC).

Next Steps

Staffing

- CM for Security projects starts 1/27/20
- Opening recruitment for PM1 to join Benson team
- Opening recruitment for two PM1s to act as shared (allocated) resources for Kellogg, Lincoln, Madison, H&S Consolidated
- eBuilder Administrator recruitment being re-posted at revised classification
- Director of Construction compensation has been reviewed against market and increased by HR; recruitment will be re-posted shortly

Audit Implementation

- Contracted staff are being shifted to PPS computers to improve consolidated documentation and file sharing

Challenges & Opportunities

Challenges:

- Market conditions remain an ongoing challenge for both Health & Safety and Modernization projects.
- Staffing is needed to address workload at program and project levels.
- Corporate Receipts Tax / SSA: \$4.4M estimated total program cost. Construction auditor has taken position that it should not be passed through to Owners. In discussion with other public Owners. One current project/contract has it specifically negotiated in, so will need to determine documentation requirements.
- Timely completion and turnover of projects remains an ongoing challenge.



Project Updates



Close Out Activities

- Final project change orders and GMPCA's have been successfully negotiated for close out of CMGC contract.
- PPS construction auditor is working to get subcontractor documentation to allow close out of audit findings.
- Staffing will be moving remaining project balance (roughly \$1M) off main Roosevelt HS Modernization project to Roosevelt Windows project over the next 30 days.
- Once CMGC commitment has been closed (dependent on receipt of audit documentation) and project balance moved, project will be closed out in eBuilder.
- Alternative Procurement analysis to be completed once CMGC commitment is closed.

F/U Projects

- Window Rehabilitation** to address heating issues
 - Project in design, with mock-up planned in early spring
 - Construction to start May 2020
- Minor projects** being managed by FAM
 - Teen Parent Playground
 - Tower clock repair
- Roosevelt Phase IV**
 - Design modifications to construction drawings to start shortly
 - Project management will be undertaken by a combination of existing PPS staff and PPS contractors
 - Detailed schedule will be shared with BAC in April

Challenges & Opportunities

- Opportunities:**
 - New Roosevelt Phase IV will increase educational program opportunities
 - Rehabilitation of historic windows will improve heating issues from solar gain and heat loss



Close Out Activities

- Minor contractor activity on site to address warranty and punchlist items (21 punchlist items remain). CMGC to be completely offsite by end of January.
- Staff are negotiating final project change orders and GMPCA's.
 - 23 remaining GMPCA's
 - Weekly meetings with CMGC project leadership to occur until issues resolved
 - Late arriving requests for additional GCs and GRs are receiving detailed scrutiny
- 22 open close-out submittals remaining.
- PPS construction auditor has several outstanding information requests with CMGC.
- Project remains on budget per risk assessment of outstanding issues. Weekly closeout meetings with OSM leadership to review issues and budget.
- Project team is meeting regularly with PPS operations and IT departments to resolve closeout and turnover issues.

F/U Projects

- Confirmed projects**
 - Gym lighting levels
 - Improved ventilation for kiln room
 - Improved cooling for computer room
 - Band room instrument storage

Challenges & Opportunities

- Challenges:**
 - Paging/Bell system issues being addressed with installation of replacement equipment
 - DDC HVAC controls have been challenging to program



Overview To Date

Roofs: 7 complete, 1 ongoing, 6 upcoming

- Complete:**
 - King
 - Beverly Cleary – Fernwood
 - Tubman
 - Holladay Center
 - Rose City Park
 - Rigler
 - Sitton
- Ongoing:**
 - Jackson
- Upcoming:**
 - Chapman
 - Harrison Park
 - Kelly
 - Mt. Tabor
 - Ockley Green
 - Woodlawn

ADA: 6 schools; ramps, bathrooms, stage lifts, 3 elevators

- Ramps, bathrooms, lifts:**
 - King
 - Beverly Cleary – Fernwood
 - Tubman
 - Lewis
 - Rose City Park
 - Rigler
- Elevators:**
 - King
 - Rose City Park
 - Rigler

Fire Alarm/Fire Sprinklers:

- Sprinklers (4 complete, 1 ongoing):**
 - King
 - Beverly Cleary – Fernwood
 - Lewis
 - Jefferson
 - Rigler
- Fire Alarms (8 complete, 18 upcoming):**
 - King
 - Rigler
 - Maplewood
 - Ainsworth Annex
 - West Sylvan
 - Green Thumb
 - Lee
 - Da Vinci



Accomplishments

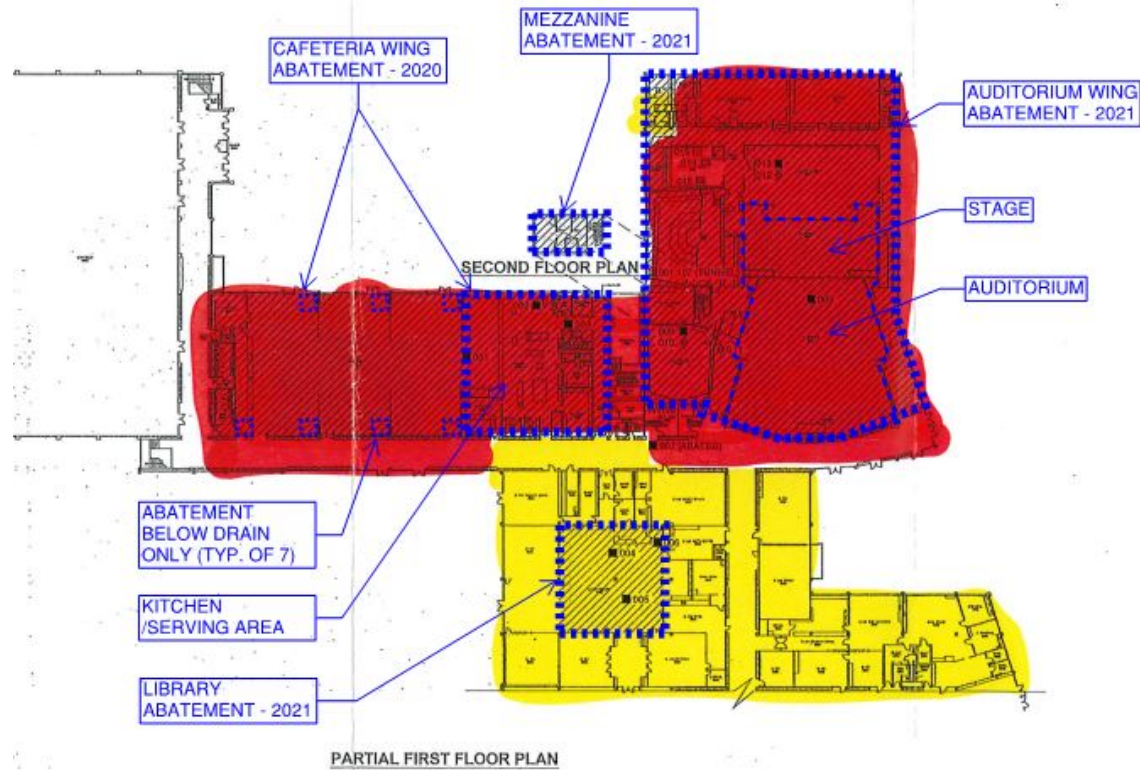
- 2019 Roofs/Seismic** completed under budget:
 - Sitton re-roof (Sitton - H&S Improvements-Bond - 5027)
 - Hayhurst seismic retrofit – Phase 1 (Hayhurst - SRGP-Bond - 5028)
- 2020 Roofs** permits submitted and out for bid:
 - Chapman re-roof (Chapman - Re-Roof and Fire Sprinkler System Installation – 4671)
- 2020 Roofs** under design
 - Multiple Sites - Heath & Safety Group 2 Design
 - Ockley Green
 - Harrison Park
 - Woodlawn
 - Multiple Sites - Heath & Safety Group 1 Design
 - Mt. Tabor
 - Kelly

Next Steps

- 2020 Roofs**
 - Finish design
 - Permitting
 - Bid for construction
- Phase 2 Construction of 2019 Projects**
 - Jackson Roof Phase-2 (5030)
 - Hayhurst Seismic Retrofit Phase-2 (5028)
- Design for Jackson Roofing Phase 3 (5030)**
 - Abatement of structural fireproofing
 - Ceiling demo and replacement for auditorium and library

Challenges & Opportunities

- Challenges:**
 - Jackson MS will require significant abatement as part of summer 2020, which will mean it needs to continue into summer 2021.
 - Contractor and tradespeople availability remains a concern for volume of work on roofing projects.
- Opportunities:**
 - An SRGP grant application has been submitted for Lent.
 - Early planning for summer 2021 roof replacements (as funding allows) has already started.



Jackson Abatement

- Blue hatched areas show extent of abatement required due to required lightweight concrete roof deck demo above.



Accomplishments

- Completed**
 - Elevator at Rose City Park Middle School (Multiple Sites - 2018-2019 Middle School Conversions - 4586)
- 60% Complete**
 - Elevator at Rigler (part of interior and exterior ADA upgrades for Rigler - Health & Safety Improvements-Bond – 5029)

Next Steps

- ADA design, construction procurement and permitting:**
 - Group 1 Roofs 5153 and Group 2 Roofs 5154
 - Ockley Green
 - Harrison Park
 - Woodlawn
 - Mt. Tabor
 - Kelly

Challenges & Opportunities

- Challenges:**
 - Rigler elevator foundation differing site conditions have delayed project final completion, due to issues with original building foundation depth and soil conditions – see next page for photos.



Rigler Elevator Foundation Issues

Picture 1 shows existing building foundation significantly shallower than plans – originally concealed by contaminated rat slab.

Picture 2 shows new helical piers and structural steel temp support



Rigler Elevator Foundation Issues

Picture 1 shows extent of excavation. Note “hanging column” in top left of picture.

Picture 2 shows new elevator foundation poured with vertical rebar for shaft walls



Accomplishments

Next Steps

Completed (2019)

Construction:

- Group 2 Fire Alarm / Sprinkler**
 - Ainsworth
 - DaVinci
 - Green Thumb
 - Lee
 - Maplewood
 - Jefferson (Fire Sprinkler)

- Group 2 Fire Alarm Projects**
 - West Sylvan

Out to Bid (2020)

Design and Construction Bidding

- Fire Alarm Group 1 North 5211**
 - Beaumont
 - Beverly Cleary Fernwood
 - Forest Park
 - Meek
 - Sabin
- Fire Alarm Group 2 North 5212**
 - Astor
 - Kenton
 - Laurelhurst
 - MLC
 - Vernon
- Fire Alarm Group 3 South 5213**
 - Atkinson
 - Grout
 - Robert Gray
 - Stephenson

- Rigler Fire Sprinkler Upgrade (2020)**
- Fire Alarm Group 4 South 5214**
 - Harrison Park
 - Lent
 - Markham
 - Richmond

Challenges & Opportunities

- Challenges:**
 - Contractor and tradespeople availability for volume of work in fire alarm projects. Competition with security projects and fire alarm projects.
 - Rigler fire sprinkler install required by City.
- Opportunities:**
 - Outreach is ongoing to schools planned to receive fire alarm upgrades.



Completed Projects

- Group 4 Asbestos (2018)**
 - Chapman
 - Jefferson
- (Bond Funded) Asbestos Projects**
 - Harrison Park (4664 & 4441 - FY18)
 - Hosford (4573 – FY18)
 - Jackson (5030 – FY18)
- Multiple Sites 2018-19 MS Conversion (4586 – FY18)**
 - Tubman
 - Rose City Park
 - Roseway Heights
- Multiple Sites Bond 2018-19 (4924 – FY19)**
 - Beaumont
 - Capitol Hill
 - Jefferson
 - Lane
 - Marysville
 - Rigler
- Multiple Sites Floor Replacement (4565 – FY18)**
 - Sitton
- Woodstock Floor Replacement (4738 – FY18)**
 - Woodstock

Next Steps

- Asbestos Bond Projects 2019-20 (4924 – FY20) survey & design under contract**
 - Beaumont (Phase-2)
 - Chapman (Phase-2)
 - Capitol Hill (Phase-2)
 - Hosford
 - Lane
 - Rigler
 - Stephenson
 - Vernon
 - Woodstock
 - Jackson (Phase-2)

Challenges & Opportunities

- Challenges:**
 - Full scale abatement is limited to summer months
 - Availability of abatement contractors
 - Project complexity with other construction scope
 - Ability to perform work in sites already closed by other Bond work
- Opportunities:**
 - Coordinating with other projects for efficiency



Accomplishments

- Phase-1 Work** (Priority Pre-K – 2nd Grade Interior) completed:
 - Priority 1: 7 Sites
 - Priority 2: 11 Sites
 - Priority 3: 31 Sites
 - Priority 4: 9 Sites
- Documentation:** Verdant Database Lead Paint Module purchased for tracking all lead paint work.

Next Steps

- Phase-1 Work** (Priority Pre-K – 2nd Grade Interior):
 - Priority 4 (10 Sites) remaining
- Phase 2 Work** (Priority Pre-K – 2nd Grade Exterior):
 - Total of 62 Sites
- Staffing**
 - Recruitment posted for more PPS in-house painters
 - 2 applicants to Interview
 - Recruitment continues for additional
- Lead Paint IDIQ Solicitation:**
 - For contractors to perform lead stabilization work
 - Solicitation in February 2020
 - Contracting in April 2020

Challenges & Opportunities

- Challenges:**
 - Difficulty maintaining existing in-house painting staff due to medical leave and other issues
 - Difficulty getting IDIQ painting contractors on initial solicitation
- Opportunities:**
 - Hiring additional in-house painters and getting painting contractors on board will accelerate project completion time-line



Accomplishments

- Fixture Replacement, Sampling, Testing and Reporting:** Completed.
- Low Lead Drinking Water Station Pilot Study**
 - Conducted a six (6) school pilot study
 - Test results informed the proposal to implement pilot scope district wide
- Schematic Design** completed for:
 - Drinking Water Stations
 - Head Start Programs
 - Nursing Rooms
 - Staff Areas
- School by school detailed engineering plans** started on January 15, 2020

Next Steps

- Design Surveys:**
 - Detailed school site engineering surveys and Principal interviews
- Design:**
 - Schematic design to be completed for 15 schools for PPS review by mid-February
 - Construction Drawings and bid package to be completed for 15 schools by early March
- Procurement:**
 - Award a construction contract for the first 15 schools in March
- Completion:**
 - Continue design with the delivery of one “Group” of 15 schools roughly every month

Challenges & Opportunities

- Challenges:**
 - It will require through the academic year in 2021 to complete work in all buildings
 - A modest culture change to include students carrying water bottles is part of the solution
 - Fewer overall locations to obtain water
- Opportunities:**
 - Higher quality water available within ADA guidelines and with many more bottle filling stations
 - PPS as a leader in school water quality and student safety; resolution of the Drinking Water “Crisis”



Accomplishments

- Security Upgrades Group 1:** 26 schools under Design/Build contract
 - 13 Schools in *Design*
 - 3 Schools *Designed and Awaiting Construction*
 - 6 Schools *In Construction or Commissioning*
 - 4 Schools *Turned Over / Punchlist*
- Security Upgrades Group 2:** 31 schools under Design/Build contract
 - 24 Schools in *Design*
 - 2 Schools *Designed and Awaiting Construction*
 - 3 Schools *In Construction or Commissioning*
 - 2 Schools *Turned Over / Punchlist*
- Security Upgrades Group 3:** 30 schools
 - We have contracted for Design, and the Design process is underway with 3 schools in *Design* and more being added weekly.

Next Steps

- Security Upgrades Groups:**
 - Complete design/construction/commissioning for Security Upgrades Group 1
 - Complete design/construction/commissioning for Security Upgrades Group 2
 - Continue design, update bid amounts, and contract for construction for Security Upgrades Group 3
- Fencing:** Complete design for sites with supplemental fencing
- PPS Staffing:**
 - Continue utilizing shared H&S construction managers for improved site management
 - Add another full-time construction manager to Secure Schools team
- Contractor Staffing:**
 - Continue monitoring contractor staffing levels and issuing non-compliance notifications when needed.
 - OSM schedulers are working with Contractor to assist in forecasting impacts.

Challenges & Opportunities

- Challenges:**
 - Group 1 and Group 2: Contractor staffing levels and resulting impacts to schedule continue to be a concern. Contractor has been put on notice.
 - Group 3: Contractor availability remains a concern for procuring construction of Group 3, with resulting potential for high bid amounts.



Kellogg MS Replacement



Accomplishments

- Construction:** Construction has reached a milestone, with completion of all slabs-on-grade, tilt-up panels, and erection of all major steel framing.
- Mock-up:** A mock-up of the building envelope, including roofing, siding and windows, is being constructed on-site.
- FF&E:** Planning for furnishings, fixtures and equipment is continuing.

Next Steps

- Framing/decking/roofing:** Framing, decking and roofing are being installed at all building sectors. Elevated gym and music room slabs are being prepared.
- Public works (PW) permitting:** With approval of final plans, payment of PW fees, and transmittal of contractor liability insurance to City, the PW permit will be issued.

Challenges & Opportunities

- Constrained site:** Project team coordinating with GC to minimize impact on neighbors.
- Planning principal:** Planning for opening of new school would benefit from selection of KMS planning principal as soon as possible/practical; with anticipated hiring of planning principal in July, 2020, OSM team has prepared draft budget and planning outline for PPS leadership to use as a starting template in anticipation of KMS opening for students in Fall, 2021.

Safety

- December Man Hours:** 3,533
- Man Hours to Date:** 23,626
- Reportable Accidents to Date:** 1
- OSHA Recordable Accidents:** 0
- Incident Rate:** 0



Kellogg MS Replacement



Aerial Photo / January, 2020



Kellogg MS Replacement



Site Photos / November, 2019 – January, 2020



Time Lapse / September, 2019 – January 2020



Time Lapse / September, 2019 – January 2020



Accomplishments

- Demolition:** Gross building demo and abatement are complete
- Foundations and Below Grade:**
 - Orchestra pit and foundations in Sectors B&F are complete
 - Gym tieback wall complete
- Permits:** Phase III building permits are through first round of comments

Next Steps

- Demolition:** Grandstand demo in March
- Structural:**
 - Steel erection will start in early February
 - Structural CMU in Sectors A, B, G
 - Structural concrete ongoing

Challenges & Opportunities

- Challenges:**
 - Phase III building permit – tight timeline
 - A/E behind on submittals/RFI's
 - Library tiebacks are challenging
 - "Mt. Madison" logistics
 - Summer 2021 schedule
- Opportunities:**
 - Grant lessons learned

Safety

- Man Hours to Date:** 128,456
- Reportable Accidents to Date:** 3
- OSHA Recordable Incidents:** 1
- Incident Rate:** 1.56
- Recent Incidents:**
 - Worker jumped across footing excavation and didn't land well. Strained hip, treated, back to full work capacity in a few days



Madison HS Modernization



Future Entry



Current Progress



Future Crossroads

Current Progress



January 2020



Madison HS Modernization



Future Gym Entry

Current Progress



January 2020



RISK CATEGORIES FOR CONTINGENCY USAGE						
Category	MHS Projection June 2019		October 2019		January 2020	
	Low	High	Identified Risks	Actual	Identified Risks	Actual
Design/Engineering	\$ 750,000	\$ 5,000,000	\$ 3,365,000	\$ 1,531,202*	\$ 2,250,000	\$ 538,459
Existing Conditions	\$ 1,500,000	\$ 5,000,000	\$ 2,340,000	\$ 204,922	\$ 2,190,000	\$ 642,770
Jurisdictional	\$ 250,000	\$ 2,000,000	\$ 1,840,000		\$ 1,640,000	\$ 1,513,334*
Schedule	\$ 250,000	\$ 3,000,000	\$ 1,085,000	\$ 143,669	\$ 1,100,000	\$ 134,718
Scope/Program	\$ 1,000,000	\$ 3,000,000	\$ 650,000		\$ 625,000	\$ 457,814
Trade/Procurement	\$ 600,000	\$ 1,500,000	\$ 1,500,000		\$ 1,550,000	\$ 298,496
Other			\$ 200,000		\$ 1,150,000	\$ -
TOTAL	\$ 4,350,000	\$ 19,500,000	\$ 10,980,000	\$ 1,879,793	\$ 10,505,000	\$ 3,585,591

* January 2020 includes correction of re-classifying some ASI's from design to jurisdictional

	Original	Used to Date	Remaining
Contractor Contingency in GMP	\$ 5,831,520	\$ (532,267)	\$ 5,299,253
Owner Contingency in GMP	\$ 7,289,400	\$ (3,053,324)	\$ 4,236,076
Owner Contingency Outside GMP	\$ 6,217,000	\$ 1,164,990	\$ 7,381,990
TOTAL PROJECT CONTINGENCY	\$ 19,337,920	\$ (2,420,601)	\$ 16,917,319

* Increase to Owner contingency is to account for future ODOT grant and ETO incentives



Mitigated Risks

- Abatement is complete (except for grandstand)
- Structural permit and resulting ASI's
- Drywell decommissioning is largely complete
- Gym undercut reduced from 3' to 1'

Major Risks to be Addressed

- Schedule compression / trade stacking
- RFI/Submittal Review
- Permitting
- CAT Tax

Full Risk log is in the BAC packet



AUG 06, 2019 15:35





Accomplishments

- Design:**
 - 100% CD milestone completed
- Construction:**
 - Early Work Amendment approved for footings and foundation construction
 - Site mobilization occurred December 23, 2019
 - Bid package issued for full scope of the GMP

Next Steps

- Permits:**
 - Building permit 1 for foundations expected by January 28, 2020
 - Building permit 2 submittal by January 30, 2020
- Contract:**
 - GMP proposal expected in late February 2020

Challenges & Opportunities

- Challenges:**
 - Potential conflict exists between PGE duct bank in 16th Avenue easement and the athletic field elevation. Additional exploratory excavations required to determine extent of issue.
- Opportunities:**
 - Portland Water Bureau decided to decommission the 30" water main under the field reducing the risk of damage during construction.
 - Student engagement and career learning opportunities for Lincoln students are in development with school administration and staff.



Lincoln HS Replacement



Aerial photo – January 9, 2020

January 2020



Lincoln HS Replacement





Accomplishments

- 100% SD:** Design Phase Approval package submitted.
- 50% DD:** Design Team accomplished the deadline for set.
- Historic Landmarks Commission (HLC) DAR #2:**
 - Redesign of south wall on Building H
 - Revised window design
 - Updated exterior materials from metal panel to brick
- Building investigation work** continued.
- Buckman Field:** Completed master plan concept and presented to the Steering Committee.
- Quarterly project team partnering sessions** continued.

Next Steps

- 100% DD** package
- FF&E**
 - Scope Development
 - CTE equipment planning & consolidation
- Historic Landmarks Commission (HLC):** Submitting design package for approval
- Schedule:** Begin monthly schedule workshops with project team

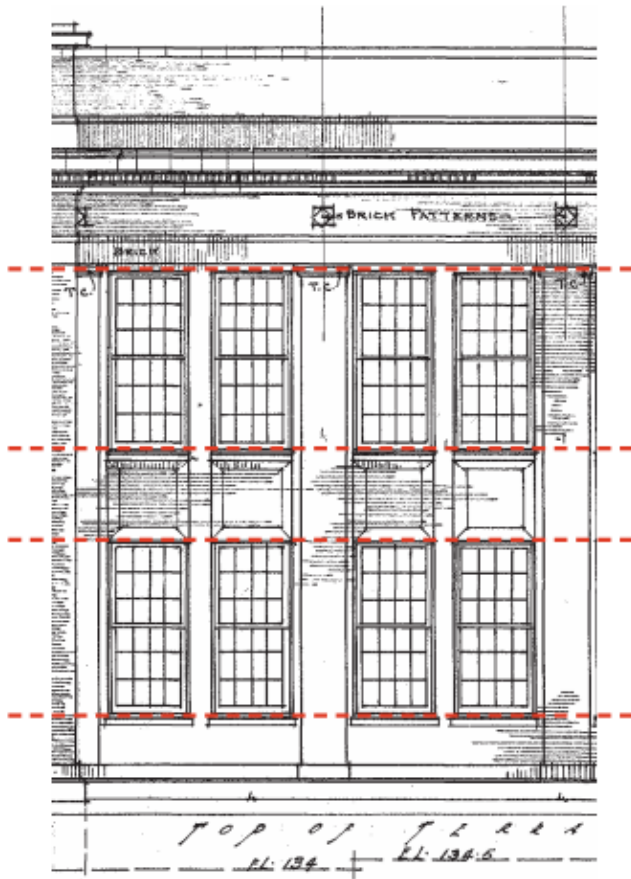
Challenges & Opportunities

- Opportunities:**
 - Early co-location on site to advance knowledge of the site, and be efficient in the design development process
 - Development of student engagement plan
 - Planning and messaging for relocation to swing sites for 3 year construction period

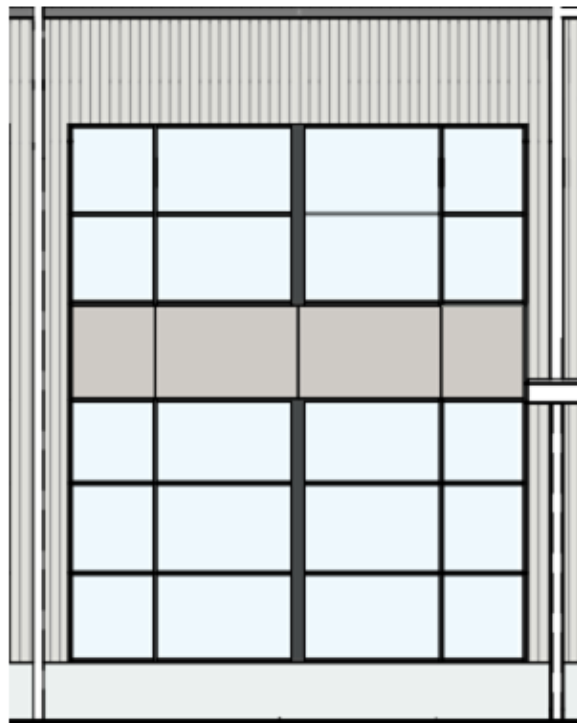


WINDOW REVISIONS

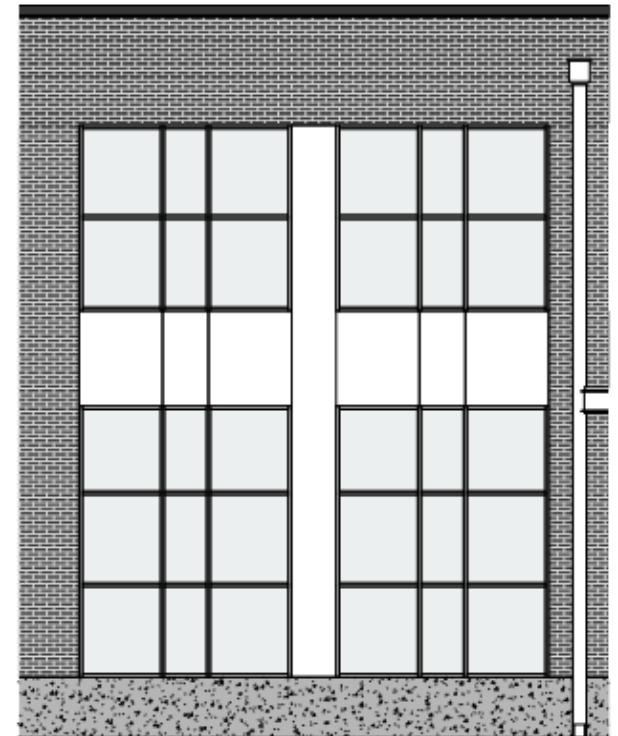
EXISTING WINDOWS



INITIAL DESIGN

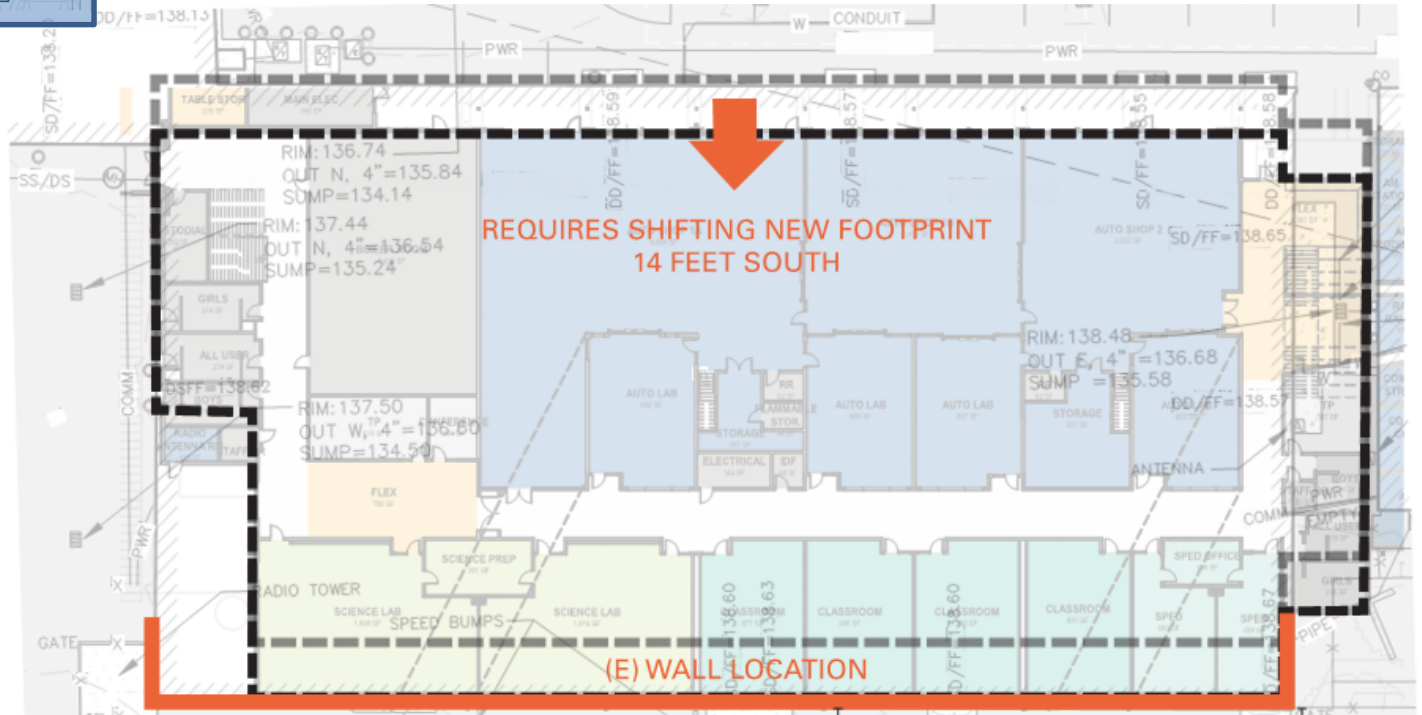
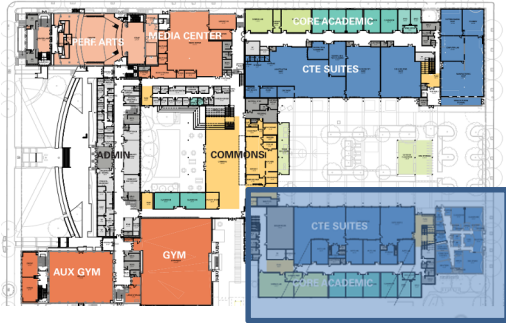


REVISED DESIGN





BUILDING H SOUTH WALL REDESIGN





Accomplishments

- Site and Program Research:**
 - Early Geotech study completed
 - Project team conducted in depth interviews and site observations of the existing MPG programs
 - Site tour of Woodburn Success HS
- Community Engagement:** Completed DAG Meetings #2, 3, and 4.
- Master Plan:**
 - Development continued
 - Presented 4 conceptual design options and received DAG feedback on the preferred version

Next Steps

- Budget:** Confirm projections
- Master Plan Approval:** Review Master Plan package with the Bond Subcommittee and the BOE in February 2020
- Design:** Once Master Plan is approved, begin work on the Schematic Design package
- Stakeholder Engagement:** Initiate stakeholder meetings as part of Schematic Design phase, once MP is approved

Challenges & Opportunities

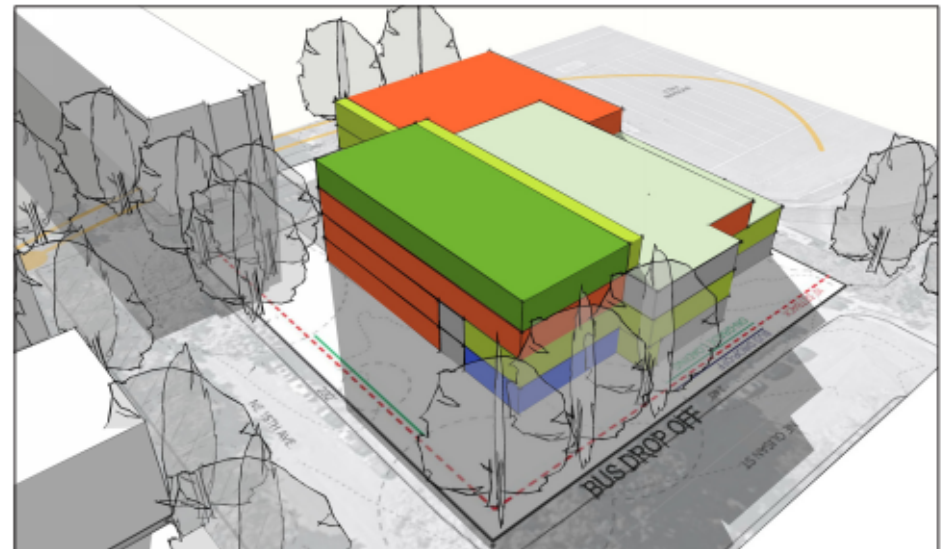
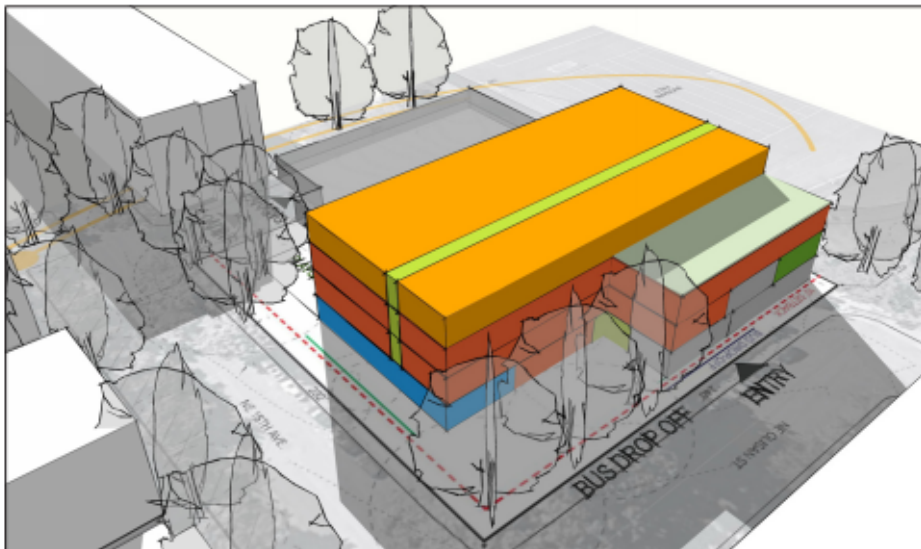
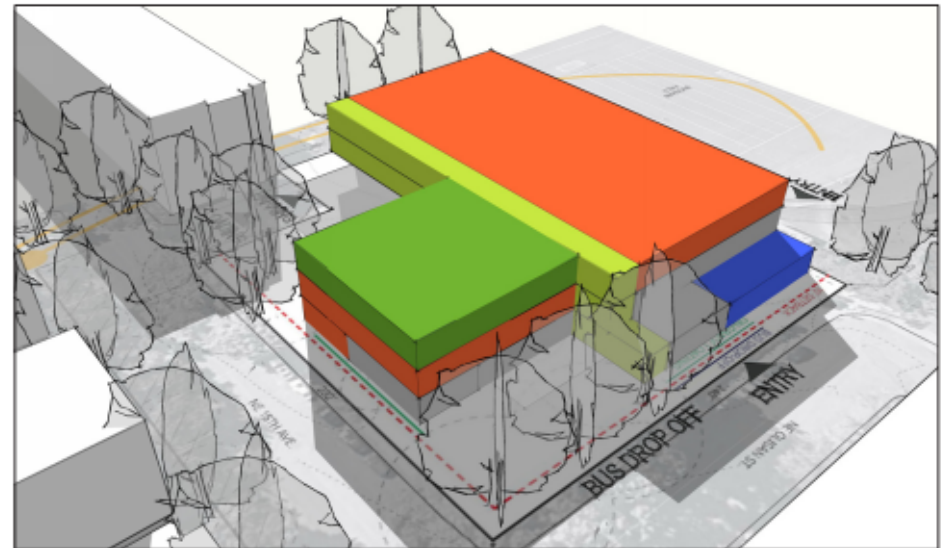
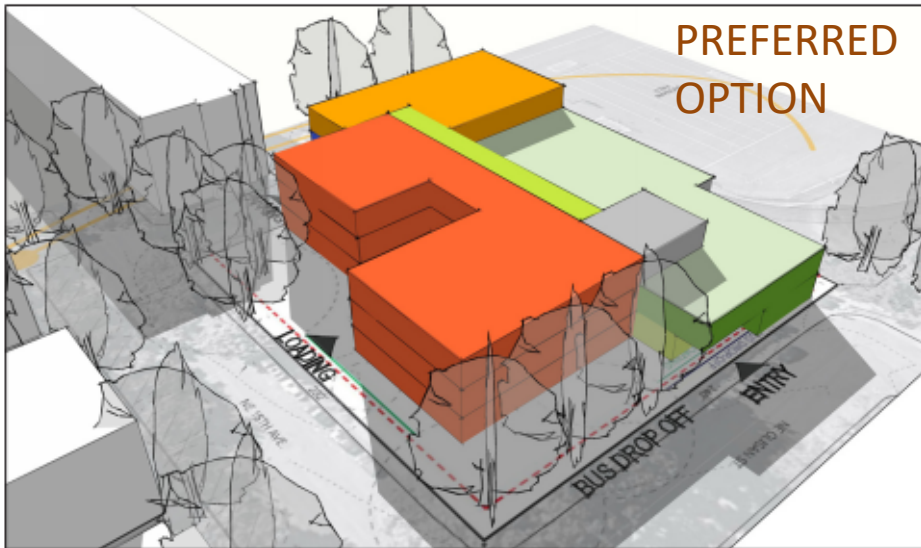
- Challenges:**
 - Managing the scope of work for programs that do not fall within the current Ed Spec requirements
 - Integrating the schedule to align with the work at Benson HS.
- Opportunities:**
 - Exploration of innovative materials and construction technology, i.e. CLT, pre-fabricated units, etc.



Benson: Multiple Pathways Building



CONCEPT DESIGNS





Benson: Multiple Pathways Building

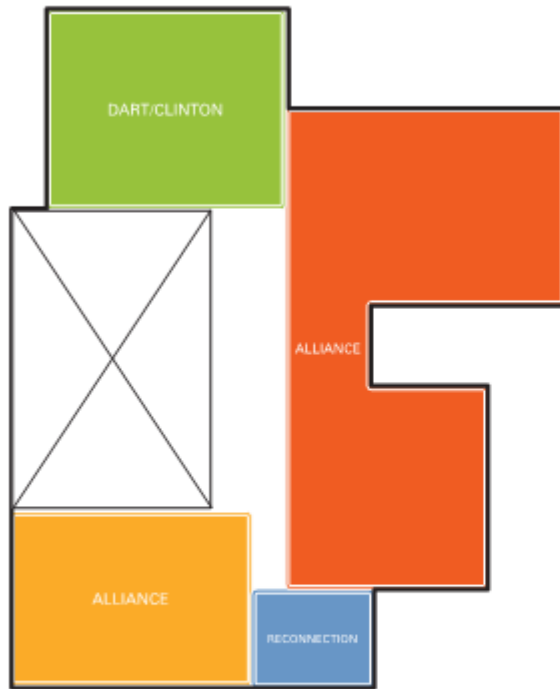


CONCEPT DESIGNS

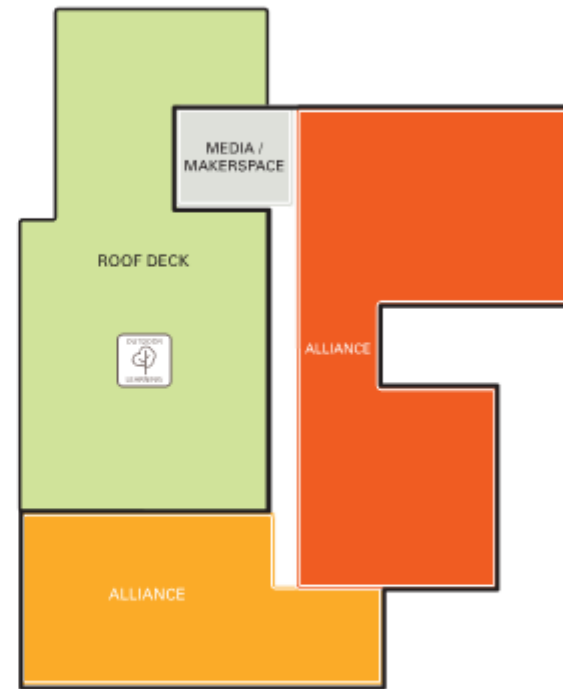




CONCEPT DESIGNS



SECOND FLOOR



THIRD FLOOR



Benson: Swing Sites



Accomplishments

- Marshall:**
 - Completed early Geotech and arborist field investigations
 - Completed hazardous materials study
 - Design team continued site investigations to confirm existing conditions and scope requirements
 - Design team submitted the initial SD package. Currently being reviewed and revised by the stakeholder review process.
 - TI work will be executed under CM/GC contract with Andersen Construction. New auxiliary building will be bid to the market.
- Kenton:**
 - Continued discussion with De La Salle HS to establish what work can be accomplished prior to their move out.
 - Established monthly meetings with De La Salle HS.
- Grant:**
 - Confirmed that Portland Evening and Summer Scholars will be located here.
 - Initial meeting held with program administration and Grant HS. Likely move will happen in Summer 2020.
- Madison:**
 - Confirmed that PISA program will be located here.

Next Steps

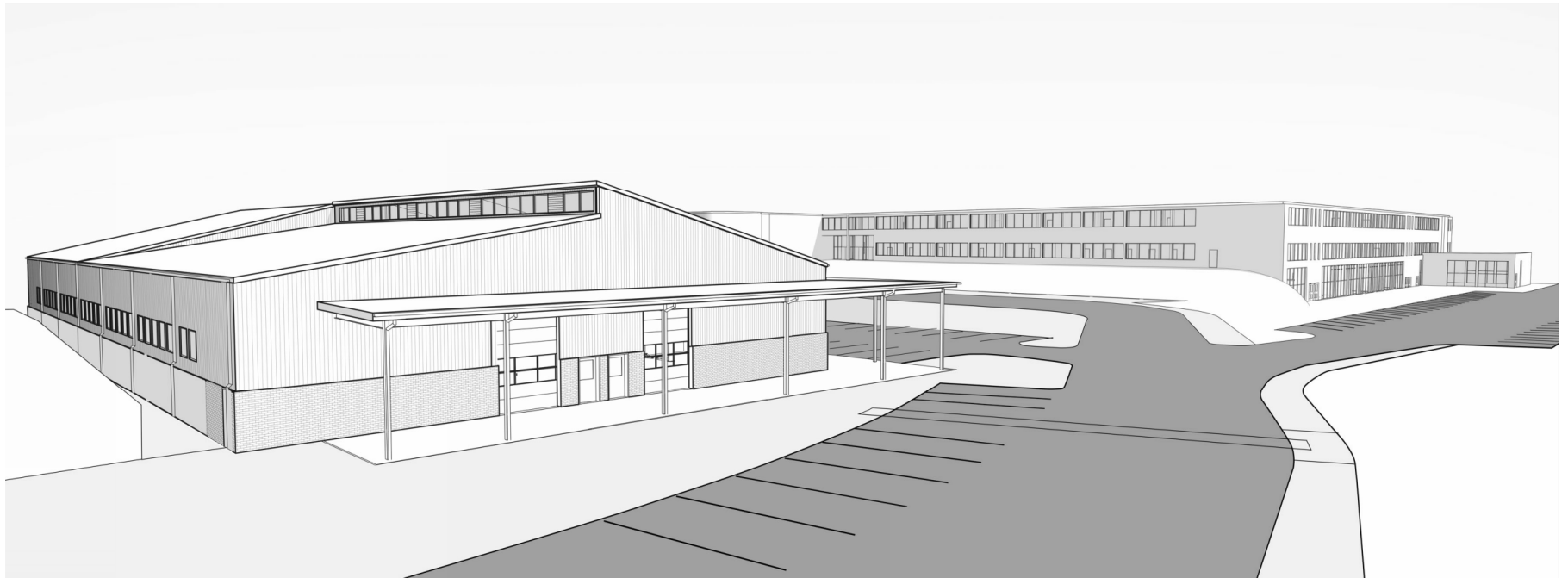
- Marshall**
 - Submit the Design Phase Approval package for SD/DD
 - Complete the 100% CD package and submit to the City of Portland
 - Solicit bid for GC
- Kenton:**
 - Complete the SD Document package and begin the stakeholder review process
 - Confirm scope of work

Challenges & Opportunities

- Marshall:**
 - Aligning the scope and budget.
 - Getting the right package ready for the TI portion to allow work to be completed in Summer 2020
 - Obtaining permit in time to start in Fall of 2020
 - Short time frame for GC selection for the new auxiliary building
 - Compressed timing of swing site build out at Marshall & move-in. 3-4 Phases anticipated
- Kenton:** Development of the phasing plan due to short time periods available to complete the work.

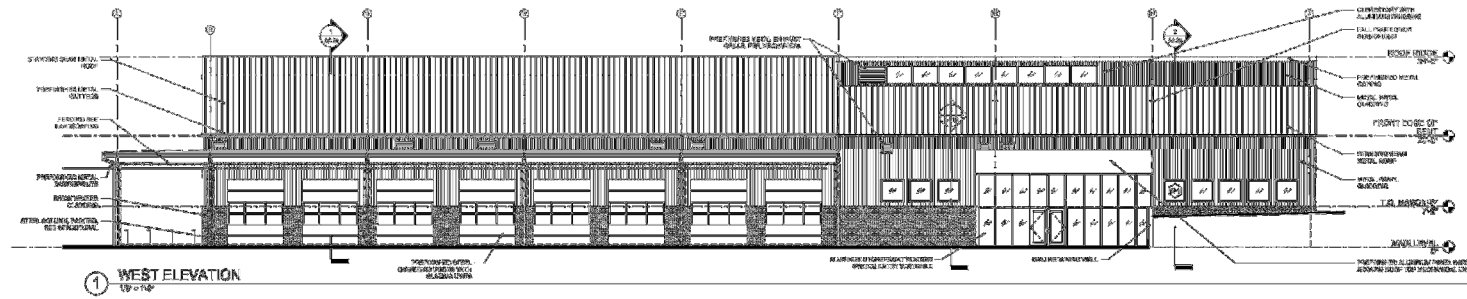


AUXILIARY BUILDING

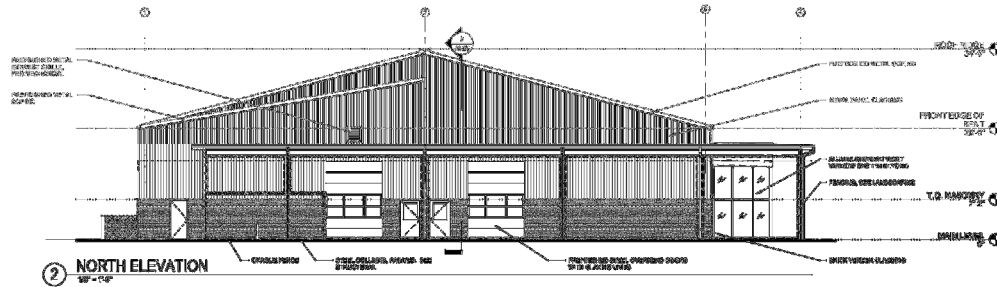




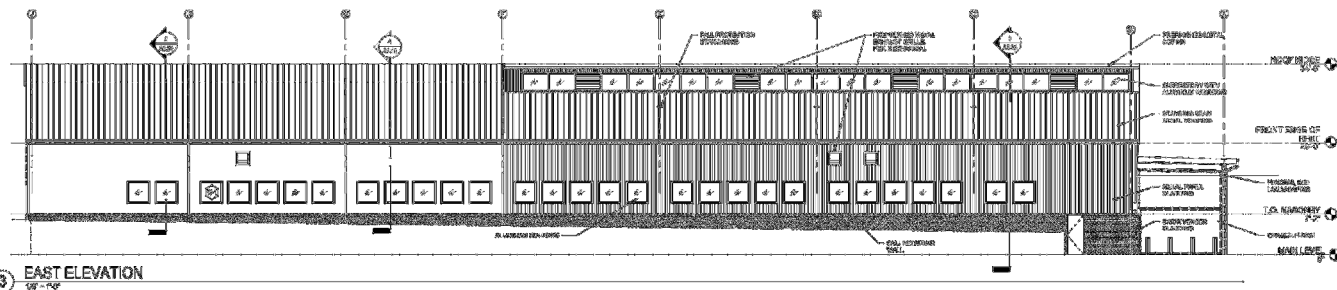
AUXILIARY BUILDING



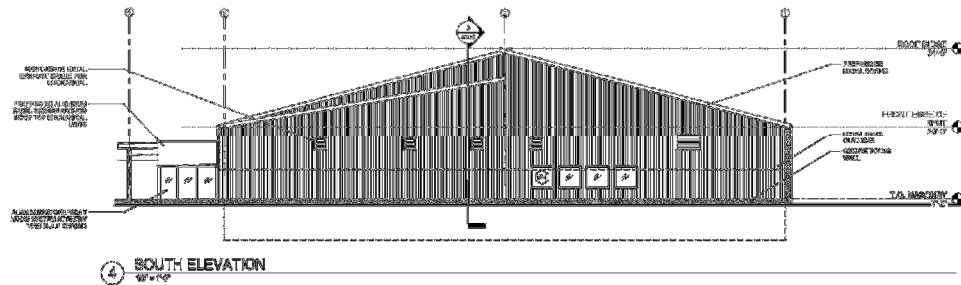
1 WEST ELEVATION
1/8" = 1'-0"



2 NORTH ELEVATION
1/8" = 1'-0"



3 EAST ELEVATION
1/8" = 1'-0"



4 SOUTH ELEVATION
1/8" = 1'-0"



BAC Discussion

Questions

Next Board Presentation

Date: 2/13/20, School Improvement Bond Subcommittee

Next BAC Meeting

Date: April 22, 2020

Place: Wilson High School

2012 Program Costs Summary

January 2020

	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	15,117,563	11,626,560 ¹	26,744,123	22,152,401	(4,591,721)	21,785,420
Bond Issuance Costs	3,000,000	(921,346) ²	2,078,654	2,056,501	(22,153)	2,067,450
PBOT IGA	5,000,000	-	5,000,000	4,000,000	(1,000,000)	-
OCIP	-	2,857,473 ³	2,857,473	2,857,473	-	2,342,568
Escalation	45,000,000	(45,000,000) ⁴	-	-	-	-
Fund 424	-	0 ⁵	-	-	-	-
Bond Premium	-	- ⁶	-	-	-	-
Contingency - QSM	5,063,798	(2,777,416) ⁷	2,286,382	5,250,000	2,963,618	-
Contingency - BOE Reserves	20,000,000	(20,000,000) ⁸	-	-	-	-
Additional Criteria Financing (FHS/RHS)	-	- ⁹	-	-	-	-
Future Interest Earnings	-	-	-	-	-	-
Grand Totals	93,181,361	(54,214,729)	38,966,632	36,316,376	(2,650,256)	26,195,439

changes from last meeting noted in green

	To / From	Amt	
1	Transfer Admin budget from Projects to Program	12,333,182	
	Traffic Engineering Services	300,000	
	FAM contribution to e-Builder licenses	15,000	
	Reallocated Program Management Budget	800,000	
	Additional CMs for IP2014	398,500	
	Div 01 Document Development	(3,375)	
	FAM contribution to e-Builder licenses - 2015	21,760	
	FAM contribution to e-Builder licenses - 2016	21,760	
	Transfer \$10k from COO/CSM to payroll	10,000	
	FAM contribution to e-Builder licenses - 2017	21,760	
	Move funds for Bond Management	329,391	
	Add GF funds for contracts audit	87,225	
	FAM contribution to e-Builder licenses - 2018	21,760	
	Reallocated Program Management Budget	(420,280)	
	Reallocated Program Management Budget	200,000	
	Transfer funds to payroll account	200,000	
	Move Project Management Budget	(2,358,277)	
	Move funding from payroll and issuance to COO Contingency	(114,500)	
	FAM contribution to e-Builder licenses - 2015	21,760	
	Move Swing Space funding to COO Contingency	(259,106)	
		11,626,560	Bond Management
2	Transfer funds for Schematic Design (FHS/GHS/RHS)	(621,820)	
	Reallocated Program Management Budget	(800,000)	
	Bond Issuance Funds	1,015,474	
	Add funds to cover costs of final issuance	(115,000)	
	Move funding from payroll and issuance to COO Contingency	(400,000)	
		(921,346)	Bond Issuance Costs

3	Move funds from COO Cont to cover OCIP	Cont Coo/CSM	2,435,000	
	FAM contribution to OCIP	new resource	21,998	
	FAM contribution to OCIP (correction)	new resource	475	
	Move funds to cover estimated cost to cover remainder of GHS		<u>400,000</u>	
			2,857,473	OCIP
4	Escalation (applied to current budget)	Franklin	(5,858,911)	
	Escalation (applied to current budget)	IP2014	(493,462)	
	Escalation (applied to BOE transfer)	RHS	(740,882)	
	Escalation (applied to BOE transfer)	FHS	(362,367)	
	Escalation (applied to current budget)	Roosevelt	(4,625,345)	
	Escalation (applied to current budget)	IP2014	(58,029)	
	Escalation (applied to current budget)	Faubion	(2,418,588)	
	Escalation (applied to current budget)	IP2015	(733,908)	
	Escalation (applied to current budget)	IP2015-SCI	(151,129)	
	Escalation (applied to current budget)	Grant	(10,143,276)	
	Schematic Design Budget	FHS/GHS/RHS	<u>(19,414,103)</u>	
			(45,000,000)	Escalation
5	Add Taxable Funds to Program	General Fund (424)	4,000,000	
	Allocate Budget to Faubion	Faubion	(450,000)	
	Earned interest	new source	82,554	
	Correcting earned interest allocation	Cont COO	(82,554)	
	Allocate Budget to Faubion	Faubion	(3,141,344)	
	Remove Budget from Program	out of program	<u>(408,656)</u>	
			0	Fund 424
6	Bond Premium	new resource	13,870,119	
	Transfer Bond Premium	Cont COO	(13,870,119)	
	Bond Premium #2 received	new resource	33,211,833	
	Transfer funds for project allocation	Cont COO	(30,000,000)	
	Transfer funds to cover issuance expenses	Bond Issuance	(1,015,474)	
	Allocate "first" portion of Maker Space Budget	RHS	(2,196,359)	
	Bond Premium	new resource	9,854,606	
	Allocate "last" portion of Maker Space Budget	RHS	(2,803,641)	
	Allocate budget to GHS for GMP	GHS	<u>(7,050,965)</u>	
			-	Bond Premium
7	Budget adjustment (Contingency - COO)	IP2013	(2,223,190)	
	Solar roof study	IP2013	(32,350)	
	Ockley Green SL	IP2013	(115,278)	
	Adding Fund 405 funds to COO Contingency	Fund 405	546,441	
	Move funds from Contingency COO to IP2013	IP2013	(546,441)	
	Moving funds from IP2013 to COO Contingency	IP2013	546,441	
	Reallocation of IP scope of work	IP2014	(14,938,982)	
	Reallocation of IP scope of work	IP2014	13,558,581	

Solar roof study	IP2014	(67,135)
Reallocation of IP scope of work	IP2015	(13,887,403)
Reallocation of IP scope of work	IP2015	13,521,066
Ockley Green SL	IP2016	115,278
Reallocation of IP scope of work	IP2016	(7,483,385)
Reallocation of IP scope of work	IP2016	15,159,159
Reallocation of IP scope of work	IP2017	(13,782,466)
Reallocation of IP scope of work	IP2017	6,796,708
Reallocation of IP scope of work	IP2018	(8,005,396)
Reallocation of IP scope of work	IP2018	9,062,120
Swing Site Funding Change.	Swing & Trans	(1,500,000)
Swing Site Funding Change.	Marshall	1,500,000
FHS Turf/Track Enhancements	Marshall	(1,300,000)
Move funds for Fund 405 reconciliation	IP2013	(62,560)
Reallocation of IP scope of work	IP2016	7,181,967
Reallocation of IP scope of work	IP2017	13,227,332
Reallocation of IP scope of work	IP2015	12,917,006
Reallocation of IP scope of work	IP2018	7,682,952
Reallocation of IP scope of work	IP2016	(12,319,254)
Reallocation of IP scope of work	IP2017	(10,192,356)
Reallocation of IP scope of work	IP2015	(11,803,551)
Reallocation of IP scope of work	IP2019	(1,949,393)
Reallocation of IP scope of work	IP2018	(2,314,069)
Reallocation of IP scope of work	IP2015-SCI	(2,048,500)
Reallocation of IP scope of work	IP2015-ADA	(382,134)
Consolidate IP2015-SCI and IP2015-ADA	IP2015-ADA	382,134
Consolidate IP2015-SCI and IP2015-ADA	IP2015-SCI	(382,134)
OCIP	Bond Oversight	(2,435,000)
Budget savings	IP2013	1,000,000
Adjust Scope	IP2018	1,785,187
Adjust Scope	IP2019	1,285,755
Apply budget to construction bids	IP2014	(3,000,000)
Schematic Design Budget	FHS/GHS/RHS	(490,005)
FY2013/14 Interest Earned	new source	10,772
Holladay Annex ADA	IP2015-SCI	39,610
Budget savings	IP2013	93,537
Budget savings	IP2014	1,100,000
Additional CMs for IP2014	CM budget line	(398,500)
Remove unused FAM funds and SB1149 funds	out of program	(5,552)
Transfer funds to Maplewood (equivalent of Esc)	Maplewood	(122,477)
Earned interest	new source	299,546
Transfer Bond Premium	Bond Premium	13,870,119
Schematic Design Budget	Faubion	(4,000,000)
Reallocation of IP scope of work	IP16-IP19	22,582,080
Reallocation of IP scope of work	IP16-IP19	(22,582,080)
E-Rate + Add'l swing site funds	RHS	(1,826,150)
E-Rate	FHS	(698,400)
Construction bid delta	IP2015-Maplewood	(400,000)
E-Rate	Faubion	(229,950)
Escalation	IP2016	(1,950,943)
Transfer Bond Premium	Bond Premium	30,000,000

Master Planning budget increases	BHS/LHS/MHS	(329,998)
Grout Window Restoration	IP2016	(175,000)
"remove" Additional Criteria Financing	out of program	(6,985,057)
Escalation	GHS	(12,705,525)
Additional Criteria funding	GHS	(4,984,796)
E-Rate	GHS	(676,350)
Allocate budget to cover current costs	Marshall	(350,000)
IP2015 unforeseen conditions	IP2015	(175,000)
Allocate budget to cover current costs	Marshall	(250,000)
Allocate budget to cover current costs	IP2016	(175,000)
Project Close Out	IP2013	6,161
Project Close Out	IP2015-Maplewood	125,829
Project Close Out	Ed Specs	24,832
Earned interest	new source	295,056
Allocate budget to cover current costs	IP2016	(2,500,000)
Allocate budget to cover current costs: Schematic Design	IP2016	(5,000,000)
Project Close Out	IP2014	295,011
Project Close Out	IP2015-SCI	484,467
Transfer moving budget from Tubman	Tubman	371,521
Transfer moving budget to Faubion	Faubion	(371,521)
Transfer fall protection budget to IP2017	IP2017	(1,000,000)
Remove Benson IP scope of work from IP2017	IP2017	1,326,691
Remove Benson IP scope of work to IP2018	IP2018	(1,326,691)
Project Close Out	Master Plan - Benson	101,358
Project Close Out	Tubman	798,703
Earned interest	new source	1,850,384
Remove Funding	IP2018	1,969,002
Remove Funding	IP2019	273,995
Project Close Out	Master Plan - Lincoln	42,905
Transfer \$10k from COO/CSM to payroll	Bond MGMT	(10,000)
Transfer moving budget to Faubion	Faubion	(28,928)
Transfer additional funds to IP2016	IP2016	(150,000)
Transfer IP2017 "postponed" scope of work	IP2017	8,243,934
Transfer RHS modular move funding	RHS Modular Sale/Rec	(162,402)
Project Close Out	Marshall	529,885
Move funds for Bond Management	Bond MGMT	(329,391)
Project Close Out	Marshall	9,092
Transfer funds for South Grandstands	FHS	(315,315)
Add 10M of budget for GHS	TBD	10,000,000
Allocate budget to GHS	GHS	(19,839,542)
Additional funds for IP2016	IP2016	(23,347)
Budget Correction	Remove from Program	(1,000)
Additional funds for IP2016	IP2016	(270,000)
Earned interest	new source	1,631,931
Correcting earned interest allocation	Fund 424	82,554
Move earned taxable interest to Faubion	Faubion	(82,554)
RHS mobile clinic sale proceeds	new source	43,450
Add funds to cover costs of final issuance	bond issuance costs	(265,000)
Reallocated Program Management Budget	varies	(399,720)
Reallocated Program Management Budget	varies	600,000
TEMPORARY BUDGET CHANGE	FHS	(100,000)

Transfer Savings	Faubion	3,141,344	
Transfer Additional funds to Faubion	Faubion	(100,000)	
Transfer unspect Maker Space budget	RHS	4,824,656	
Transfer funds to payroll account	Bond MGMT	(200,000)	
Transfer budget to Lewis SRGP	Lewis	(100,000)	
Transfer budget for GHS ROW work	GHS	(900,705)	
Transfer budget for GHS "bowl" planning	GHS Bowl	(250,000)	
JE to reduce budget for #10M for Grant HS funding	TBD	(10,000,000)	
Transfer project management funding to contingency	Proj Mgt	2,358,277	
Transfer budget to Grant for IT purchases	Grant IT	(1,300,000)	
Transfer budget for Grant GMP	Grant	(2,000,000)	
Align budget with RHS modulars	RHS	(163,402)	
Align budget with RHS modulars	RHS	163,402	
Correct 2015 Interest revenues	new source	24,825	
Add FY2018 Bond interest and revenue	new source	2,020,174	
Move funding from payroll and issuance to COO Contingency	Bond MGMT	514,500	
Move funding from COO Contingency to Grant	Grant	(3,806,750)	
Move funding to Franklin for baseball netting	Franklin	(5,000)	
Move Madison MP funding to COO Contingency	Master Plan - Madison	75,920	
Move Swing Space funding to COO Contingency	Bond MGMT	259,106	
Temporary budget transfer to Teen Parent Playground (FHS)	Multi- Teen Parent Play	(170,000)	
Temporary budget transfer to Franklin Repairs	Franklin Repairs	(253,600)	
Temporary budget transfer to Franklin Repairs	Franklin Repairs	(4,645)	
Earned interest	new source	2,181,101	
		(2,777,416)	Contingency-OSM
8 Increase Target Capacity to 1700	FHS, RHS, GHS	(10,000,000)	
RHS Shop Bldg set aside	RHS	(2,000,000)	
Restore RHS Shop Bldg budget	RHS	2,000,000	
Transfer budget to Franklin	FHS	(6,000,000)	
Transfer budget to Grant	GHS	(4,000,000)	
		(20,000,000)	Contingency-BOE Reserves
9 Additional Criteria Financing	new source	8,000,000	
Allocate Financing to FHS & RHS	FHS/RHS	(6,985,057)	
"remove" Additional Criteria Financing	out of program	(1,014,943)	
		-	Additional Criteria Financing (FHS/RHS)

Health & Safety Funding Allocation

January 2020

	Total Funds	Committed	Spent To Date	Balance	Unalloc Balance
Bond Fund Category: DS001 - Accessibility	9,200,000	8,381,846	7,716,256	1,483,744	Accessibility
<i>2017 Bond Program: Accessibility - Unallocated Budget</i>	445,560	-	-	445,560	445,560
Project Name: GROUP 3 (IP 2017)	3,593,412	3,470,609	3,353,246	240,166	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	4,411,028	4,360,240	4,360,010	51,018	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	750,000	550,997	3,000	747,000	
Bond Fund Category: DS002 - Asbestos Remediation	10,590,806	3,498,813	3,468,743	7,571,257	Asbestos
<i>2017 Bond Program: Asbestos - Unallocated Budget</i>	5,146,899	-	-	5,596,093	5,146,899
Project Name: GROUP 4 - ASBESTOS	3,033,661	1,468,876	1,401,120	1,632,541	
Project Name: Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18	10,185	-	10,185	-	
Project Name: Harrison Park - K Classrooms-Abate Asbestos from floor tiles - 4441 - FY18	24,009	-	24,009	-	
Project Name: Hosford - Wood Shop Floor-Asbestos - 4573 - FY18	41,523	-	41,523	-	
Project Name: Jackson - Health & Safety Improvements-Bond - 5030 - FY19	66,361	-	-	66,361	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	658,511	638,502	638,502	20,009	
Project Name: Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19	1,400,000	1,391,436	1,243,747	156,253	
Project Name: Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20	100,000	-	-	100,000	
Project Name: Multiple Sites - Floor Replacement-Bond Compensible - 4565 - FY18	101,044	-	101,044	-	
Project Name: Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	8,614	-	8,614	-	
Bond Fund Category: DS003 - Fire Sprinkler/Alarms	23,781,991	9,416,429	8,540,440	15,241,551	Fire Sprink/Alarm
<i>2017 Bond Program: Fire Alarm/Sprinkler - Unallocated Budget</i>	9,692,581	-	-	9,692,581	9,692,581
Project Name: GROUP 2 - Fire Alarm / Sprinkler	8,533,136	4,132,714	3,165,189	5,367,947	
Project Name: GROUP 3 (IP 2017)	4,327,785	4,156,793	4,234,417	93,368	
Project Name: Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19	1,147,966	1,126,922	1,094,311	53,655	
Project Name: Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - X0114	46,523	-	46,523	-	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	34,000	-	-	34,000	
Bond Fund Category: DS004 - Lead Paint Stabilization	14,624,624	28,614	873,117	13,651,535	Lead Paint
<i>2017 Bond Program: Lead Paint - Unallocated Budget</i>	3,790,587	-	-	3,690,615	3,790,587
Project Name: Multiple Sites - Lead Paint Abatement - BOND	10,000,000	20,000	39,080	9,960,920	
Project Name: Multiple Sites - Lead Paint Abatement - Emergency Declaration - 4284 - FY17	395,243	-	395,243	-	
Project Name: Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 -FY17	438,795	-	438,795	-	
Project Name: Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	-	8,614	-	-	
Bond Fund Category: DS005 - Radon Mitigation	1,036,035	18,284	149,812	886,223	Radon
<i>2017 Bond Program: Radon - Unallocated Budget</i>	864,889	-	-	864,889	864,889
Project Name: Lent - Radon Mitigation - 4344 - FY17	38,938	-	38,938	-	
Project Name: Marysville - Radon Mitigation-Rms 137-138-139 - 4939 - FY20	21,334	18,284	-	21,334	
Project Name: Multiple Sites - Radon Mitigation - 4609 - FY18	110,875	-	110,875	-	
Bond Fund Category: DS006 - Roof Improvements	47,284,507	37,430,427	31,114,067	15,721,246	Roof
<i>2017 Bond Program: Roofs - Unallocated Budget</i>	4,572,674	-	-	4,123,480	4,572,674
Project Name: Chapman - Re-Roof - Bond Funded - 4671 - FY18	2,842,000	578,119	443,467	2,398,533	
Project Name: GROUP 3 (IP 2017)	10,582,496	10,153,897	10,349,897	232,599	
Project Name: Hayhurst - SRGP-Bond - 5028 - FY19	1,923,500	1,375,051	799,277	1,124,223	
Project Name: Jackson - Health & Safety Improvements-Bond - 5030 - FY19	6,587,360	5,975,108	2,981,526	3,605,834	
Project Name: Lee - Roof Repair - 4497 - FY18	96,750	96,750	96,750	-	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	3,781,759	3,781,759	3,781,759	-	
Project Name: Multiple Sites - Health & Safety Group 1 Design - 5153 - FY20	919,568	780,971	57,793	861,775	
Project Name: Multiple Sites - Health & Safety Group 2 Design - 5154 - FY20	1,137,400	969,000	151,975	985,425	
Project Name: Rigler - Health & Safety Improvements-Bond - 5029 - FY19	7,408,000	6,996,344	5,710,311	1,697,689	
Project Name: Sitton - Health & Safety Improvements-Bond - 5027 - FY19	7,433,000	6,723,428	6,741,312	691,688	
Bond Fund Category: DS007 - Security Improvements	9,322,221	4,127,802	1,138,924	8,183,297	Security
<i>2017 Bond Program: Security - Unallocated Budget</i>	-	-	-	-	-
Project Name: Creative Science - ADA Accommodation-Access Control - 5049 - FY20	12,855	12,855	-	12,855	
Project Name: Jefferson - Camera-Pull Stations - 4528 - FY17	30,859	-	30,859	-	
Project Name: Multi-2018-4675-Bond-Security-PKG1 FY18-19	3,062,749	1,818,138	642,953	2,419,796	
Project Name: Multi-2018-5025-Bond-Security-PKG2-FY19	2,949,744	1,838,090	197,806	2,751,938	

Health & Safety Funding Allocation

January 2020

	Total Funds	Committed	Spent To Date	Balance	Unalloc Balance
Project Name: Multi-2018-5026-Bond-Security-PKG3-FY19	2,962,600	193,525	2,112	2,960,488	
Project Name: Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	303,414	265,194	265,194	38,220	
Bond Fund Category: DS008 - Water	26,882,037	2,253,394	2,235,803	22,768,932	
<i>2017 Bond Program: Water Fixtures/Pipes - Unallocated Budget</i>	19,624,553	-	-	17,747,252	19,624,553
Project Name: Multiple Sites - Lead in Water Repairs - 4517 - FY17	7,120,756	2,116,667	2,177,129	4,943,627	
Project Name: Multiple Sites - Lead in Water-Emergency Response - 4241 - FY16	136,727	136,727	58,675	78,053	
Bond Fund Category: Management Costs	12,000,000	5,961,013	5,150,222	8,827,051	
<i>2017 Bond Program: District Admin - Health & Safety</i>	9,976,727	4,157,112	3,561,821	8,392,179	
Project Name: Multiple Sites - Day CPM Management Services - 4610 - FY18	99,972	-	99,972	-	
Project Name: Multiple Sites - Day CPM Management Services - 4610 - FY18	1,877,302	1,775,861	1,488,429	388,872	
Project Name: Lent - SRGP Design - 5194 - FY20	46,000	28,040	-	46,000	
Bond Fund Category: OSCIM	3,277,779	-	-	3,277,779	OSCIM
<i>2017 Bond Program: OSCIM Grant - Unallocated Budget</i>	3,277,779	-	-	3,277,779	3,277,779
	158,000,000	71,116,622	60,387,384	97,612,616	47,415,522

Bond Performance Audit Tracker
 Status of Performance Audit Recommendations
 January 22, 2020 - Quarterly Report

2016 Bond Performance Audit Recommendations				
Year	#	Abbreviated Recommendation	Response	Status
2016	1	Update monthly project budget projections in timely way and include ROM estimates of potential changes.	Concur	Complete
2016	2a	CM/GC contracts to require proactive participation of CM/GC with architect.	Nonconcur	Complete
2016	2b	Ensure GMPs are executed at contractually proscribed point in design.	Concur with comment	Complete
2016	3	Ensure GMP amendments are consistent with applicable law and policy.	Completed	Complete
2016	4	Consider increases for general conditions work for change orders only when time is extended.	Concur	Complete
2016	5a	Provide a format in e-Builder for processing CM/GC contract changes quickly.	Completed	Complete
2016	5b	Ensure that CM/GC change orders and draw downs receive appropriate approvals.	Completed	Complete
2016	6	Provide more information to evaluation committee to help in scoring proposals.	Completed	Complete
2016	7	Complete any VE, scope reductions, budget increases, etc by end of SD.	Completed	Complete
2016	8a	Modify SOPs to add more specific project contingency ranges at different design stages.	Nonconcur	Complete
2016	8b	Modify SOPs to add more specificity on how program provides project budget oversight.	Nonconcur	Complete
2016	8c	Develop comprehensive and detailed PTMP templates for renovation projects, new construction projects, and IP work.	Concur with comment	Complete
2016	8d	Hold PMs accountable for creating PTMP prior to beginning SD phase (at latest).	Concur with comment	Working
2016	8e	Develop and record lessons learned from completed projects.	Completed	Complete
2016	9	Modify SOPs to add specific guidelines for line item budgeting for master planning.	Nonconcur	Complete
2016	10a	Assess reasons for IP projects bidding over budgets.	Completed	Complete
2016	10b	Start design of IP projects earlier and issue ITB earlier.	Completed	Complete
2016	10c	Add minimum quals for designated systems into bid specs.	Concur	Complete
2016	11a	Provide greater oversight of program during transition period.	Completed	Complete
2016	11b	Update the PMP/SOP, and train/require staff to use it.	Concur with comment	Working
2016	12	Evaluate effectiveness of CM/GC and consider other delivery models.	Completed	Complete
2016	13	Procure CM/GC by beginning or mid-point of schematic design.	Completed	Complete
2016	14	Complete Ed Specs sufficiently ahead of master planning for projects.	Completed	Complete
2016	15	Allow CM/GC to procure subcontractors by competitive quote up to defined dollar limit without prior approval of district.	Completed	Complete

<u>Year</u>	<u>Summary of Recommendations</u>	<u>Percent Completed</u>
2016	24 Recommendations, 22 completed	92% Completed

Status Notes on Recommendations Not Completed

2016	8d	Final PTMPs have been completed for Kellogg and Madison. Draft PTMPs have been completed for Lincoln and Benson. OSM is reviewing an e-Builder workflow that will require completion of the PTMP before the project can proceed into SD Phase.
2016	11b	The PMP/SOPs are reviewed and updated on an annual basis (please see 2017 audit findings for comment on most recent updates). Comprehensive trainings were last provided in 2015. OSM has completed a first draft of the 2019 PMP and will roll out training once this issuance has been finalized.

Bond Performance Audit Tracker
 Status of Performance Audit Recommendations
 January 22, 2020 - Quarterly Report

2017 Bond Performance Audit Recommendations				
Year	#	Abbreviated Recommendation	Response	Status
2017	1	Utilities for unoccupied sites should be paid for by the contractor.	Concur with comment	Complete
2017	2	Provide contingency in bond program budget for unforeseen scope changes.	Concur with comment	Complete
2017	3a	Do outreach to contractors.	Concur with comment	Complete
2017	3b	Research why contractors don't want to bid on PPS projects.	Concur with comment	Complete
2017	4	Develop a BIM model that works for both OSM and FAM.	Completed	Complete
2017	5	P&C and legal counsel to review all proposed OSM contract changes.	Concur with comment	Complete
2017	6	Reduce profit and overhead percentages for change orders.	Concur with comment	Complete
2017	7a	Additional GMP contingency only allowed for scope increases.	Concur	Complete
2017	7b	Notify contractors of personnel's limits of authority.	Concur	Complete
2017	8	Start projects earlier and allow more time contingency in project schedules.	Concur with comment	Complete
2017	9	Hold CM/GC accountable for GMP. Identify what changes must be covered in the GMP.	Concur with comment	Complete
2017	10	At time of GMP amendment, identify alternates that could be added back later at the same price.	Concur	Complete
2017	11	Audit FHS and RHS CM/GC monthly billings. For GHS, evaluate benefit of monthly audit of billings against a schedule of values vs billings of actual costs.	Concur with comment	Working
2017	12	Amend Heery contract to reflect levels of financial authority for Heery personnel.	Concur	Complete
2017	13a	Reduce employee turnover.	Concur with comment	Complete
2017	13b	Provide promotional opportunities when vacancies occur.	Concur with comment	Complete
2017	14a	P&C should stop scoring cost of work in CM/GC proposals and only score proposed fees.	Concur	Complete
2017	14b	Review and negotiate profit and overhead rates to ensure they are industry-standard.	Concur	Complete
2017	15	Update the PMP/SOP, and add a template for the PTMP.	Concur	Working

<u>Year</u>	<u>Summary of Recommendations</u>	<u>Percent Completed</u>
2017	19 Recommendations, 17 completed	89% Completed

Status Notes on Recommendations Not Completed

2017	11	The FHS audit is complete. The RHS and GHS audits are being finalized. Work to evaluate benefit of monthly audits of billings against schedule of values indicated that it would be beneficial to proceed with monthly audits. Such audits took place with Grant and have been implemented for all future CM/GC projects. Once the RHS audit is final, this recommendation will be marked as complete.
2017	15	Preliminary draft of the October 2019 PMP update has been distributed to operational staff for review. A template for the PTMP was previously provided as part of the PMP; it is also being revised to better address project needs. SOPs are being developed on prioritized basis and rolled out bi-weekly at PM/CM dept meeting.

Recommendations Marked as Complete Since Last Reporting

2017	7a	For the Grant project, the original focus of the recommendation, no increases in GMP contingency without concomitant increase in scope have been allowed. That constraint has been frequently been communicated to the CM/GC. Contract language has been revised in the CM/GC contract template (including LHS, MHS and BHS contracts) to explicitly state this constraint.
------	----	---

Bond Performance Audit Tracker
 Status of Performance Audit Recommendations
 January 22, 2020 - Quarterly Report

2019 Phase 1 Bond Performance Audit Recommendations				
Year	#	Abbreviated Recommendation	Response	Status
2019 Ph I	1	Develop and consistently apply a formal cost estimation methodology across projects regardless if developed in-house or by external consultants, including documentation of the reasons for any deviations from the established methodology.	Concur	Complete
2019 Ph I	2	Compare and analyze cost estimate assumptions and factors with historic practices and other comparable bonds or districts to determine whether adjustments to estimation methodology seem warranted.	Concur	Working
2019 Ph I	3	Establish a central location to retain final estimates at each project phase (master planning, schematic design, design document, construction documents), including any supporting documentation used to develop each estimate.	Concur	Complete
2019 Ph I	4	Discuss comparison of cost estimation methodology used with past PPS experiences, current market conditions, and estimates developed by peer districts when presenting cost estimates to the Board and public stakeholders.	Concur	Working
2019 Ph I	5	Categorize the reasons for variances in project costs, and aggregate those changes to the program-level to provide information on why costs varied from original bond, as well as report this information to the Board and public stakeholders.	Concur	Complete
2019 Ph I	6	Conduct an analysis to determine to what degree various factors, especially scope changes and changes in construction costs, caused an increase in construction costs for the 2017 Bond projects. This could include comparing assumptions used across various project milestone reports and/or reconciling line items amounts to subcontractor bids.	Concur	Complete
2019 Ph I	7	Analyze results of variances to make adjustments to future estimation models and methodology as well as to analyze whether changes are needed in the delivery of projects to ensure stronger cost containment.	Concur	Complete
2019 Ph I	8	Ensure project milestone reports use consistent data across all projects and clearly identify deviations.	Concur	Complete

<u>Year</u>	<u>Summary of Recommendations</u>	<u>Percent Completed</u>
2019 Ph I	8 Recommendations, 6 completed	75% Completed

Status Notes on Recommendations Not Completed

2019 Ph I	2	2020 Bond planning efforts for modernization projects (as seen in the 2020 Conceptual Master Plan projects for Jefferson HS, Wilson HS and Cleveland HS) are utilizing professional cost estimators for hard costs. These professional cost estimators will also provide recommendations for escalation and soft costs. Soft costs will be reviewed against the cost estimating methodology already established by OSM. Escalation and soft cost assumptions will be reviewed with the Bond Accountability Committee per their revised charter, prior to use for bond planning. Once 2020 Bond planning efforts are complete, this recommendation will be marked as complete.
-----------	---	---

2019 Ph I	4	2020 Bond planning efforts intend to incorporate this recommendation. Once 2020 Bond planning efforts are complete, this recommendation will be marked as complete.
-----------	---	---

Recommendations Marked as Complete Since Last Reporting

2019 Ph I	8	2017 Bond modernization project teams utilize the same phase milestones and complete a standardized Design Phase Approval (DPA) process in eBuilder. In addition, teams issue a standardized monthly project status report to track project finances, milestone dates, percentages for construction completed and planned, and other important data such as procurement and design updates. This report is built from a template that does not allow deviation, and therefore all teams are using consistent data.
-----------	---	--

Bond Performance Audit Tracker
 Status of Performance Audit Recommendations
 January 22, 2020 - Quarterly Report

2019 Phase 2 Bond Performance Audit Recommendations				
Year	#	Abbreviated Recommendation	Response	Status
2019 Ph 2	1	Develop a written plan for establishing and prioritizing corrective actions needed to address project delivery issues related to change orders, contractor invoices, and other recommendation noted in prior audits of 2012 Bond projects.	Concur	Working
2019 Ph 2	2	Develop a written plan or strategy for identifying and incorporating additional funding options if future bond funds are not available and regularly communicate and discuss progress with the Board and Bond Accountability Committee	Complete	Complete
2019 Ph 2	3	Ensure cost estimates are fully documented with underlying support and rationale used for soft costs and FF&E - in addition to other cost components - including variations or deviations from stated methodology.	Concur	Working
2019 Ph 2	4	Implement the new cash flow planning process as intended at the start of the Fiscal Year 2019-2020, and update cash flows regularly.	Concur w/ comment	Working
2019 Ph 2	5	Immediately allocate and concentrate efforts on completing the overdue Fiscal Year 2018-2019 reconciliations between e-Builder construction management system and the PeopleSoft financial system, as well as ensure future reconciliations are regularly performed in a timely manner	Concur	Working
2019 Ph 2	6	Update and re-issue the PMP, in addition to individual school PTMPs, as well as consider developing quick tools, guides, and checklists to help project teams implement the protocols identified in the PMP and PTMPs.	Concur	Working
2019 Ph 2	7	Formally communicate, clarify and train OSM project teams and individuals involved with project delivery on existing document management protocols including requirements and expectations for usage.	Concur	Working
2019 Ph 2	8	Standardize design deviation logs by identifying consistent information to be maintained for each project and ensure approvals are documented	Concur w/ comment	Working
2019 Ph 2	9	Establish a tracking mechanism to store proposed changes to Ed Specs and Design Standards in an accessible location	Concur w/ comment	Working
2019 Ph 2	10	Supplement the "Decision Making Hierarchy" process with written guidance on what decisions to bring forward and elevate beyond the project team as well as train project teams on standard practice for value engineering deviations - as well as Ed Spec and Design Standard deviations	Concur w/ comment	Working
2019 Ph 2	11	Better document lessons learned by: categorizing lessons learned log items into separate subcategory section allowing project managers to more easily identify relevant items; and summarizing lessons learned and regularly distribute or discuss items with project teams.	Concur	Working

<u>Year</u>	<u>Summary of Recommendations</u>	<u>Percent Completed</u>
2019 Ph 2	10 Recommendations, 2 completed	17% Completed

Status Notes on Recommendations Not Completed

2019 Ph 2	3	OSM is working on revising its Standard Operating Procedure (SOP) on cost estimating to specifically require written documentation supporting cost estimates, in addition to continuing to direct project management staff in best practices. Once the SOP has been finalized, this recommendation will be marked as complete.
2019 Ph 2	4	OSM has completed implementation of a standardized, monthly, project cash flow planning process for the large capital projects using e-Builder. Implementation is in progress with Health and Safety projects. Due to the minimal changes that occur in a month's span, program management cash flow planning has historically been performed on a quarterly basis, and will remain on that timeline. Once all H&S projects are regularly completing monthly cash flow plans, this recommendation will be marked as complete.
2019 Ph 2	5	OSM hired an additional financial analyst in 2019. Reconciliations for Fiscal Year 2018-2019 are now complete through the most recent month of data available. Outliers found through these reconciliations are being addressed. Once all outliers for completed reconciliations are addressed, this recommendation will be marked as complete.
2019 Ph 2	6	Preliminary draft of the October 2019 PMP update has been distributed to operational staff for review. Once this issuance of the PMP has been finalized, this recommendation will be marked as complete. Efforts to develop appropriate tools and guides for staff will continue on an ongoing basis.

Bond Performance Audit Tracker
Status of Performance Audit Recommendations
January 22, 2020 - Quarterly Report

Status Notes on Recommendations Not Completed

2019 Ph 2	7	This recommendation is under review by the AIT. OSM is also in the process of ordering PPS computer equipment for all non-PPS staff; OSM will then require that all PPS-related work be performed on PPS equipment utilizing PPS document management systems.
2019 Ph 2	8	A draft template for the design deviation log has been developed by OSM program management and is being reviewed by the auditors to see if it addresses their concerns.
2019 Ph 2	9	This recommendation is under review by the AIT.
2019 Ph 2	10	This recommendation is under review by the AIT.
2019 Ph 2	11	This recommendation is under review by the AIT.

Recommendations Marked as **Complete** Since Last Reporting

2019 Ph 2	1	OSM has developed an Audit Implementation Team with OSM's Senior Director and program management staff, and assigned staff coordination responsibility to the OSM Program Manager. The AIT team will determine how recommendations should be implemented, and will determine when recommendations can be marked complete. The first meeting of the AIT was 10/15/19. A written Standard Operating Procedures has been developed for establishing and prioritizing corrective actions.
-----------	---	---

2017 Program Costs Summary

January 2020

	Original Budget	Approved Budget Changes	Current Budget	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
Bond Management	40,000,000	9,825,737 ¹	49,825,737	52,317,725	2,491,988	10,079,151
Bond Issuance Costs	-	2,159,753 ²	2,159,753	5,000,000	2,840,247	2,159,753
OCIP	-	3,000,000 ³	3,000,000	5,000,000	2,000,000	2,889,137
Escalation	-	-	-	-	-	-
Contingency - OSM	20,000,000	7,999,932 ⁴	27,999,932	17,572,521	(10,427,411)	-
Bond Premium	-	- ⁵	-	-	-	-
Corporate Receipts Tax (SSA)	-	-	-	4,400,000	4,400,000	-
Future Interest Earnings	-	-	-	(21,572,589)	(21,572,589)	-
	60,000,000	22,985,422	82,985,422	62,717,657	(20,267,765)	15,128,040
ACCESSIBILITY - UNALLOCATED BUDGET	10,000,000	(9,554,440) ⁶	445,560	445,560	-	-
ASBESTOS - UNALLOCATED BUDGET	12,000,000	(6,853,101) ⁷	5,146,899	5,146,899	-	-
FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET	25,849,990	(16,157,409) ⁸	9,692,581	9,692,581	-	-
LEAD PAINT - UNALLOCATED BUDGET	16,623,936	(12,833,349) ⁹	3,790,587	3,790,587	-	-
RADON - UNALLOCATED BUDGET	1,126,125	(261,236) ¹⁰	864,889	864,889	-	-
ROOFS - UNALLOCATED BUDGET	50,907,949	(46,335,275) ¹¹	4,572,674	4,572,674	-	-
SECURITY - UNALLOCATED BUDGET	5,000,000	(5,000,000) ¹²	-	-	-	-
WATER FIXTURES/PIPES - UNALLOCATED BUDGET	28,492,000	(8,867,447) ¹³	19,624,553	19,624,553	-	-
OSCIM GRANT - UNALLOCATED BUDGET	-	3,277,779 ¹⁴	3,277,779	3,277,779	-	-
	150,000,000	(102,584,478)	47,415,522	47,415,522	-	-
	210,000,000	(79,599,056)	130,400,944	110,133,179	(20,267,765)	15,128,040

changes from last quarter noted in green

Budget Change Footnotes	To / From	Amt
¹ Transfer 8% of H&S Budget for MGMT	H&S SCOPES	12,000,000
Blue Beam Cost Share	General Fund	5,610
Reimburse construction management costs with Bond Mgmt	Lead Paint	(99,972)
Reimburse construction management costs with Bond Mgmt	Water Fixtures/Pipes	(1,877,302)
Transfer to Wilson Pre-Design for cost estimating	Cost Estimating Cons	(28,500)
Transfer to Jefferson Pre-Design for cost estimating	Cost Estimating Cons	(28,500)
Transfer to Cleveland Pre-Design for cost estimating	Cost Estimating Cons	(28,500)
Transfer to Wilson Pre-Design for geotech, title, survey	Cost Estimating Cons	(11,200)
Transfer to Jefferson Pre-Design for geotech, title, survey	Cost Estimating Cons	(11,300)
Transfer to Cleveland Pre-Design for geotech, title, survey	Cost Estimating Cons	(12,600)
Transfer to Wilson Pre-Design for structural cost est	Cost Estimating Cons	(12,000)
Transfer to Jefferson Pre-Design for structural cost est	Cost Estimating Cons	(12,000)
Transfer to Cleveland Pre-Design for structural cost est	Cost Estimating Cons	(12,000)

	Transfer for SRGP grant application costs	Lent SRGP Design	(46,000)	
			9,825,737	Bond Management
2	Transfer Bond Premium to Cover Issuance Costs	Bond Premium	1,205,755	
	Transfer OSM Contingency to Cover Issuance Costs	Contingency - OSM	953,998	
			2,159,753	Bond Issuance
3	Transfer OSM Contingency to cover OCIP costs	OCIP	3,000,000	
			3,000,000	OCIP
4	Transfer to Benson Pre-Design	Benson Pre-Design	(65,398)	
	Transfer OSM Contingency to Cover Issuance Costs	Contingency - OSM	(953,998)	
	Change to Budget - Jefferson Pre-Design	Jefferson Pre-Design	(100,000)	
	Add FY2018 Bond Interest and Revenue	New Source	2,286,250	
	Change to Budget - Cleveland Pre-Design	Cleveland Pre-Design	(100,000)	
	Transfer OSM Contingency to cover OCIP costs	Builders Risk/OCIP	(3,000,000)	
	Change to Budget - Wilson Pre-Design	Wilson Pre-Design	(100,000)	
	Request for DS100 funding	Group 3	(359,334)	
	Change to Budget Multiple Sites Security - PKG1	Security - PKG1	(3,047,709)	
	Change to Budget Multiple Sites Security - PKG2	Security - PKG2	(2,962,599)	
	Change to Budget Multiple Sites Security - PKG3	Security - PKG3	(2,962,600)	
	Transfer funds for Buses for Bid Walks	Security	(2,040)	
	Move Budget from Security PKG1 to OSM Contingency	Contingency - OSM	1,574,074	
	Move Budget from Security PKG2 to OSM Contingency	Contingency - OSM	1,574,073	
	Move Budget from Security PKG3 to OSM Contingency	Contingency - OSM	1,574,074	
	Transfer Security funding to refund Contingency -OSM	Contingency - OSM	4,252,727	
	Request for DS100 funding	Group 3	(35,000)	
	Earned interest	New Source	10,427,411	
			7,999,932	Contingency-OSM
5	Add Bond Premium	new resource	1,205,755	
	Transfer Bond Premium to Cover Issuance Costs	Bond Issuance Costs	(1,205,755)	
			-	Bond Premium
6	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(800,000)	
	Transfer budget to Group 3	Group 3	(1,000,000)	
	Transfer budget to Middle School Conversion	MS Conversion	(4,720,740)	
	Transfer budget to Group 3	Group 3	(3,299,415)	
	Reallocation of Middle Schools Budget	MS Conversion	496,712	
	Transfer budget to Middle School Conversion	MS Conversion	(187,000)	
	Transfer Winterhaven and Contingency to 2017 Bond	Winterhaven	702,003	
	Rigler Consolidated Project Budget Setup	Rigler ADA	(450,000)	
	Transfer budget to Rigler	Rigler ADA	(300,000)	
	Correct funding source from ADA to roof	Group 3	4,000	
			(9,554,440)	Accessibility-Unallocated

7	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(960,000)	
	Transfer budget to GROUP 4	Group 4	(1,000,000)	
	Transfer budget to Middle School Conversion	MS Conversion	(776,821)	
	Transfer budget to GROUP 4	Group 4	(2,033,661)	
	Reallocation of Middle Schools Budget	MS Conversion	118,310	
	Transfer budget for reimburseable expenses	Multiple Sites	(101,044)	
	Transfer budget for reimburseable expenses	Harrison Park	(10,185)	
	Transfer budget for reimburseable expenses	Harrison Park	(24,009)	
	Transfer budget for reimburseable expenses	Hosford	(41,523)	
	Transfer budget for reimburseable expenses	Woodstock	(8,613)	
	Transfer for Original Budget Setup	Security	(500,000)	
	Add to Multiple Sites Asbestos	Asbestos 4923	(810,000)	
	Add to Multiple Sites Asbestos	Asbestos 4923	(80,000)	
	Budget Increase for asbestos abatement	Asbestos	(449,194)	
	Budget Increases for Asbestos Abatement	Group 3	(10,000)	
	Add to Multiple Sites Asbestos for next set of surveys	Asbestos 4924	(100,000)	
	Transfer for asbestos scope at Jackson	Jackson	(66,361)	
			(6,853,101)	Asbestos-Unallocated
8	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(2,067,999)	
	Transfer budet to Group 3	Group 3	(1,000,000)	
	Transfer budget to Group 2	Group 2	(2,000,000)	
	Transfer budget to Group 3	Group 3	(8,223,674)	
	Transfer budget to Group 2	Group 2	(6,533,136)	
	Transfer budget for reimburseable expenses	Multiple Sites	(46,523)	
	Transfer budget	Chapman	(959,000)	
	Remove fire sprinkler scope of work	Chapman	959,000	
	Transfer Winterhaven and Contingency to 2017 Bond	Winterhaven	4,960,889	
	Transfer funds to Jefferson	Jefferson	(1,147,966)	
	Move Funding to Group 3	Group 3	(65,000)	
	Add sprinkler scope to Rigler per Fire Marshall (A&E)	Rigler	(34,000)	
			(16,157,409)	Fire Alarm/Sprinkler-Unallocated
9	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(1,329,915)	
	Transfer to fund construction management service	Multi-Site Day CPM	(99,972)	
	Transfer to fund exteior lead paint scope	Multi-Site Lead Paint	(438,795)	
	Transfer budget for reimburseable expenses	Multiple Sites	(669,397)	
	Transfer budget for reimburseable expenses	Multiple Sites	(377,266)	
	Transfer budget for reimburseable expenses	Multiple Sites	(10,063)	
	Transfer budget to Lead Paint Abatement Project - Bond	Multiple Sites	(10,000,000)	
	Bond Reimbursement for Painters	Lead Paint	(7,914)	
	Reimburse construction management costs with Bond Mgmt	Bond MGMT	99,972	
			(12,833,349)	Lead Paint-Unallocated
10	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(90,090)	
	Transfer budget for reimburseable expenses	Lent	(38,938)	

	Transfer budget for reimburseable expenses	Multiple Sites	(110,874)	
	Transfer budget for Marysville (initial setup)	Marysville	(21,334)	
			(261,236)	Radon-Unallocated
11	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(4,072,636)	
	Transfer budget to Tubman Roof	Tubman	(2,743,000)	
	Transfer budget to Group 4	Group 4	(5,000,000)	
	Transfer budget to Middle School Conversion	MS Conversion	(3,285,115)	
	Transfer budget to Group 3	Group 3	(19,689,295)	
	Reallocation of Middle Schools Budget	MS Conversion	(104,817)	
	Return "original" Tubman Roof Allocation	MS Conversion	2,743,000	
	Transfer to cover expense of Lee Roof	Lee - Roof Repair	(96,750)	
	Transfer budget to Middle School Conversion	MS Conversion	(319,737)	
	Transfer budget to Middle School Conversion	Holladay Center	(72,099)	
	Transfer budget	Chapman	(2,842,000)	
	Transfer budget (initial set up)	Sitton	(1,000,000)	
	Jackson Consolidated Project Budget Set up	Jackson	(6,521,000)	
	Transfer roof fund from Rigler and Jackson	Rigler and Jackson	9,199,104	
	Transfer Winterhaven and Contingency to 2017 Bond	Winterhaven	5,405,889	
	Sitton Consolidated Project Budget Set up	Sitton	(6,433,000)	
	Tfr Funding / Program to Group 3	Group 3	(10,000)	
	Rigler Consolidated Project Budget Setup	Rigler	(7,708,000)	
	JE to move budgets from Original to Approved Change	Sitton	6,433,000	
	JE to move budgets from Original to Approved Change	Sitton	(6,433,000)	
	Increase to budget for Overall Project	Hayhurst	(1,923,500)	
	Move 2017 Bond to Group 3	Group 3	(5,000)	
	Add budget and funding to Group 3 Roof	Group 3	(30,000)	
	Correct Transposition	Bond MGMT	9	
	Return unneeded roof funds from Rigler	Rigler	300,000	
	H&S Group 1 Design Budget Set Up	Roof Group 1 Design	(919,568)	
	H&S Group 2 Design Budget Set Up	Roof Group 2 Design	(1,137,400)	
	Correct funding source from ADA to roof	Group 3	(4,000)	
	Transfer for additional roof scope at Jackson	Jackson	(66,360)	
			(46,335,275)	Roofs-Unallocated
12	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(400,000)	
	Transfer budget to Middle School Conversion	MS Conversion	(218,784)	
	Reallocation of Middle Schools Budget	MS Conversion	(17,191)	
	Transfer funds for security assessment	Security Assessment	(13,000)	
	Transfer budget for reimburseable expenses	MS Conversion	(67,439)	
	Transfer budget for reimburseable expenses	Jefferson	(30,859)	
	Transfer funding to refund OSM Contingency	Contingency - OSM	(4,252,727)	
			(5,000,000)	Security-Unallocated
13	Transfer 8% of H&S Budget for MGMT	Bond MGMT	(2,279,360)	
	Transfer funds for construction MGMT	Day CPM MGMT	(650,000)	

Transfer budget for fixture replacement	Lead WTR Repairs	(204,096)	
Transfer budget for fixture replacement	Lead WTR Repairs	(1,247,263)	
Transfer to fund construction management service	Multi-Site Day CPM	(99,972)	
Move funding to H&S Water projects	Lead WTR Repairs	(5,000,000)	
Move funding for Day CPM Services	Lead WTR Repairs	(1,127,330)	
Move funding for CH2M Hill	Lead WTR Repairs	(136,727)	
Reimburse construction management costs with Bond Mgmt	Bond MGMT	1,877,302	
		(8,867,447)	Water Fixtures/Pipes-Unallocated

14 OSCIM Grant	new resource	8,000,000	
Move Budget from OSCIM Grant to Security PKG1	Security Project	(1,574,074)	
Move Budget from OSCIM Grant to Security PKG2	Security Project	(1,574,073)	
Move Budget from OSCIM Grant to Security PKG3	Security Project	(1,574,074)	
		3,277,779	OSCIM-Unallocated

Meeting Minutes | January 22nd, 2020



Portland Public Schools Bond Accountability Committee
(BAC) Location: Jefferson High School

PORTLAND PUBLIC SCHOOLS
Office of School Modernization
501 North Dixon Street • Portland, OR 97227

Members present: Karen Weylandt, Cheryl Twete, Kevin Spellman, Dick Steinbrugge, Tom Peterson, Tenzin Gonta

Board members present: Director Andrew Scott

Guests present: Ken Fisher, Michael Nash, Janna Stacey, Curtis Matthews, Grace Park, Lien Liu, Robert Esau, Sam Stadler

PPS/OSM staff present: Marina Cresswell, Darren Lee, Scott Perala, Dan Jung, Derek Henderson, Darwin Dittmar, Chad Hepner, Natasha Grannis, Bryce Gardner, Steve Effros, Jessie Steiger, Brian Oylear, Steve Simonson, Erik Gerding, Janise Hansen, Theresa Fagin, John Burnham

Next meeting: April 22nd, 2020

I. Welcome & Introductions

Kevin Spellman calls meeting to order at 5:35 pm. Introductions are made around the room.

II. Public Comment

- No public comment provided.

III. Balanced Scorecards

Balanced Scorecard: Overall

- OSM notes that Benson is showing some minor concerns with current budget, due to early feedback on swing site costs. This will be discussed in detail later in the presentation.

Balanced Scorecard: Budget; Budget Updates

- Combined Project Cost Summary:
 - OSM notes that the Franklin modernization project is holding the Estimate at Completion steady at Current Budget level, to account for the potential concrete settlement issue noted at the previous BAC, and a few spin-off projects that have been identified but not yet been created in eBuilder. Spin-off projects called Teen Parent Playgrounds and Franklin Repairs are shown in the line items below. These two eBuilder projects are a mix of scopes/sites and are being managed by FAM, with a combination of non-Bond funds and Franklin Modernization funds.

- OSM notes that the Roosevelt modernization project is in the process of being closed out. The Estimate at Completion shows utilizing the full budget but that includes roughly \$1M that will be transferred to the Roosevelt Window Replacement project once financials are complete. An additional \$750k is being held in the 2012 Program Contingency for Roosevelt Windows until projected costs have been verified by construction bids.
- OSM notes that the Roosevelt Phase IV project was approved to move forward by the Board. The current project in eBuilder does not yet show the \$4.5M funding from the 2012 Bond Program, as the funds have not yet been transferred to that project. They will likely show up in the next BAC meeting reports.
- OSM notes that the Benson Modernization project has been split into four eBuilder projects: Benson Modernization; Kenton Swing Site; Marshall Swing Site; and Multiple Pathways to Graduation. The overall budget for Benson has been reallocated to split budget to each of these projects. OSM notes that, while this is helpful for the project teams in managing the projects, it makes it more challenging to see how the numbers add up to Benson as a whole. For the next BAC meeting, OSM will subtotal the Benson projects for better clarity.
- OSM notes that a couple of the Health & Safety projects are showing forecasted under budget. The Group 4 – Asbestos project had some projects that did not receive bids last summer; the funds will be returned to the Asbestos Unallocated budget for when the projects are re-bid. Three other projects came in under budget and the remaining funds will be returned back to the appropriate Unallocated budgets for distribution to other projects.
- OSM also notes that the Estimate at Completion for the Group 2 Fire Alarm/Sprinkler projects shows using the full budget while Current Commitments are significantly less. This eBuilder project is being split into several other projects and the funds will be reallocated.
- 2012 Program Costs Summary:
 - OSM notes that there is a change to the 2012 program management costs, which now reflect a slight increase to account for the Roosevelt Phase IV project management needs.
 - OSM notes that the forecast for the PBOT IGA has been changed to reflect that, while \$5M was the agreed-upon amount, PBOT has acknowledged that \$1M of that amount has been spent by specific modernization projects. This leaves \$4M remaining to be paid to PBOT.
 - OSM notes that the audit of OCIP 1 has not yet been completed, and potential additional costs as a result of the audit are still unknown.
 - OSM notes that the 2012 Program Contingency includes the addition of \$2.18M in 2019 interest earnings in the Approved Budget Changes. In the Estimate at Completion, it includes \$4.5M set aside for Roosevelt Phase IV (to be transferred to the project shortly) and \$750k set aside for Roosevelt Windows (transfer of necessary funds to the project will occur upon construction procurement).
- 2017 Program Costs Summary:
 - OSM notes that the \$10.42M from the 2019 interest earnings has been added to the 2019 Program Contingency. The line item for Future Interest Earnings has been reduced by the same \$10.42M to show the realization of some of the projected earnings. For now these realized earnings are shown as creating a forecast under budget, in order to provide transparency to the amount. OSM will continue to review contingency forecasts to determine what is most appropriate for the program.

- OSM notes that the Corporate Receipts Tax continues to be shown at \$4.4M for now, but there will be additional discussion of this issue further into the presentation.
- Health & Safety Funding Allocation:
 - OSM notes no significant items to point out on the Health & Safety funding report, but that additional projects are being added in eBuilder for upcoming summer work and the report has grown.

OSM/BAC Discussion:

The BAC inquires about the transfer of 250K from 2012 Program Contingency to Franklin Repairs. OSM is in the process of closing out the main contract for Franklin, but there are additional funds within the project that will be used for the spin-off projects. Due to this closeout process, budget transfers can't currently take place. 2012 Program Contingency is temporarily funding the spin-off projects that need to move forward, but the Contingency budget will be paid back by a transfer from the Franklin Modernization project once the contract close-out is complete (likely within the next 30 days).

The BAC inquires about OSM's confidence regarding available funding for Roosevelt Windows being enough. OSM maintains a very high level of confidence with these numbers, due to the construction methodology and cost input of the specialized contractors that will be needed to complete this work.

The BAC inquires about the funding for the MP2G building that was an add on to the Benson project as directed by the Board of Education, and whether or not there has been any indication if this portion of the project will be part of the 2020 bond. OSM informs that conversations are happening now at the district level regarding the funding for the project, as well as the 2020 bond package and indicated ballot measure.

The BAC inquires about the \$10M shown in the Combined Project Cost Summary Report as a potential funding resource. COO Dan Jung provides a brief history, acknowledges that it is no longer relevant, and OSM will adjust the report accordingly.

The BAC inquires about whether there are any concerns regarding spend down of the Health & Safety work, as the current spend is only 50 percent of the 158 million allocated for Health and Safety. OSM notes that there are no concerns, in that some large projects, such as Security and Asbestos projects, are just starting to have construction outlays. The BAC inquires about projects that did not receive bids for last summer and if this has an effect on the overall program. OSM responds that there is flexibility in the projects, with 4 to 8 projects planned simultaneously so overall we are able to continue to work. OSM adds that some of the projects planned for summer 2020 that are in dire need of attention will be moved to an emergency declaration status if bids are not received so the work will get done.

Balanced Scorecard: Equity

- OSM notes a small rise in the cumulative percentage of certified contracts over last quarter.
- OSM also notes that the Lincoln project, while currently showing red in certified contractors, has only recently started construction. Similar to the Madison project, which showed low certification numbers early in construction but is now meeting targets, we anticipate those numbers will rise as more subcontractors come on board.

Balanced Scorecard: Schedule

- OSM notes that hard copies of the schedules have been included in packets, to make them easier to read.

OSM/BAC Discussion:

The BAC inquires about the substantial completion date for Madison being moved a month. OSM explains the reason for the slip is due to permitting, and the schedule is currently reflecting this. Madison Senior Project Manager Jessie Steiger explains this in detail later during the presentation and clarifies that the team is working on ways to make this up in the schedule and shares potential solutions to get back on schedule.

IV. Program Update

- OSM notes that turnover processes are improving. The Grant project has been successfully implementing an efficient turnover program, while testing templates and handover schedules. The Roosevelt and Franklin projects are working through financial contract closeouts.
- OSM notes that staff has been working with performance auditors Sjoberg Evashenk Consulting (SEC) to provide data for the Year 2 audit. The Audit Implementation Team has been meeting regularly, and processes for audit implementation have been set up and reviewed by SEC.
- OSM notes that, due to the focus on implementation processes, less audit recommendations have been noted as complete this time but steady progress is being made. An updated audit tracker has been included in the handouts. OSM notes to expect more completions by the next BAC meeting. OSM also notes that staff was unable to complete getting the program controls recommendations from the Franklin and Roosevelt construction audits into the audit tracker, but will have those incorporated by next time.
- OSM notes that one audit recommendation, to improve consistent data storage and sharing practices, is being partially implemented through shifting contracted staff to PPS computers (with PPS network access). This will be a gradual process, to not overwhelm staff by implementing everyone at once.
- Staffing Update
 - Director of Construction is still vacant. After market research, it was decided to increase the compensation for the position, and it will be re-posted shortly with the new pay level. Darren Lee continues as OSM's interim in this role.
 - E-Builder Tech Lead is being re-posted in a revised classification.
 - A recruitment is being opened for a Project Manager 1 to provide support to the Benson project team.
 - Recruitments are being opened for two other Project Manager 1 positions, to act as shared (allocated) resources for Kellogg, Lincoln, Madison and the H&S Consolidated project teams.
 - The new contracted Construction Manager for the Secure Schools program is starting on January 27.
- OSM notes that additional staffing is needed to address workload at both program and project levels. The recruitment for Project Manager 1 positions is intended to address project needs. Program needs are still being reviewed.

- OSM provides an update on the Corporate Activities Tax (a corporate receipts tax funding the Student Success Act). OSM's construction auditor has taken the position that, as a corporate tax, it should not be passed through to Owners. OSM is in conversation with other public Owners about how to address it. One of the major modernization contracts has it specifically negotiated in, so documentation requirements will need to be determined. Robust conversations continue regarding the tax.

OSM/BAC Discussion:

The BAC requests a copy of the final report from the Franklin construction audit. OSM agrees to provide. Additionally, the BAC approves of the new OSM Audit Tracker and thanks the team for providing the additional information that shows rationale when an audit recommendation is closed, as well as progress updates on open recommendations.

The BAC notes that many public agencies are tracking the same issues regarding the Corporate Activities Tax and have concerns. Conversations have been happening amongst stakeholders to discuss the feasibility of these taxes and explore potential easements or allowances for specific agencies.

V. Project Updates

ROOSEVELT MODERNIZATION

- Close Out Activities:
 - Final project change orders and GMPCA's have been successfully negotiated for close out of CMGC contract.
 - PPS construction auditor is working to get subcontractor documentation to allow close out of audit findings.
 - Staffing will be moving remaining project balance (roughly \$1M) off main Roosevelt HS Modernization project to Roosevelt Windows project over the next 30 days.
 - Once CMGC commitment has been closed (dependent on receipt of audit documentation) and project balance moved, project will be closed out in eBuilder.
 - Alternative Procurement analysis to be completed once CMGC commitment is closed.
- F/U Projects:
 - Window Rehabilitation to address heating issues: Project in design, with mock-up planned in early spring. Construction to start May 2020.
 - Minor projects being managed by FAM: Teen Parent playground; Tower clock repair.
 - Roosevelt Phase IV: Design modifications to construction drawings to start shortly. Project management will be undertaken by a combination of existing PPS staff and PPS contractors. Detailed schedule will be shared with BAC in April
- Opportunities:
 - New Roosevelt Phase IV will increase educational program opportunities
 - Rehabilitation of historic windows will improve heating issues from solar gain and heat loss

OSM/BAC Discussion:

OSM calls attention to the addition of “spin-off” type projects being added to the report. This will allow OSM to close the main contract, and create a number of “spin-off” projects that will be separate and run by FAM and/or OSM depending on the work. Rather than continuing to amend a main CMGC contract to complete these projects, the main contract will be closed and these projects will be contracted through smaller, independent contracts. This will allow for faster closeout of the large contracts, and faster turnaround of alternative procurement analyses at the end of contract. Funds for these projects will still come from the funds allocated to the main project. Currently, these types of projects will primarily be seen reported for Roosevelt, Franklin, and Grant.

OSM provides detail on the work that is to be done at Roosevelt for Phase 4 (additional building) and the Roosevelt Windows issue. Phase 4 is moving forward per Board resolution. There is also a planned rehabilitation of all historic windows at Roosevelt that will preserve the historic look, while addressing environmental comfort issues that have been a problem in parts of the school since Phase 2 completed. One contributor of the issues was the unforeseen need to remove diseased trees in front of the school; without the shade from the trees, temperatures in the front part of the building have been a challenge. The rehabilitation will first start with a mock-up in one office, with testing before and after to confirm that the rehabilitation is resolving the temperature issues.

The BAC inquires about the confidence level with the Roosevelt Windows and the budget for this. OSM reports that the program has a very high level of confidence with the solution and the budget for this project. It has been a lot of work to identify the best fix and it has taken some time, but now that there is a draft plan that is vetted and doable, OSM feels that the issue will be resolved.

GRANT

- Close Out Activities:
 - Minor contractor activity on site to address warranty and punch list items (21 punch list items remain). CMGC to be completely offsite by end of January.
 - Staff are negotiating final project change orders and GMPCA’s.
 - 23 remaining GMPCA’s.
 - Weekly meetings with CMGC project leadership to occur until issues resolved.
 - Late arriving requests for additional GCs and GRs are receiving detailed scrutiny.
 - 22 open close-out submittals remaining.
 - PPS construction auditor has several outstanding information requests with CMGC.
 - Project remains on budget per risk assessment of outstanding issues. Weekly closeout meetings with OSM leadership to review issues and budget.
 - Project team is meeting regularly with PPS operations and IT departments to resolve closeout and turnover issues.
- F/U Projects:
 - Confirmed projects: Gym lighting levels; Improved ventilation for kiln room; Improved cooling for computer room; Band room instrument storage.
- Challenges:
 - Paging/Bell system issues being addressed with installation of replacement equipment
 - DDC HVAC controls have been challenging to program

OSM/BAC Discussion:

OSM reports that it is tracking issues with AnCo, specifically change orders coming in to the tune of 2 million dollars that have apparently been tracked by AnCo since February of 2019, but were just

submitted. The BAC shares OSM’s frustration that this has happened at all, and looks forward to OSM procuring the facts for this situation. OSM continues to utilize lessons learned, and has been sharing this issue with all project teams for tracking and awareness.

HEALTH AND SAFETY: Consolidated Projects

- OVERVIEW TO DATE:

<p>Roofs: 7 complete, 1 ongoing, 6 upcoming</p>	<p>ADA: 6 schools; ramps, bathrooms, stage lifts, 3 elevators</p>	<p>Fire Alarm/Fire Sprinklers:</p>
<p>Complete:</p> <ul style="list-style-type: none"> ▪ King ▪ Beverly Cleary – Fernwood ▪ Tubman ▪ Holladay Center ▪ Rose City Park ▪ Rigler ▪ Sitton <p>Ongoing:</p> <ul style="list-style-type: none"> ▪ Jackson <p>Upcoming:</p> <ul style="list-style-type: none"> ▪ Chapman ▪ Harrison Park ▪ Kelly ▪ Mt. Tabor ▪ Ockley Green ▪ Woodlawn 	<p>Ramps, bathrooms, lifts:</p> <ul style="list-style-type: none"> ▪ King ▪ Beverly Cleary – Fernwood ▪ Tubman ▪ Lewis ▪ Rose City Park ▪ Rigler <p>Elevators:</p> <ul style="list-style-type: none"> ▪ King ▪ Rose City Park ▪ Rigler 	<p>Sprinklers (4 complete, 1 ongoing):</p> <ul style="list-style-type: none"> ▪ King ▪ Beverly Cleary – Fernwood ▪ Lewis ▪ Jefferson ▪ Rigler <p>Fire Alarms (8 complete, 18 upcoming):</p> <ul style="list-style-type: none"> ▪ King ▪ Rigler ▪ Maplewood ▪ Ainsworth Annex ▪ West Sylvan ▪ Green Thumb ▪ Lee ▪ Da Vinci

OSM/BAC Discussion:

Completed Bond Work: The BAC requests that OSM look at potentially creating a geographical representation of all bond work completed thus far. OSM is working on options for this, and has provided a map before but now with security, fire alarms, lead paint stabilization and water quality touching every school, OSM will need to evaluate the best way to communicate this information.

HEALTH AND SAFETY: Roofs

- Accomplishments:
 - 2019 Roofs/Seismic completed under budget: Sitton re-roof (Sitton - H&S Improvements-Bond - 5027); Hayhurst seismic retrofit – Phase 1 (Hayhurst - SRGP-Bond - 5028).
 - 2020 Roofs permits submitted and out for bid:: Chapman re-roof (Chapman - Re-Roof and Fire Sprinkler System Installation – 4671)
 - 2020 Roofs under design:

- Multiple Sites - Health & Safety Group 2 Design: Ockley Green; Harrison Park; Woodlawn
 - Multiple Sites - Health & Safety Group 1 Design: Mt. Tabor; Kelly
- Next Steps:
 - 2020 Roofs: Finish design; Permitting; Bid for construction
 - Phase 2 Construction of 2019 Projects: Jackson Roof Phase-2 (5030); Hayhurst Seismic Retrofit Phase-2 (5028);
 - Design for Jackson Roofing Phase 3 (5030): Abatement of structural fireproofing; Ceiling demo and replacement for auditorium and library
- Challenges:
 - Jackson MS will require significant abatement as part of summer 2020, which will mean it needs to continue into summer 2021.
 - Contractor and tradespeople availability remains a concern for volume of work on roofing projects.
- Opportunities:
 - An SRGP grant application has been submitted for Lent.
 - Early planning for summer 2021 roof replacements (as funding allows) has already started.

OSM/BAC Discussion:

The BAC inquires about the Group 3 contractor lawsuit and current status. OSM informs the BAC that issue is still in mediation and OSM cannot comment at this time on the matter. OSM will update the BAC as soon as possible.

HEALTH AND SAFETY: ADA

- Accomplishments:
 - Completed: Elevator at Rose City Park Middle School (Multiple Sites - 2018-2019 Middle School Conversions - 4586)
 - 60% Complete: Elevator at Rigler (part of interior and exterior ADA upgrades for Rigler - Health & Safety Improvements-Bond – 5029)
- Next Steps:
 - ADA design, construction procurement and permitting: Group 1 Roofs 5153 and Group 2 Roofs 5154
 - Ockley Green
 - Harrison Park
 - Woodlawn
 - Mt. Tabor
 - Kelly
- Challenges:
 - Rigler elevator foundation differing site conditions have delayed project final completion, due to issues with original building foundation depth and soil conditions.

HEALTH AND SAFETY: Fire Alarm/Fire Sprinkler

- Accomplishments:
 - Completed (2019)
 - Group 2 Fire Alarm / Sprinkler: Ainsworth; DaVinci; Green Thumb; Lee; Maplewood; Jefferson (Fire Sprinkler)

- Out to Bid (2020)
 - Fire Alarm Group 1 North 5211: Beaumont; Beverly Cleary Fernwood; Forest Park; Meek; Sabin
 - Fire Alarm Group 2 North 5212: Astor; Kenton; Laurelhurst; MLC; Vernon
 - Fire Alarm Group 3 South 5213: Atkinson; Grout; Robert Gray; Stephenson
- Next Steps:
 - Construction:
 - Group 2 Fire Alarm Projects: West Sylvan
 - Design and Construction Bidding
 - Rigler Fire Sprinkler Upgrade (2020)
 - Fire Alarm Group 4 South 5214: Harrison Park; Lent; Markham; Richmond
- Challenges:
 - Contractor and tradespeople availability for volume of work in fire alarm projects. Competition with security projects and fire alarm projects.
 - Rigler fire sprinkler install required by City.
- Opportunities:
 - Outreach is ongoing to schools planned to receive fire alarm upgrades.

HEALTH AND SAFETY: Asbestos

- Completed Projects:
 - Group 4 Asbestos (2018): Chapman; Jefferson
 - (Bond Funded) Asbestos Projects: Harrison Park (4664 & 4441 - FY18); Hosford (4573 – FY18); Jackson (5030 – FY18)
 - Multiple Sites 2018-19 MS Conversion (4586 – FY18): Tubman; Rose City Park; Roseway Heights
 - Multiple Sites Bond 2018-19 (4924 – FY19): Beaumont; Capitol Hill; Jefferson; Lane; Marysville; Rigler
 - Multiple Sites Floor Replacement (4565 – FY18): Sitton
 - Woodstock Floor Replacement (4738 – FY18): Woodstock
- Next Steps:
 - Asbestos Bond Projects 2019-20 (4924 – FY20) survey & design under contract: Beaumont (Phase-2); Chapman (Phase-2); Capitol Hill (Phase-2); Hosford; Lane; Rigler; Stephenson; Vernon; Woodstock; Jackson (Phase-2)
- Challenges:
 - Full scale abatement is limited to summer months
 - Availability of abatement contractors
 - Project complexity with other construction scope
 - Ability to perform work in sites already closed by other Bond work
- Opportunities:
 - Coordinating with other projects for efficiency

HEALTH AND SAFETY: Lead Paint

- Accomplishments:
 - Phase-1 Work (Priority Pre-K – 2nd Grade Interior) completed:
 - Priority 1: 7 Sites
 - Priority 2: 11 Sites
 - Priority 3: 31 Sites
 - Priority 4: 9 Sites

- Documentation: Verdant Database Lead Paint Module purchased for tracking all lead paint work.
- Next Steps:
 - Phase-1 Work (Priority Pre-K – 2nd Grade Interior):
 - Priority 4 (10 Sites) remaining
 - Phase 2 Work (Priority Pre-K – 2nd Grade Exterior):
 - Total of 62 Sites
 - Staffing: Recruitment posted for more PPS in-house painters; 2 applicants to interview; recruitment continues for additional.
 - Lead Paint IDIQ Solicitation for contractors to perform lead stabilization work: solicitation in February 2020; contracting in April 2020.
- Challenges:
 - Difficulty maintaining existing in-house painting staff due to medical leave and other issues
 - Difficulty getting IDIQ painting contractors on initial solicitation
- Opportunities:
 - Hiring additional in-house painters and getting painting contractors on board will accelerate project completion time-line

HEALTH AND SAFETY: Water Quality

- Accomplishments:
 - Fixture Replacement, Sampling, Testing and Reporting: Completed.
 - Low Lead Drinking Water Station Pilot Study: Conducted a six (6) school pilot study; test results informed the proposal to implement pilot scope district wide.
 - Schematic Design completed for: Drinking Water Stations; Head Start Programs; Nursing Rooms; Staff Areas
 - School by school detailed engineering plans started on January 15, 2020.
- Next Steps:
 - Design Surveys: detailed school site engineering surveys and Principal interviews.
 - Design: Schematic design to be completed for 15 schools for PPS review by mid-February; construction drawings and bid package to be completed for 15 schools by early March.
 - Procurement: Award a construction contract for the first 15 schools in March
 - Completion: Continue design with the delivery of one “Group” of 15 schools roughly every month.
- Challenges:
 - It will require through the academic year in 2021 to complete work in all buildings
 - A modest culture change to include students carrying water bottles is part of the solution
 - Fewer overall locations to obtain water
- Opportunities:
 - Higher quality water available within ADA guidelines and with many more bottle filling stations
 - PPS as a leader in school water quality and student safety; resolution of the Drinking Water “Crisis”

OSM/BAC Discussion:

Director Andrew Scott inquires about overall water quality being addressed by the water pilot program. OSM replies that the new filters will address more than lead, and will include sediment. Additionally, there will be funds to do pipe replacement as needed.

HEALTH AND SAFETY: Security Upgrades

- Accomplishments:
 - Security Upgrades Group 1: 26 schools under Design/Build contract
 - 13 Schools in Design
 - 3 Schools Designed and Awaiting Construction
 - 6 Schools In Construction or Commissioning
 - 4 Schools Turned Over / Punch list
 - Security Upgrades Group 2: 31 schools under Design/Build contract
 - 24 Schools in Design
 - 2 Schools Designed and Awaiting Construction
 - 3 Schools In Construction or Commissioning
 - 2 Schools Turned Over / Punch list
 - Security Upgrades Group 3: 30 schools
 - We have contracted for Design, and the Design process is underway with 3 schools in Design and more being added weekly.
- Next Steps:
 - Security Upgrades Groups:
 - Complete design/construction/commissioning for Security Upgrades Group 1
 - Complete design/construction/commissioning for Security Upgrades Group 2
 - Continue design, update bid amounts, and contract for construction for Security Upgrades Group 3
 - Fencing: Complete design for sites with supplemental fencing
 - PPS Staffing: Continue utilizing shared H&S construction managers for improved site management. Add another full-time construction manager to Secure Schools team.
 - Contractor Staffing: Continue monitoring contractor staffing levels and issuing non-compliance notifications when needed. OSM schedulers are working with Contractor to assist in forecasting impacts.
- Challenges:
 - Group 1 and Group 2: Contractor staffing levels and resulting impacts to schedule continue to be a concern. Contractor has been put on notice.
 - Group 3: Contractor availability remains a concern for procuring construction of Group 3, with resulting potential for high bid amounts.

KELLOGG

- Accomplishments:
 - Construction: Construction has reached a milestone, with completion of all slabs-on-grade, tilt-up panels, and erection of all major steel framing.
 - Mock-up: A mock-up of the building envelope, including roofing, siding and windows, is being constructed on-site.
 - FF&E: Planning for furnishings, fixtures and equipment is continuing.
- Next Steps:

- Framing/decking/roofing: Framing, decking and roofing are being installed at all building sectors. Elevated gym and music room slabs are being prepared.
- Public works (PW) permitting: With approval of final plans, payment of PW fees, and transmittal of contractor liability insurance to City, the PW permit will be issued.
- Challenges:
 - Constrained site: Project team coordinating with GC to minimize impact on neighbors.
 - Planning principal: Planning for opening of new school would benefit from selection of KMS planning principal as soon as possible/practical; with anticipated hiring of planning principal in July, 2020, OSM team has prepared draft budget and planning outline for PPS leadership to use as a starting template in anticipation of KMS opening for students in Fall, 2021
- Safety Update:
 - December Man Hours: 3,533
 - Man Hours to Date: 23,626
 - Reportable Accidents to Date: 1
 - OSHA Recordable Accidents: 0
 - Incident Rate: 0

MADISON

- Accomplishments:
 - Demolition: Gross building demo and abatement are complete.
 - Foundations and Below Grade: orchestra pit and foundations in Sectors B&F are complete; gym tieback wall complete.
 - Permits: Phase III building permits are through first round of comments.
- Next Steps:
 - Demolition: grandstand demo in March.
 - Structural: Steel erection will start in early February; structural CMU in Sectors A, B, G; structural concrete ongoing.
- Challenges:
 - Phase III building permit – tight timeline
 - A/E behind on submittals/RFI's
 - Library tiebacks are challenging
 - "Mt. Madison" logistics
 - Summer 2021 schedule
- Opportunities:
 - Grant lessons learned
- Safety Update:
 - Man Hours to Date: 128,456
 - Reportable Accidents to Date: 3
 - OSHA Recordable Incidents: 1
 - Incident Rate: 1.56
 - Recent Incidents: Worker jumped across footing excavation and didn't land well. Strained hip, treated, back to full work capacity in a few days.
- Risk:
 - Mitigated Risks: Abatement is complete (except for grandstand); structural permit and resulting ASI's; drywell decommissioning is largely complete; gym undercut reduced from 3' to 1'.

- Major Risks to be Addressed: Schedule compression / trade stacking; RFI/submittal review is lagging; permitting; CAT Tax.

OSM/BAC Discussion:

The BAC applauds OSM tracking risk mitigation and issues that may come up. This is a great tool and really demonstrates OSM incorporating lessons learned from projects.

LINCOLN

- Accomplishments:
 - Design: 100% CD milestone completed.
 - Construction: Early Work Amendment approved for footings and foundation construction; site mobilization occurred December 23, 2019; bid package issued for full scope of the GMP.
- Next Steps:
 - Permits: Building permit 1 for foundations expected by January 28, 2020; building permit 2 submittal by January 30, 2020.
 - Contract: GMP proposal expected in late February 2020.
- Challenges:
 - Potential conflict exists between PGE duct bank in 16th Avenue easement and the athletic field elevation. Additional exploratory excavations required to determine extent of issue.
- Opportunities:
 - Portland Water Bureau decided to decommission the 30" water main under the field reducing the risk of damage during construction.
 - Student engagement and career learning opportunities for Lincoln students are in development with school administration and staff.

BENSON

- Accomplishments:
 - 100% SD: Design Phase Approval package submitted.
 - 50% DD: Design Team accomplished the deadline for set.
 - Historic Landmarks Commission (HLC) DAR #2: Redesign of south wall on Building H; revised window design; updated exterior materials from metal panel to brick.
 - Building investigation work continued.
 - Buckman Field: Completed master plan concept and presented to the Steering Committee.
 - Quarterly project team partnering sessions continued.
- Next Steps:
 - 100% DD package
 - FF&E: Scope development; CTE equipment planning & consolidation.
 - Historic Landmarks Commission (HLC): Submitting design package for approval.
 - Schedule: Begin monthly schedule workshops with project team.
- Opportunities:
 - Early co-location on site to advance knowledge of the site, and be efficient in the design development process.

- Development of student engagement plan.
- Planning and messaging for relocation to swing sites for 3 year construction period.

BENSON: Multiple Pathways Building

- Accomplishments:
 - Site and Program Research: Early Geo-tech study completed. Project team conducted in depth interviews and site observations of the existing MPG programs. Site tour of Woodburn Success HS.
 - Community Engagement: Completed DAG Meetings #2, 3, and 4.
 - Master Plan: Development continued. Presented 4 conceptual design options and received DAG feedback on the preferred version.
- Next Steps:
 - Budget: Confirm projections.
 - Master Plan Approval: Review Master Plan package with the Bond Subcommittee and the BOE in February 2020.
 - Design: Once Master Plan is approved, begin work on the Schematic Design package.
 - Stakeholder Engagement: Initiate stakeholder meetings as part of Schematic Design phase, once MP is approved.
- Challenges:
 - Managing the scope of work for programs that do not fall within the current Ed Spec requirements
 - Integrating the schedule to align with the work at Benson HS.
- Opportunities:
 - Exploration of innovative materials and construction technology, i.e. CLT, pre-fabricated units, etc.

BENSON: Swing Sites

- Accomplishments:
 - Marshall:
 - Completed early Geotech and arborist field investigations
 - Completed hazardous materials study
 - Design team continued site investigations to confirm existing conditions and scope requirements
 - Design team submitted the initial SD package. Currently being reviewed and revised by the stakeholder review process.
 - TI work will be executed under CM/GC contract with Andersen Construction. New auxiliary building will be bid to the market.
 - Kenton:
 - Continued discussion with De La Salle HS to establish what work can be accomplished prior to their move out.
 - Established monthly meetings with De La Salle HS.
 - Grant:
 - Confirmed that Portland Evening and Summer Scholars will be located here.
 - Initial meeting held with program administration and Grant HS. Likely move will happen in summer 2020.
 - Madison:

- Confirmed that PISA program will be located here.
- Next Steps:
 - Marshall
 - Submit the Design Phase Approval package for SD/DD
 - Complete the 100% CD package and submit to the City of Portland
 - Solicit bid for GC
 - Kenton:
 - Complete the SD Document package and begin the stakeholder review process
 - Confirm scope of work
- Challenges:
 - Marshall:
 - Aligning the scope and budget.
 - Getting the right package ready for the TI portion to allow work to be completed in Summer 2020
 - Obtaining permit in time to start in Fall of 2020
 - Short time frame for GC selection for the new auxiliary building
 - Compressed timing of swing site build out at Marshall & move-in. 3-4 Phases anticipated
 - Kenton:
 - Development of the phasing plan due to short time periods available to complete the work.

VI. Questions

OSM/BAC Discussion

BAC to report to the BOE Bond Subcommittee on February 13th. Kevin Spellman will be out of town, so the BAC will designate an alternate attendee.

VII. Adjournment

Kevin adjourned the meeting at 8:25 PM.

Combined Project Cost Summary Report for Capital Improvement Bond Program

January 2020

Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
2012 Bond							
Franklin HS Modernization	81,585,655	31,931,825 ¹	113,517,480	112,495,728	113,517,480	-	112,354,168
Multiple Sites - Teen Parent-Playgrounds - 4833 - FY19	-	170,000 ²	170,000	160,130	170,000	-	144,879
Franklin - Repairs - 5145 - FY20	-	258,245 ³	258,245	123,483	258,245	-	75,924
Grant HS Modernization	88,336,829	70,633,488 ⁴	158,970,317	158,240,022	158,970,317	-	153,232,513
Grant - GHS Grant Bowl Improvements - 4919 - FY19	-	250,000 ⁵	250,000	132,970	250,000	-	22,198
Roosevelt HS Modernization	68,418,695	33,252,919 ⁶	101,671,614	100,846,250	101,671,614	-	99,250,072
Roosevelt - Modulars-relocated and store - 4435 - FY17	-	186,749 ⁷	186,749	186,749	186,749	-	186,749
Roosevelt - Phase IV Modernization - 5171 - FY20	-	115,000 ⁸	115,000	113,960	115,000	-	56,673
Roosevelt - Window Replacement - 5193 - FY20	-	100,000 ⁹	100,000	81,010	100,000	-	-
Faubion Add-Ons - 4918 - DA004 - FY19	-	125,000 ¹⁰	125,000	124,376	125,000	-	105,269
Faubion Replacement	27,035,537	22,875,014 ¹¹	49,910,551	49,703,543	49,910,551	-	49,697,026
Improvement Project 2013	9,467,471	2,495,669 ¹²	11,963,140	11,963,139	11,963,140	-	11,963,139
Improvement Project 2014	13,620,121	4,191,667 ¹³	17,811,788	17,811,788	17,811,788	-	17,811,788
Improvement Project 2015	13,521,066	102,076 ¹⁴	13,623,142	13,497,438	13,497,438	(125,704)	13,497,438
Improvement Project 2015 - Maplewood	-	1,518,698 ¹⁵	1,518,698	1,518,698	1,518,698	-	1,518,698
Improvement Project 2015 - SCI	-	2,057,686 ¹⁶	2,057,686	2,057,686	2,057,686	-	2,057,686
Improvement Project 2016	15,274,437	1,386,346 ¹⁷	16,660,783	16,468,882	16,468,977	(191,806)	16,405,180
GROUP 3 (IP 2017)	6,796,707	15,356,628 ¹⁸	22,153,335	21,990,290	22,153,335	-	21,515,554
Improvement Project 2018	9,062,119	(9,062,120) ¹⁹	-	-	-	-	-
Improvement Project 2019	-	- ²⁰	-	-	-	-	-
Master Planning - Benson HS	191,667	206,975 ²¹	398,642	398,642	398,642	-	398,642
Master Planning - Cleveland HS	191,667	(191,667) ²²	-	-	-	-	-
Master Planning - Jefferson HS	191,667	(191,667) ²³	-	-	-	-	-
Master Planning - Lincoln HS	191,667	165,427 ²⁴	357,094	357,094	357,094	-	357,094
Master Planning - Madison HS	191,667	132,413 ²⁵	324,080	324,070	324,080	-	324,070
Master Planning - Wilson HS	191,667	(191,667) ²⁶	-	-	-	-	-
Marshall Swing Site - Bond 2012	-	4,070,103 ²⁷	4,070,103	4,070,103	4,070,103	-	4,070,103
Tubman Swing Site - Bond 2012	-	1,164,776 ²⁸	1,164,776	1,164,776	1,164,776	-	1,164,776
Swing Sites & Transportation	9,550,000	(9,550,000) ²⁹	-	-	-	-	-
Educational Specification	-	275,168 ³⁰	275,168	275,168	275,168	-	275,168
Debt Repayment	45,000,000	-	45,000,000	45,000,000	45,000,000	-	45,000,000
2012 Bond Program	93,181,361	(54,214,729) ³¹	38,966,632	31,708,750	36,316,376	(2,650,256)	26,195,439
	482,000,000	119,620,021	601,620,022	590,814,747	598,652,255	(2,967,767)	577,680,247
Additional Funding Resource (If/When Needed)	-	10,000,000 *	10,000,000	-	-	(10,000,000)	-
	482,000,000	129,620,021	611,620,022	590,814,747	598,652,255	(12,967,767)	577,680,247

* In February 2017 OSM was directed to proceed with design and construction of Grant HS under the direction an additional \$10M would be made available to OSM if/when needed.

Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Forecasted Over/(Under)	Actuals Approved
2017 Bond							
Benson HS Modernization	202,000,000	(148,347,500) ³²	53,652,500	25,206,203	295,113,000	241,460,500	5,622,013
Benson HS Modernization - Kenton Swing Site-Mult Pathways - 5013	-	5,500,000 ³³	5,500,000	1,049,352	2,900,000	(2,600,000)	27,460
Benson HS Modernization - Marshall Swing Site - 5006	-	14,050,000 ³⁴	14,050,000	1,432,816	9,370,000	(4,680,000)	96,179
Benson HS Modernization - Mult Pathways to Graduation - 4999	-	5,500,000 ³⁵	5,500,000	124,093	50,345,000	44,845,000	16,586
Kellogg Replacement	45,000,000	14,811,150 ³⁶	59,811,150	52,446,455	59,811,150	-	16,340,897
Lincoln HS Replacement	187,000,000	55,500,000 ³⁷	242,500,000	35,472,888	242,500,000	-	12,199,263
Madison HS Modernization	146,000,000	55,502,500 ³⁸	201,502,500	184,231,315	201,502,500	-	37,415,825
	580,000,000	2,516,150	582,516,150	299,963,122	861,541,650	279,025,500	71,718,224
Benson HS Modernization: Pre-Design - Pre-Bond	-	561,725 ³⁹	561,725	561,725	561,725	-	561,725
Kellogg Replacement: Pre-Design - Pre-Bond	-	385,873 ⁴⁰	385,873	385,873	385,873	-	385,873
Lincoln HS Modernization: Pre-Design - Pre-Bond	-	378,557 ⁴¹	378,557	378,557	378,557	-	378,557
Madison HS Modernization: Pre-Design - Pre-Bond	-	274,297 ⁴²	274,297	274,297	274,297	-	274,297
Cleveland HS Modernization-Pre-Design - Pre-Bond - 4964 - FY19	-	153,100 ⁴³	153,100	153,000	153,100	-	59,215
Jefferson HS Modernization-Pre-Design - Pre-Bond - 4965 - FY19	-	151,800 ⁴⁴	151,800	151,300	151,800	-	82,451
Wilson HS Modernization-Pre Design - Pre-Bond - 4966 - FY19	-	151,700 ⁴⁵	151,700	151,600	151,700	-	77,947
2017 Bond Program: Pre-Design - Pre-Bond	-	81,323 ⁴⁶	81,323	81,323	81,323	-	81,323
2017 Bond Program	210,000,000	(79,599,056) ⁴⁷	130,400,944	24,161,125	110,133,179	(20,267,765)	15,128,040
	210,000,000	(77,460,681)	132,539,319	26,298,801	112,271,554	(20,267,765)	17,029,428
Chapman - Re-Roof - Bond Funded - 4671 - FY18	-	2,842,000 ⁴⁸	2,842,000	621,247	2,842,000	-	443,467
Creative Science - ADA Accommodation-Access Control - 5049 - FY20	-	12,855 ⁴⁹	12,855	12,855	12,855	-	-
GROUP 2 - Fire Alarm / Sprinkler	-	8,533,136 ⁵⁰	8,533,136	4,134,336	8,533,136	-	3,165,189
GROUP 4 - ASBESTOS	-	3,033,661 ⁵¹	3,033,661	1,486,081	1,486,081	(1,547,580)	1,401,120
Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18	-	10,185 ⁵²	10,185	10,185	10,185	-	10,185
Harrison Park - K Classrooms-Abate Asbestos from floor tiles - 4441 - FY18	-	24,009 ⁵³	24,009	24,009	24,009	-	24,009
Hayhurst - SRGP-Bond - 5028 - FY19	-	4,423,500 ⁵⁴	4,423,500	3,896,388	4,157,777	(265,723)	2,348,949
Hosford - Wood Shop Floor-Asbestos - 4573 - FY18	-	41,523 ⁵⁵	41,523	41,523	41,523	-	41,523
Jackson - Health & Safety Improvements-Bond - 5030 - FY19	-	6,653,721 ⁵⁶	6,653,721	6,040,116	6,653,721	-	2,981,526
Jefferson - Camera-Pull Stations - 4528 - FY17	-	30,859 ⁵⁷	30,859	30,859	30,859	-	30,859
Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19	-	1,147,966 ⁵⁸	1,147,966	1,129,514	1,147,966	-	1,094,311
Lee - Roof Repair - 4497 - FY18	-	97,000 ⁵⁹	97,000	97,000	97,000	-	97,000
Lent - Radon Mitigation - 4344 - FY17	-	59,512 ⁶⁰	59,512	59,512	59,512	-	59,512
Lent - SRGP Design - 5194 - FY20	-	46,000 ⁶¹	46,000	28,040	46,000	-	-
Marysville - Radon Mitigation-Rms 137-138-139 - 4939 - FY20	-	21,334 ⁶²	21,334	18,284	21,334	-	-
Multi-2018-4675-Bond-Security-PKG1 FY18-19	-	3,062,749 ⁶³	3,062,749	1,822,055	3,062,749	-	642,953
Multi-2018-5025-Bond-Security-PKG2-FY19	-	2,949,744 ⁶⁴	2,949,744	1,841,997	2,949,744	-	197,806
Multi-2018-5026-Bond-Security-PKG3-FY19	-	2,962,600 ⁶⁵	2,962,600	195,637	2,962,600	-	2,112
Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18	-	32,540,735 ⁶⁶	32,540,735	32,012,680	32,272,680	(268,055)	31,917,354
Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19	-	1,400,000 ⁶⁷	1,400,000	1,395,016	1,400,000	-	1,243,747
Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20	-	100,000 ⁶⁸	100,000	-	100,000	-	-
Multiple Sites - Day CPM Management Services - 4610 - FY18	-	1,977,243 ⁶⁹	1,977,243	1,975,804	1,977,243	-	1,588,401
Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - X0114	-	507,151 ⁷⁰	507,151	383,606	507,151	-	383,606
Multiple Sites - Floor Replacement-Bond Compensible - 4565 - FY18	-	124,841 ⁷¹	124,841	124,841	124,841	-	124,841
Multiple Sites - Health & Safety Group 1 Design - 5153 - FY20	-	919,568 ⁷²	919,568	780,971	919,568	-	57,793
Multiple Sites - Health & Safety Group 2 Design - 5154 - FY20	-	1,137,400 ⁷³	1,137,400	969,000	1,137,400	-	151,975
Multiple Sites - Lead in Water Repairs - 4517 - FY17	-	7,129,459 ⁷⁴	7,129,459	2,635,937	7,129,459	-	2,185,833
Multiple Sites - Lead Paint Abatement - BOND	-	10,050,000 ⁷⁵	10,050,000	49,323	10,050,000	-	39,080
Multiple Sites - Lead Paint Abatement - Emergency Declaration	-	1,273,501 ⁷⁶	1,273,501	1,273,500	1,273,501	-	1,273,500
Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 - FY17	-	577,004 ⁷⁷	577,004	577,003	577,004	-	577,003
Multiple Sites - Radon Mitigation - 4609 - FY18	-	113,354 ⁷⁸	113,354	113,354	113,354	-	113,354

Rigler - Health & Safety Improvements-Bond - 5029 - FY19	-	8,192,000 ⁷⁹	8,192,000	7,605,377	8,192,000	-	5,713,311
Sitton - Health & Safety Improvements-Bond - 5027 - FY19	-	7,433,000 ⁸⁰	7,433,000	6,801,864	6,826,554	(606,446)	6,741,312
Tubman - Roof Repairs- 4584 - OSM - FY18	-	11,740 ⁸¹	11,740	9,980	11,740	-	9,980
Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	-	8,614 ⁸²	8,614	8,614	8,614	-	8,614
	-	109,447,964	109,447,964	78,206,508	106,760,160	(2,687,804)	64,670,225
		790,000,000	34,503,432	824,503,432	404,468,431	1,080,573,364	256,069,931
		1,272,000,000	164,123,453 ***	1,436,123,454 ***	995,283,178	1,679,225,619	243,102,164 ***
							731,098,124

*** Totals exclude additional \$10M for 2012 bond (footnoted above)

changes from last meeting noted in green

Budget Change Footnotes	To / From	Amt	
1 Turf and 8th lane at Stadium Field	Cont CSM/COO	1,300,000	
Escalation (applied to current budget)	Cont Esc	5,858,911	
Traffic Engineering Services	Program Budget	(30,000)	
Transfer Admin budget from Projects to Program	Program Budget	(2,958,859)	
Increase Target Capacity to 1700	BOE Reserve	5,045,084	
Escalation (applied to BOE transfer)	Cont Esc	362,367	
Schematic Design Approval	Cont Esc	8,297,804	
Additional Criteria Financing	Cont CSM/COO	4,984,796	
ETO Energy Modeling Assistance	new source	17,000	
ETO Design Assistance	new source	2,500	
Div 01 Document Development	Program Budget	3,375	
SRPG	new source	1,337,218	
Great Fields Funds	new source	65,517	
e-Rate	Cont CSM/COO	698,400	
FAM Capital Funds	Fund 438	1,091	
Alumni Association	new source	90,000	
Oregon Sport Authority	new source	75,000	
FHS Boosters (stadium seating)	new source	18,000	
Transfer from program reserve	BOE Reserve	6,000,000	
FAM Contribution for Scoreboard Upgrade	new source	23,091	
ETO Incentive	new source	25,000	
FAM Student Dishwasher Contribution	new source	3,936	
ETO Incentive	new source	6,480	
ETO Incentive	new source	39,934	
ETO Estimate Correction	removed	(17,000)	
Alumni Association refund	removed	(529)	
South Grandstand Funds	Cont CSM/COO	315,315	
Alumni Association	new source	561	
ETO Incentive	new source	172,038	
ETO Incentive	new source	30,937	
RISK Contribution	new source	31,072	
TEMPORARY BUDGET CHANGE TO FACILITATE CLOSE OUT. CORRECTION PENDING	Cont CSM/COO	100,000	
ETO Incentive	new source	32,786	
		31,931,825	Franklin HS Modernization
2 Fund FHS Teen Parent Playground. Temp from COO Cont, to be FHS Mod.	Cont OSM/COO	170,000	
		170,000	Teen Parent Playground (FHS)
3 Fund FHS Repairs. Temp from COO Cont, to be FHS Mod.	Cont OSM/COO	253,600	
Fund FHS Repairs. Temp from COO Cont, to be FHS Mod.	Cont OSM/COO	4,645	
		258,245	Franklin Repairs
3 Traffic Engineering Services	Program Budget	(30,000)	
Transfer Admin budget from Projects to Program	Program Budget	(3,197,104)	

Increase Target Capacity to 1700	BOE Reserve	(6,001,949)	
Escalation	Cont Esc	10,143,276	
Schematic Design Approval	Cont Esc	4,273,858	
Escalation	Cont CSM/COO	12,705,525	
Additional Criteria Financing	Cont CSM/COO	4,984,796	
e-Rate	Cont CSM/COO	676,350	
Schematic Design Approval	Cont CSM/COO	5,000,000	
ETO Design Assistance	new source	2,500	
ETO Incentive	new source	1,700	
SRGP	new source	3,000,000	
Additional Budget to Complete	Program Budget	26,890,507	
ETO Incentive	new source	517	
Additional Budget to Complete	BOE Reserve	4,000,000	
Transfer PBOT Costs into GHS	Cont CSM/COO	900,705	
Additional Budget to Complete	Program Budget	3,300,000	
Move Contingency-COO to Grant DA001	Cont CSM/COO	3,806,750	
ETO Incentive	new source	176,057	
		70,633,488	Grant HS Modernization
5 Transfer Budget for GHS "Bowl" Planning	Cont CSM/COO	250,000	
		250,000	Grant Bowl Master Planning
6 Escalation (applied to current budget)	Cont Esc	4,625,345	
Traffic Engineering Services	Program Budget	(30,000)	
Transfer Admin budget from Projects to Program	Program Budget	(2,469,033)	
Increase Target Capacity to 1700	BOE Reserve	10,956,865	
Escalation (applied to BOE transfer)	Cont Esc	740,882	
Schematic Design Approval	Cont Esc	7,954,266	
Additional Criteria Financing	Cont CSM/COO	2,000,261	
Swing Site	Swing & Trans	2,594,000	
e-Rate	Cont CSM/COO	426,150	
Additional Swing Budget	Cont CSM/COO	1,400,000	
ETO Design Assistance	new source	25,000	
Transfer "first" portion of Maker Space Budget	Bond Premium	2,196,359	
QZAB Funding	new source	4,000,000	
ETO Design Assistance	new source	96,477	
ETO Incentive	new source	327,349	
Transfer final portion of Maker Space Budget	Bond Premium	2,803,641	
ETO Incentive	new source	20,013	
Mobile Medical Clinic Sale Proceeds	new source	625,000	
Transfer Unused Maker Space Budget back to Program	Cont CSM/COO	(4,824,656)	
Transfer budget for strategic plan design for RHS Phase IV	Roosevelt Ph IV	(115,000)	
Transfer budget for Roosevelt window assessment	Roosevelt Windows	(100,000)	
		33,252,919	Roosevelt HS Modernization
7 Modular Relocation Cost	Cont CSM/COO	186,749	
		186,749	RHS Modulars
8 Transfer budget for strategic plan design for RHS Phase IV	Roosevelt HS Mod	115,000	
		115,000	RHS Phase IV
9 Transfer budget for Roosevelt window assessment	Roosevelt Windows	100,000	
		100,000	RHS Window Replacement
10 Transfer Budget to Faubion Add-Ons	Cont CSM/COO	100,000	
Budget increase for Faubion Construction	Cont CSM/COO	25,000	
		125,000	Faubion Add-Ons

11	Traffic Engineering Services	Program Budget	(30,000)	
	Transfer Admin budget from Projects to Program	Program Budget	(979,657)	
	Swing Site Funding (portable classrooms)	Swing & Trans	620,000	
	Concordia University (design contract)	new source	114,738	
	Escalation	Cont Esc	2,418,588	
	Swing Site Evaluation	Swing & Trans	36,000	
	Concordia University contribution	new source	15,510,000	
	Concordia University reconciliation	out of program	(114,738)	
	e-Rate	Cont CSM/COO	229,950	
	Schematic Design Budget	Cont CSM/COO	4,000,000	
	Concordia University contribution	new source	29,710	
	Correction to CU contribution	removed source	(29,710)	
	Transfer moving budget	Cont CSM/COO	371,521	
	Additional Moving Costs from Tubman	Cont CSM/COO	28,928	
	Additional Budget to Complete	Fund 424	450,000	
	ETO Incentive	new source	85,834	
	ETO Incentive	new source	26,296	
	Allocate taxable interest	new source	82,554	
	TEMPORARY BUDGET CHANGE TO FACILITATE CLOSE OUT. CORRECTION ENTRY PENDING	Cont CSM/COO	50,000	
	Move Budget to Faubion Add-Ons		(25,000)	
			22,875,014	Faubion Replacement
12	State Rehabilitation Grant Program (SRGP)	Fund 438	1,500,000	
	SRGP PPS contribution	Fund 405	85,068	
	Budget adjustment (Contingency - COO)	Cont CSM/COO	2,223,190	
	FAM Capital Funds	Fund 438	4,010	
	FAM Capital Funds	Fund 438	448	
	Add Fund 405 Funds	Fund 405	546,441	
	Offset Fund 405 Funds via "roof" fund source	Cont CSM/COO	(546,441)	
	Increase scope (Ockley Green SL)	Cont CSM/COO	115,278	
	Energy Conservation (SB1149)	Fund 435	21,000	
	Solar roof study	Cont CSM/COO	32,350	
	Transfer Admin budget from Projects to Program	Program Budget	(385,977)	
	Fund 405 reconciliation	Cont CSM/COO	62,560	
	Fund 405 reconciliation	out of program	(62,560)	
	Transfer budget savings	Cont CSM/COO	(1,000,000)	
	Transfer budget savings	Cont CSM/COO	(93,537)	
	Transfer budget savings	Cont CSM/COO	(6,161)	
			2,495,669	IP 2013
13	Reallocation of IP scope of work	Cont CSM/COO	(13,558,581)	
	Reallocation of IP scope of work	Cont CSM/COO	14,938,982	
	Solar roof study	Cont CSM/COO	67,135	
	Escalation allocation	Cont Escalation	493,462	
	Transfer Admin budget from Projects to Program	Program Budget	(604,195)	
	Add SB1149 funds	new resources	780,810	
	Add Beach elevator scope	Cont CSM/COO	411,036	
	Escalation	Cont Esc	58,029	
	Construction bids	Cont CSM/COO	3,000,000	
	Transfer budget savings	Cont CSM/COO	(1,100,000)	
	Project Close Out	Cont CSM/COO	(295,011)	
			4,191,667	IP 2014
14	Reallocation of IP scope of work	Cont CSM/COO	(13,521,066)	
	Reallocation of IP scope of work	Cont CSM/COO	13,887,403	
	Transfer Admin budget from Projects to Program	Program Budget	(559,361)	

	Remove Beach elevator scope	Cont CSM/COO	(411,036)	
	Reallocation of IP scope of work	Cont CSM/COO	(12,917,006)	
	Reallocation of IP scope of work	Cont CSM/COO	11,803,551	
	Escalation	Cont Esc	733,908	
	Add SB1149 funds	new resources	804,205	
	FAM - skylights	new resources	60,000	
	Verizon design support	new resources	7,478	
	Fall Protection Design	new resources	39,000	
	Transfer budget to cover unforeseen costs	Cont CSM/COO	175,000	
			102,076	IP 2015
15	Initial project set up	Cont CSM/COO	1,122,050	
	Escalation	Cont Esc	122,477	
	Construction bid delta	Cont CSM/COO	400,000	
	Project Close Out	Cont CSM/COO	(125,829)	
			1,518,698	IP 2015 Maplewood
16	Reallocation of IP scope of work	Cont CSM/COO	2,048,500	
	Reallocation of IP scope of work	Cont CSM/COO	382,134	
	Escalation	Cont Esc	151,129	
	Remove Holladay Annex scope	Cont CSM/COO	(39,610)	
	Project Close Out	Cont CSM/COO	(484,467)	
			2,057,686	IP 2015 SCI
17	Reduced scope (Ockley Green SL)	Science Labs	(115,278)	
	Reallocation of IP scope of work	Cont CSM/COO	(15,159,159)	
	Reallocation of IP scope of work	Cont CSM/COO	7,483,385	
	Transfer Admin budget from Projects to Program	Program Budget	(301,418)	
	Reallocation of IP scope of work	Cont CSM/COO	(7,181,967)	
	Reallocation of IP scope of work	Cont CSM/COO	12,319,254	
	Reallocation of IP scope of work	Cont CSM/COO	(12,319,254)	
	Reallocation of IP scope of work	Cont CSM/COO	11,439,840	
	Escalation	Cont CSM/COO	1,950,943	
	Grout window restoration	Cont CSM/COO	175,000	
	Construction bid delta	Cont CSM/COO	2,500,000	
	Transfer funds to cover anticipated expenses	Cont CSM/COO	175,000	
	Transfer funds to cover anticipated expenses	Cont CSM/COO	150,000	
	Transfer funds to cover anticipated expenses	Cont CSM/COO	270,000	
			1,386,346	IP 2016
18	Reallocation of IP scope of work	Cont CSM/COO	(6,796,708)	
	Reallocation of IP scope of work	Cont CSM/COO	13,782,466	
	Transfer Admin budget from Projects to Program	Program Budget	(555,134)	
	Reallocation of IP scope of work	Cont CSM/COO	(13,227,332)	
	Reallocation of IP scope of work	Cont CSM/COO	10,192,356	
	Removed Maplewood Roof Scope	Cont CSM/COO	(1,122,050)	
	Reallocation of IP scope of work	Cont CSM/COO	(9,070,306)	
	Reallocation of IP scope of work	Cont CSM/COO	10,225,934	
	Add SRGP Funds - Lewis	new source	333,621	
	Transfer fall protection budget	Cont CSM/COO	1,000,000	
	Remove Benson scope of work	Cont CSM/COO	(1,326,691)	
	Remove (original) SRGP Funds - Lewis	remove	(333,621)	
	Add (new) SRGP Funds - Lewis	new source	1,500,000	
	Remove scope of "postponed" work	Cont CSM/COO	(8,243,934)	
	Transfer 2017 Bond H&S Scope of work	H&S	38,212,384	
	Add Budget to Cover Lewis Seismic Work	Cont CSM/COO	100,000	
	Transfer to Winterhaven	H&S	(11,068,781)	

	Transfer from Program To Project	Cont CSM/COO	80,000	
	Transfer from Asbestos	H&S	449,194	
	Program Add to Roofing	Cont CSM/COO	30,000	
	Transfer Roof to Rigler & Jackson	H&S	(9,199,104)	
	Request for DS100 Funds	H&S	359,334	
	Request for DS100 Funds	Cont CSM/COO	35,000	
			15,356,628	GROUP 3
19	Reallocation of IP scope of work	Cont CSM/COO	(9,062,120)	
	Reallocation of IP scope of work	Cont CSM/COO	8,005,396	
	Transfer Admin budget from Projects to Program	Program Budget	(322,444)	
	Reallocation of IP scope of work	Cont CSM/COO	(7,682,952)	
	Reallocation of IP scope of work	Cont CSM/COO	2,314,069	
	Reduce scope of work	Cont CSM/COO	(1,785,187)	
	Reallocation of IP scope of work	Cont CSM/COO	(528,882)	
	Reallocation of IP scope of work	Cont CSM/COO	642,311	
	Add Benson scope of work	Cont CSM/COO	1,326,691	
	Remove all Funding	Cont CSM/COO	(1,969,002)	
			(9,062,120)	IP 2018
20	Reallocation of IP scope of work	Cont CSM/COO	1,949,393	
	Reduce scope of work	Cont CSM/COO	(1,285,755)	
	Reallocation of IP scope of work	Cont CSM/COO	(663,638)	
	Reallocation of IP scope of work	Cont CSM/COO	273,995	
	Remove all Funding	Cont CSM/COO	(273,995)	
			-	IP 2019
21	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	161,667	
	Master Planning budget increase	Cont CSM/COO	176,666	
	Project Closeout	Cont CSM/COO	(101,358)	
			206,975	MP Benson
22	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	(161,667)	
			(191,667)	MP Cleveland
23	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	(161,667)	
			(191,667)	MP Jefferson
24	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	161,667	
	Master Planning budget increase	Cont CSM/COO	76,666	
	Project Closeout	Cont CSM/COO	(42,906)	
			165,427	MP Lincoln
25	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	161,667	
	Master Planning budget increase	Cont CSM/COO	76,666	
	Move unused funding to COO Contingency	Cont CSM/COO	(75,920)	
			132,413	MP Madison
26	Traffic Engineering Services	Program Budget	(30,000)	
	Consolidate master planning	Cont CSM/COO	(161,667)	
			(191,667)	MP Wilson

27	Allocate budget to project (Marshall)	Swing & Trans	4,000,000	
	Reduce budget to remove field improvements	Swing & Trans	(1,500,000)	
	Allocate budget to project (Marshall)	Swing & Trans	1,500,000	
	ETO funds	new resource	9,080	
	Allocate budget to cover current costs	Cont CSM/COO	350,000	
	Allocate budget to cover current costs	Cont CSM/COO	250,000	
	Project Closeout	Cont CSM/COO	(529,885)	
	Project Closeout	Cont CSM/COO	(9,092)	
			4,070,103	Marshall Swing
28	Initial project set up	Swing & Trans	2,300,000	
	Fire Sprinklers	new resource	35,000	
	Transfer moving budget	Cont CSM/COO	(371,521)	
	Project Closeout	Cont CSM/COO	(798,703)	
			1,164,776	Tubman Swing
29	Allocate budget to project (Marshall)	Marshall	(4,000,000)	
	Reduce budget to remove field improvements	Marshall	1,500,000	
	Swing Site Funding (portable classrooms)	Faubion	(620,000)	
	Allocate budget to project (Marshall)	Marshall	(1,500,000)	
	Swing Site Evaluation	Faubion	(36,000)	
	Allocate budget to project (Tubman)	Tubman	(2,300,000)	
	Allocate budget to project (RHS)	Roosevelt	(2,594,000)	
			(9,550,000)	Swing Sites
30	Educational Specification	Fund 405	300,000	
	Project Close Out	Cont CSM/COO	(24,832)	
			275,168	Ed Spec
31	see 2012 Bond Program Budget Detail on next page		(54,214,729)	2012 Bond
32	Transfer Funds for Middle School Conversion (Resolution 5632)	Middle School Conversion	(3,793,310)	
	Transfer Funds per Master Plan Approval (LHS & MHS)	Cont CSM/COO	(116,086,619)	
	Transfer Funds to Support Kellogg	Cont CSM/COO	(14,797,500)	
	CET funds per BOE Resolution 5737	new source	11,379,929	
	Transfer Benson funds to break out Kenton Swing into separate eBuilder project	Benson: Kenton Swing	(5,500,000)	
	Transfer Benson funds to break out Marshall Swing into separate eB project	Benson: Marshall Swing	(14,050,000)	
	Transfer Benson funds to break out MPG into separate eBuilder project	Benson: MPG	(5,500,000)	
			(148,347,500)	Benson Mod
33	Transfer Benson funds to break out Kenton Swing into separate eBuilder project	Benson Mod	5,500,000	
			5,500,000	Benson: Kenton Swing
34	Transfer Benson funds to break out Marshall Swing into separate eB project	Benson Mod	14,050,000	
			14,050,000	Benson: Marshall Swing
35	Transfer Benson funds to break out MPG into separate eBuilder project	Benson Mod	5,500,000	
			5,500,000	Benson: MPG
36	ETO Incentive	new source	2,500	
	Transfer Additional Budget	Cont CSM/COO	14,797,500	
	ETO Incentive	new source	11,150	
			14,811,150	Kellogg MS Replace
37	Transfer Funds for Middle School Conversion (Resolution 5632)	Middle School Conversion	(3,793,310)	
	Transfer Funds per Master Plan Approval	Cont CSM/COO	59,293,310	

			55,500,000	Lincoln HS Replace
38	Transfer Funds for Middle School Conversion (Resolution 5632)	Middle School Conversion	(3,793,310)	
	Transfer Funds per Master Plan Approval	Cont CSM/COO	56,793,309	
	Madison ETO	new source	2,500	
	Madison SRGP	new source	2,500,000	
			55,502,499	Madison HS Mod
39	Initial Budget	General Fund (Fund 42)	800,000	
	Project Closeout	General Fund (Fund 42)	(238,275)	
			561,725	Benson Pre-Des
40	Initial Budget	General Fund (Fund 42)	400,000	
	Project Closeout	General Fund (Fund 42)	(14,127)	
			385,873	Kellogg Pre-Des
41	Initial Budget	General Fund (Fund 42)	400,000	
	Project Closeout	General Fund (Fund 42)	(21,443)	
			378,557	Lincoln Pre-Des
42	Initial Budget	General Fund (Fund 42)	400,000	
	Project Closeout	General Fund (Fund 42)	(125,703)	
			274,297	Madison Pre-Des
43	Initial Budget	2017 Bond Program	100,000	
	Allocate budget for cost estimating support	2017 Bond Program	28,500	
	Additional funds for geotech, title, survey	2017 Bond Program	12,600	
	Additional funds for structural cost estimating support	2017 Bond Program	12,000	
			153,100	Cleveland Pre-Des
44	Initial Budget	2017 Bond Program	100,000	
	Allocate budget for cost estimating support	2017 Bond Program	28,500	
	Additional funds for geotech, title, survey	2017 Bond Program	11,300	
	Additional funds for structural cost estimating support	2017 Bond Program	12,000	
			151,800	Jefferson Pre-Des
45	Initial Budget	2017 Bond Program	100,000	
	Allocate budget for cost estimating support	2017 Bond Program	28,500	
	Additional funds for geotech, title, survey	2017 Bond Program	11,200	
	Additional funds for structural cost estimating support	2017 Bond Program	12,000	
			151,700	Wilson Pre-Des
46	Initial Budget	General Fund (Fund 42)	750,000	
	Project Closeout	General Fund (Fund 42)	(668,677)	
			81,323	2017 Bond Pre-Des
47	see 2017 Bond Program Budget Detail on next page		(79,599,056)	2017 Bond
48	Initial Budget	H&S - ROOF & FIRE	3,801,000	
	Remove Fire Sprinkler Scope	H&S - FIRE	(959,000)	
			2,842,000	Chapman
49	Bond-funded security improvements added to FAM project	Security Pkg 2	12,855	
			12,855	Creative Science
50	Initial Budget (H&S FIRE)	2017 Bond Program	2,000,000	

	Align Budget with current scope	2017 Bond Program	6,533,136		
			8,533,136	Group 2	
51	Initial Budget (H&S ASBESTOS)	2017 Bond Program	1,000,000		
	Align Budget with current scope	2017 Bond Program	2,033,661		
			3,033,661	Group 4	
52	Bond eligible reimbursement	H&S - ASBESTOS	10,185		
			10,185	Harrison Park Copy Rm	
53	Bond eligible reimbursement	H&S - ASBESTOS	24,009		
			24,009	Harrison Park K Class	
54	State Rehabilitation Grant Program (SRGP)	Fund 438	2,500,000		
	increase Budget for Overall Project	H&S Roof	1,923,500		
			4,423,500	Hayhurst	
55	Bond eligible reimbursement	H&S - ASBESTOS	41,523		
			41,523	Hosford	
56	Jackson Consolidated Project Budget	H&S Roof	6,521,000		
	Unforeseen asbestos scope	H&S - ASBESTOS	66,361		
	Additional roofing related to unforeseen hazmat	H&S Roof	66,360		
			6,653,721	Jackson	
57	Bond eligible reimbursement	H&S - SECURITY	30,859		
			30,859	Jefferson Camera-Pull	
58	Transfer Sprinkler Funds to Jefferson	H&S - Fire	1,147,966		
			1,147,966	Jefferson Fire Sprinklers	
59	Bond eligible reimbursement	2017 Bond Program	96,750		
	CET Lee Roof Repair	new source	250		
			97,000	Lee Roof	
60	Bond eligible reimbursement	H&S - RADON	38,938		
	FAM Funds	General Fund	20,574		
			59,512	Lent Radon	
61	Original budget for Lent SRGP Design	2017 Bond Program	46,000		
			46,000	Lent SRGP	
62	Original budget for Marysville Radon	H&S - RADON	21,334		
			21,334	Marysville Radon	
63	Original Budget for security assessment	H&S Security	13,000		
	Change to Budget for Bid Walks	H&S Security	2,040		
	Change to Budget Multiple Sites Security	H&S Security	3,047,709		
			3,062,749	Security Pkg 1	
64	Original Budget Security PKG2	H&S Security	2,962,599		
	Bond-funded security improvements added to FAM project	Creative Science	(12,855)		
			2,949,744	Security Pkg 2	
65	Original Budget Security PKG3	H&S Security	2,962,600		
			2,962,600	Security Pkg 3	

66	Initial Budget	General Fund	11,806,094	
	Transfer budget to Middle School Conversion	H&S	9,001,461	
	Adjust budget	General Fund	(400,000)	
	Reallocation of Middle Schools Budget	2017 Bond Program	(493,014)	
	Transfer Funds for Middle School Conversion (Resolution 5632)	BPHS/LHS/MHS	11,379,729	
	Add'l Roof Scope	H&S - ROOF	72,090	
	Add'l Security Scope	H&S - SECURITY	67,439	
	Add'l FAM Budget	General Fund	600,000	
	Add'l H&S Scope	H&S	506,937	
			32,540,735	Middle School Conversion
67	Initial Budget	H&S Asbestos	500,000	
	Transfer Budget for Asbestos Bond Projects	H&S Asbestos	810,000	
	Adjust Budget for Multi Sites Asbestos	H&S Asbestos	80,000	
	Budget Increase for asbestos abatement	H&S Asbestos	10,000	
			1,400,000	Asbestos FY19
68	Initial Budget	H&S Asbestos	100,000	
			100,000	Asbestos FY20
69	Initial Budget	General Fund	230,000	
	Project & Construction MGMT	2017 Bond Program	650,000	
	Request for Reimbursement	General Fund	199,943	
	Remove General Fund Contribution	General Fund	(230,000)	
	Contract Amendment	2017 Bond Program	1,127,300	
			1,977,243	Day CPM Mgmt
70	Bond eligible reimbursement	H&S - FIRE	46,523	
	FAM Funds	General Fund	460,628	
			507,151	Fire Alarm Equip Purchase
71	Bond eligible reimbursement	H&S - ASBESTOS	101,044	
	FAM Funds	General Fund	180,000	
	Reduce Budget and Close Fam Funds	General Fund	(156,203)	
			124,841	Floor Replacement
72	Initial Budget	H&S - ROOF	919,568	
			919,568	Group 1 Design
73	Initial Budget	H&S - ROOF	1,137,400	
			1,137,400	Group 2 Design
74	Initial Budget	General Fund	885,000	
	Additional Funds	H&S - WATER	204,096	
	Additional Funds	H&S - WATER	1,247,263	
	Additional Funds	H&S - WATER	669,396	
	Reduce FAM Funds	General Fund	(876,296)	
	Additional Funds	H&S - WATER	5,000,000	
			7,129,459	Lead in Water
75	Initial Budget	H&S - PAINT	10,000,000	
	Portland Water Bureau Grant	new resource	50,000	
			10,050,000	Lead Paint BOND
76	Bond eligible reimbursement	H&S - PAINT	377,266	
	FAM Funds	General Fund	909,297	

	Additional Funds	H&S - Paint	7,914	
	Reduce FAM Funds	General Fund	(20,976)	
			<u><u>1,273,501</u></u>	Lead Paint Emergency
77	Initial Budget	General Fund	138,209	
	Additional Funds	H&S - PAINT	438,795	
			<u><u>577,004</u></u>	Lead Paint Fund 423
78	Bond eligible reimbursement	H&S - RADON	110,875	
	FAM Funds	General Fund	129,125	
	Reduce FAM Funds	General Fund	(9,085)	
	Reduce Budget and Close	H&S Radon	(117,561)	
			<u><u>113,354</u></u>	Mult Sites - Radon
79	Original Budget - Roof	H&S - Roof	8,158,000	
	Add sprinkler scope per Fire Marshall	H&S - FIRE	34,000	
			<u><u>8,192,000</u></u>	Rigler
80	Initial Budget	H&S - Roof	1,000,000	
	Sitton Consolidated Project Budget - Roof	H&S - Roof	6,433,000	
			<u><u>7,433,000</u></u>	Sitton
81	Initial Budget - CET funds	CET funding	11,740	
			<u><u>11,740</u></u>	Tubman Roof
82	Initial Budget	H&S - ABATEMENT	8,614	
			<u><u>8,614</u></u>	Woodstock Hallway Abate